



The European Law Students' Association

V INTERNATIONAL STRATEGY MEETING WORKING MATERIALS

29th January - 2nd February 2025
Malmö, Sweden



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FOREWORD

GENERAL INFORMATION**FOREWORD**

Dear Network,

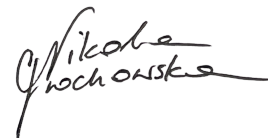
As we step into the new year and the next phase of our journey together, we find ourselves energised by the accomplishments of the past months and the opportunities yet to come. Each step forward is built upon the foundation of experience, collaboration, and a shared commitment.

The International Strategy Meeting is an opportunity to align our vision, refine our strategies, and lay the groundwork for lasting impact. This meeting provides us with the space to think beyond immediate challenges and to create a roadmap that will serve our goals both in mid and long term. As we come together, we do so with the knowledge that our individual efforts contribute to something far greater – the growth and success of our Association.

A heartfelt thank you to the Organising Committee and ELSA Sweden for making it possible for us to meet in the beautiful city of Malmö.

We look forward to seeing all of you soon and working towards a lasting #ActToImpact together.

ELSAfully yours,



Nathalie, Mie, Nikola, Niko, Aliena & Paula

International Board of ELSA 2024/2025

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THE INTERNATIONAL STRATEGY MEETING GUIDE

THE INTERNATIONAL STRATEGY MEETING GUIDE**What is the International Strategy Meeting?**

According to the International Council Meeting Decision Book of ELSA, the International Strategy Meeting (ISM) is an annual internal meeting of the Members and Observers of ELSA dedicated to strategic planning and evaluation, organised during winter. The aims of the International Strategy Meeting are strategic planning for the future of the Association and evaluation of current activities. The representatives of ELSA Groups participate in various Workshops, conducting discussions and creating the foundations for the decision-making process. The outcomes of the ISM become the pillars of further developments, starting from the upcoming International Council Meeting, through the more detailed plans for the next term, ending with drafting long-term priorities for the Association as a whole.

How should I prepare myself for this meeting?

- Read all reminders and preparation tips carefully;
- Be ready to actively participate in the discussions since all Workshops rely on them;
- Remember that you do not represent your area but the opinion of the entire National Group;
- Be aware that opinions and statements you will express are considered valid and accurate for your National Group and, therefore, might be used for future changes and their argumentation;
- Do not expect activity reports or knowledge management sessions- our daily agenda is focused purely on exchanging opinions to prepare the most important decisions for the entire Network.

 THE INTERNATIONAL STRATEGY MEETING GUIDE

Finger rules for Workshops

The “finger rules” are intended to make the job of the Chair easier and to ensure that the discussions are as effective and smooth as possible. The theory behind the finger rules is simple; you indicate what you want to state by using one of the following gestures:

One finger / i	New topic or idea
Two fingers / ii	Direct comment or response
Three fingers / iii	End the discussion as it is not useful
Pinkie finger / T	Technical remark (e.g. “Open the window.”, “The font is too small.”)
Scissors / X	Remove yourself from the speakers’ list
Thumb up / b	Show immediate feedback to the conversation (“I like this idea.”)
Thumb down / p	Show immediate feedback to the conversation (“I do not like this idea.”)

The **priority** amongst the different hand gestures goes in the following order: pinkie, three fingers, two fingers, one finger. This way, the Chair can more easily moderate the discussions. Scissors and thumbs up/down do not require a direct reaction by the Chair and that is why the priority rule is not applied to them.



THE INTERNATIONAL STRATEGY MEETING GUIDE

STRUCTURE OF AGENDA

In order to ensure an effective discussion and guarantee the exchange of opinions from different members of our Network, all Workshops are divided into Group sessions. The participants are, for the most part, randomly divided into three Groups. To ensure the diversity of the Groups, the division is not by National Group or Area. You will notice that for Thursday 30th of January and Friday 31st of January, all Groups will have three Workshops in a rotating fashion. In other words, the Group sessions do not differ in content and all Groups will cover the same three topics per day.

However, this year also offers a slightly new structure to the International Strategy Meeting. For the morning Workshop on Saturday 1st of February, the Group session will be held according to the different recommended areas; BEE, FM and AA. Participants from other than the recommended areas are to prepare for and participate in the FM Workshop.

For the two remaining Workshops on Saturday, participants will be divided into two Groups, again participating in Group sessions with rotating Workshops.

The Group division will be communicated to you in due course. The division is not subject to change and each participant is obliged to participate in the sessions intended for themselves.

Opening and Closing

Both the Opening and Closing Workshops are going to be held in a Joint format with all participants.

Workshops

As mentioned, Thursday and Friday, there are three Workshops with three different topics per day for each Group. The Workshops will be held in a rotating manner, i.e., Workshop on one topic will be held three times a day, once for each Group. The order of the Workshops within one day will vary depending on which Group the participant is in. The agenda for each Group is presented in these Working Materials. For example, the Workshop order could be:

- Group I: workshop 1, workshop 2, workshop 3
- Group II: workshop 2, workshop 3, workshop 1
- Group III: workshop 3, workshop 1, workshop 2

The same system will be used for the Workshops after lunch on Saturday, but with two Groups instead of three. For these Workshops, Group III will be split and half will join Group I and the other half will join Group II.

There will be Daily Debriefs on Friday and Saturday to recap the discussions from the previous day's Workshop. These will, to the extent possible, also be held in a Joint format with all Groups present.

THE INTERNATIONAL STRATEGY MEETING GUIDE

Voting in the Workshops

Every participant is entitled to take part in the Workshops, but only one representative per National Group has voting rights. The Chair of the Workshop controls the voting procedure. As usual, each National Group representative shall vote either in favour of, against or abstain from voting on a respective matter whenever voting is taking place.

Questions

The International Board of ELSA has put in their best efforts to cover all information necessary in these guidelines. However, there still might be some issues that are not tackled in these guidelines. In case you have any questions, please refer them directly to the Secretary General of the International Board of ELSA at secgen@elsa.org.

THE INTERNATIONAL STRATEGY MEETING GUIDE

PREPARATION AND REMINDERS**Documents**

In order to actively participate and contribute to the Workshops, please, do not forget to:

- Read these Working Materials cover to cover;
- Read relevant parts of the [Statutes and Standing Orders](#) of ELSA;
- Read relevant parts of the [International Council Meeting Decision Book](#);
- Read the [One Year Operational Plan](#) (OYOP) of the International Board of ELSA 2024/2025;
- Read the [Strategic Plan of ELSA 2023-2028 \(available at page six\)](#);
- Read the [Strategic Goals Implementation Handbook 2023-2028](#);
- Read the Minutes of the [IV International Strategy Meeting Brno](#);
- Bring your ELSA spirit, share your thoughts and suggestions, and leave your personal touch in the V International Strategy Meeting Malmö.

To access most of the documents above you require username and password.

Username: officer

Password: 7zXZZNq

Additionally, please read the aforementioned documents carefully. This is of great importance for the discussions and the outcome of the Workshop sessions.

Last but not least, please read the following draft agenda carefully. Should you have any questions or need clarifications, please do not hesitate to contact the Secretary General of the International Board of ELSA at secgen@elsa.org.

Discussion points

We have five days to discuss the future of ELSA. It seems like a lot, but in practice the pace of the Workshops can be intense at times. In order to get the most out of them and avoid problems with keeping up, we ask you to discuss the key issues before the meeting. Pay special attention to the "Preparation" section in the Workshop Descriptions and make sure that you have a clear opinion on each of the questions asked there.

It is our pleasure to welcome you to the V International Strategy Meeting Malmö!

DRAFT AGENDA

DRAFT TIMETABLE

GROUP I

	29th January	30th January	31st January	1st February	2nd February
	Wednesday	Thursday	Friday	Saturday	Sunday
08:30-09:00	Arrival	Breakfast		Breakfast	Breakfast
09:00-09:30		Breakfast			
09:30-10:00				Daily Debrief	Sightseeing
10:00-10:30		Host Attraction	Daily Debrief	Area Specific Workshops	
10:30-11:00					
11:00-11:30		Lunch	HR in the IB	Lunch	
11:30-12:00					
12:00-12:30					
12:30-13:00				Lunch	Lunch
13:00-13:30					Final Debrief & Closing
13:30-14:00		Annual Human Rights Campaign	Lunch	Financial Strategy	
14:00-14:30					
14:30-15:00			Advocacy	Break	
15:00-15:30					
15:30-16:00		Break			
16:00-16:30	Opening Workshop	Public Relations	Break	International Focus Programme	Departure
16:30-17:00					
17:00-17:30		Reporting Time	National/ Personal Strategy & OYOP	Preparation Time	
17:30-18:00					
18:00-18:30					
18:30-19:00					
19:00-19:30	Dinner		Reporting Time	Gala Dinner	
19:30-20:00		Dinner			
20:00-20:30			Dinner		
20:30-21:00					
21:00-21:30	Socials				

DRAFT AGENDA

DRAFT TIMETABLE

GROUP II

	29th January	30th January	31st January	1st February	2nd February
	Wednesday	Thursday	Friday	Saturday	Sunday
08:30-09:00	Arrival	Breakfast		Breakfast	Breakfast
09:00-09:30		Breakfast		Daily Debrief	
09:30-10:00		Breakfast			Area Specific Workshops
10:00-10:30		Public Relations	Daily Debrief	Sightseeing	
10:30-11:00			National/ Personal Strategy & OYOP		Lunch
11:00-11:30		Lunch		Lunch	
11:30-12:00			Lunch		Lunch
12:00-12:30		Lunch		Lunch	
12:30-13:00			Lunch		Lunch
13:00-13:30		Host Attraction		International Focus Programme	
13:30-14:00			HR in the IB		Break
14:00-14:30		Break		Break	
14:30-15:00			Annual Human Rights Campaign		Financial Strategy
15:00-15:30		Reporting Time		Preparation Time	
15:30-16:00			Reporting Time		Preparation Time
16:00-16:30		Reporting Time		Preparation Time	
16:30-17:00	Reporting Time		Preparation Time		
17:00-17:30		Reporting Time		Preparation Time	
17:30-18:00	Reporting Time		Preparation Time		
18:00-18:30		Reporting Time		Preparation Time	
18:30-19:00	Reporting Time		Preparation Time		
19:00-19:30		Reporting Time		Preparation Time	
19:30-20:00	Reporting Time		Preparation Time		
20:00-20:30		Reporting Time		Preparation Time	
20:30-21:00	Reporting Time		Preparation Time		
21:00-21:30		Reporting Time		Preparation Time	
	Dinner		Dinner		Dinner
	Socials	Socials	Socials	Socials	

DRAFT AGENDA

DRAFT TIMETABLE

GROUP III

	29th January	30th January	31st January	1st February	2nd February
	Wednesday	Thursday	Friday	Saturday	Sunday
08:30-09:00	Arrival	Breakfast		Breakfast	Breakfast
09:00-09:30		Breakfast		Daily Debrief	
09:30-10:00		Breakfast			Area Specific Workshops
10:00-10:30		Annual Human Rights Campaign	Daily Debrief	Sightseeing	
10:30-11:00			Advocacy		
11:00-11:30		Lunch		Lunch	
11:30-12:00			Lunch		
12:00-12:30		Public Relations		Lunch	Financial Strategy or International Focus Programme
12:30-13:00			National/ Personal Strategy & OYOP		
13:00-13:30		Break		Break	Final Debrief & Closing
13:30-14:00			Host Attraction		
14:00-14:30		Reporting Time		HR in the IB	Financial Strategy or International Focus Programme
14:30-15:00			Preparation Time		
15:00-15:30		Dinner		Reporting Time	Departure
15:30-16:00			Dinner		
16:00-16:30		Dinner		Dinner	
16:30-17:00	Gala Dinner				
17:00-17:30		Socials	Gala Dinner		
17:30-18:00	Socials				
18:00-18:30		Socials	Gala Dinner		
18:30-19:00	Socials				
19:00-19:30		Socials	Gala Dinner		
19:30-20:00	Socials				
20:00-20:30		Socials	Gala Dinner		
20:30-21:00	Socials				
21:00-21:30		Socials	Gala Dinner		
	Socials				

DRAFT AGENDA

DRAFT AGENDA

Wednesday, 29th January 2025

16:30 - 19:00

OPENING WORKSHOP (JOINT)**Description**

During the Opening Workshop, we will inform you about the agenda, division of the groups and discuss the procedures and rules of the meeting. You will also be presented with the perceived goals, general structure and expected outcomes of the IV International Strategy Meeting, as well as an International Update from the International Board of ELSA.

Outcome

The participants are familiar with the agenda and rules, as well as the goals and objectives of the meeting.

Preparation

None.

Location

TBD

DRAFT AGENDA

Thursday, 30th January 2025

Rotating Time depending on the Group.

HOST ATTRACTION**Description**

One of the most pressing challenges within our Network is the difficulty in securing hosts for our projects, such as International Internal Meetings (IIMs) and the Regional Rounds of our flagship Moot Court Competitions. These events are vital to our Association, fostering in-person collaboration, professional growth, and cultural exchange. However, many potential hosts hesitate to step forward due to concerns about logistical complexity, financial burdens, or a lack of clear support and guidance. This issue has led to a decline in hosting applications - attracting hosts is essential not only to sustain these events but also to ensure diverse representation and regional inclusivity across our Network. The workshop aims to address these concerns by identifying the underlying reasons preventing potential hosts from applying, showcasing the benefits of hosting, and exploring innovative ways to make hosting more appealing and achievable.

Outcome

By the end of the workshop, participants will understand the challenges and obstacles of hosting IIMs and Regional Rounds, but also the advantages and rewards of hosting these events. The goal is to come up with ideas to have more practical resources and frameworks to make hosting more accessible and manageable and to actively promote hosting opportunities within our Network.

Preparation

- Reflect on why hosting these projects might be challenging (e.g., funding, resources, logistics);
- Think about the benefits of hosting these projects;
- Reflect on past experiences or reports to identify successes and challenges of hosting IIMs and Regional Rounds;
- Brainstorm ideas to make hosting more appealing or manageable;
- Consider what support or assurances would motivate you or others to host.

Location

Quality Hotel the Mill.

DRAFT AGENDA

Rotating Time depending on the Group.

ANNUAL HUMAN RIGHTS CAMPAIGN**Description**

The exact form and structure of human rights in ELSA, and with it the AA area, has been one of significant change for some years now. Thus, two years ago we declared in the Strategic plan to revise the current structure of the project. However, after some incremental upgrades to the project since then, by the VPs in charge and only organic growth in the Network, the project has been gaining more and more traction, and now successfully unites many Officers' organisation efforts into a unified Human Rights forum for all. While being one of the most organised projects of ELSA coordinated by ELSA International, its direction still seems to remain a bit up to ELSA International to decide. Being in large part just a framework for organising any event with not many more additional requirements, certain concerns have been raised throughout the years: Does the AHRC unite the Network around Human Rights "tight" enough? Does it provide enough structured and clear support? Should we be more strict and demanding when it comes to requirements for AHRC events? Should we conduct more thorough surveillance to ensure compliance? Does the current system of awarding supporting materials and visibility materials, as well as choosing the new topic, work?

Outcome

By the end of the workshop, participants will understand the challenges and obstacles the AHRC faces and the opportunity and potential its future development holds for ELSA. They will have expressed their opinion on where best to take the AHRC for maximising the impact in our fight for human rights across Europe.

Preparation

- Reflect on your AHRC planning and organising experiences;
- Go over the [AHRC webpage](#);
- Read the latest AHRC Supporting Materials;
- Read the AHRC Outline;
- Read the Human Rights Handbook;
- Read the AHRC Final Report 2023/2024;
- Read the relevant parts of the Decision Book (Human Rights in General, and AHRC in AA);
- Think about what human rights mean in ELSA;
- Think about how you think about and fight for human rights in your Group.

Location

Quality Hotel the Mill.

DRAFT AGENDA

Rotating Time depending on the Group.

PUBLIC RELATIONS**Description**

Public Relations is a topic we discuss every year and with the Strategic Plan of 2023-2028, we decided to make it a focus point for the coming years. We would like to continue the conversation that started at ICM Antalya and continue asking crucial questions to make the area develop into a real asset our Association can make use of. By having a workshop on the topic at ISM the goal is to push these conversations into action so that public relations becomes a more natural part of the work that we already do within all areas.

Outcome

Understand how public relations can become a more natural part of our day-to-day ELSA work and be more comfortable with employing public relations tools across different areas and activities.

Preparation

Read Article 2.6 of the Strategic Plan 2023-2028, which you can find in the [International Council Meeting Decision Book](#), Part 1. General, Chapter 2. Strategic Plan 2023-2028. Additionally, think about if and when you reach out to and involve media and other non-traditional outlets to widen the reach of your Group's work. Is it something your Group has done for a long time or is it just getting started?

Location

Quality Hotel the Mill.

DRAFT AGENDA

Friday, 31st January 2025

10:00 - 11:00

DAILY DEBRIEF**Description**

During the Daily Debrief workshop, the International Board will deliver a summary of the discussions that took place in each of the groups during the previous day's Workshops. The workshop will also serve as a venue where participants can raise any potential unanswered questions regarding the topics addressed on a given day.

Outcome

Participants are brought up to speed and get a chance to reflect on the discussion of the day after consulting the members of their delegation.

Preparation

Use the Reporting Time to compare notes with the other members of your delegation and reflect on the discussion that took place in your respective Workshop Group.

Location

Quality Hotel the Mill.

Rotating Time depending on the Group.

HUMAN RESOURCES IN THE INTERNATIONAL BOARD OF ELSA**Description**

One of the most significant challenges ELSA is facing is ensuring a sustainable flow of motivated and competent candidates for the International Board (IB). Despite the importance of these positions, there remains a hesitation or reluctance among members to step up to this responsibility. This workshop will provide a backdrop of Human Resources in ELSA, while delving into the Human Resources issues specific to ELSA's International Board. Together, we will explore the obstacles that deter members from running for the IB, and how we can tackle them.

Outcome

Creating actionable strategies to strengthen HR pipelines for future International Boards and ensure the long-term success of ELSA. Identifying challenges and brainstorming practical solutions that can be implemented both by the IB and Officers within the ELSA Network.

Preparation

- Reflect on personal experiences or discussions about challenges related to positions on the International Board;

DRAFT AGENDA

- Review the current resources and communication materials available to potential IB candidates, focusing on gaps or areas for improvement;
- Be ready to share concrete suggestions or examples of initiatives that could lower barriers for potential IB candidates.

Location

Quality Hotel the Mill.

Rotating Time depending on the Group.

ADVOCACY**Description**

This Workshop will serve as an experience-sharing platform and a think-tank for building advocacy initiatives. We tend to think of advocacy as a “separate” activity, almost as its own project. Even if our advocacy initiatives often lead to new projects or campaigns, we also need to take our existing project portfolios as starting points. During this Workshop, we will look into how to work with advocacy and intertwine it with our strengths and already existing work.

Outcome

By the end of the workshop, participants will have a better understanding of the challenges and opportunities of pushing advocacy campaigns in their Groups and ELSA in general. This includes how to identify focus topics, intertwine them with projects and structures we already have in place, leverage existing knowledge and deliver the maximum impact based on already existing resources.

Preparation

Read the relevant parts of the [International Council Meeting Decision Book](#) (Part.1 General Chapter 6. Advocacy). Additionally:

- Skim through the social media feed of ELSA International and identify advocacy posts behind certain project brands.
- Skim through your group's social media feed. Would a third party identify you as an advocating entity? What would they say is the set of values you are standing for?
- Skim through social media feeds of two other ELSA Groups. Can you identify advocacy posts or posts about advocacy initiatives?
- What are the main topics covered in the projects of your Group?
- Do you feel like people in your city/country know what you cover during your projects?
- Do you have a structured approach to the publication of points, discussions and conclusions reached during your projects?
- Has your Group engaged in statements addressing local/national/regional/international events or situations, and if so - how?

Location

Quality Hotel the Mill.

DRAFT AGENDA

Rotating Time depending on the Group.

NATIONAL/PERSONAL STRATEGY & OYOP**Description**

Strategic planning is crucial for developing within the Network, succeeding in organising your projects, and measuring these successes, and One-Year Operational Plans (OYOPs) serve as the foundation for achieving this. This workshop focuses on helping participants evaluate their OYOPs, reflect on progress made so far, and realign their strategies to accomplish their goals in the remaining months of the term. Officers will share insights, successes, and challenges when it comes to working with their OYOPs and have the opportunity to reassess their goals, identify gaps, and develop actionable steps to ensure their plans stay on track.

Outcome

By the end of this workshop, the participants will have reflected on the progress and achievements of the goals and remaining objectives in their OYOPs, and reassessed and prioritised their plans to align with their personal or national strategy for the remainder of the term. They will get an insight into other Officers experiences and ideas to discover different approaches to working with an OYOP.

Preparation

- Review your OYOP and reflect on your original goals and milestones. Note what you've achieved, what remains, and any challenges faced;
- Consider feedback or input from your team or Network about your progress and goals;
- Think about areas where you might need to adapt or reprioritise your objectives.

Location

Quality Hotel the Mill.

DRAFT AGENDA

Saturday, 1st February 2025*09:30 - 10:30***DAILY DEBRIEF****Description**

During the Daily Debrief workshop, the International Board will deliver a summary of the discussions that took place in each of the groups during the previous day's Workshops. The workshop will also serve as a venue where participants can raise any potential unanswered questions regarding the topics addressed on a given day.

Outcome

Participants are brought up to speed and get a chance to reflect on the discussion of the day after consulting the members of their delegation.

Preparation

Use the Reporting Time to compare notes with the other members of your delegation and reflect on the discussion that took place in your respective Workshop Group.

Location

Lund University.

Area Specific Workshops*10:30 - 12:30***EXTERNAL RELATIONS REGULATIONS (BEE)****Description**

During this Workshop, we will once again focus on the External Relations Regulations by discussing draft proposals for ICM Malta. This is one of the area-specific Workshops that will be held during ISM Malmö and we therefore expect all presidents attending the ISM to also attend this one.

Outcome

Discussing the draft proposals regarding the External Relations Procedure, which will be of great help when finalising them until ICM Malta.

Preparation

Read the draft of the External Relations Regulations proposals, which will be shared closer to the ISM. Additionally, attend the BEE Open Call that will take place on the 22nd of January 2025 at 18:30 CET at the following [link](#). Keep in mind that the External Relations Regulations were discussed during the External Relations Workshop at ICM Antalya, therefore make sure to read through your notes and the Minutes. You may find the Minutes [here](#).

DRAFT AGENDA

Location

Lund University.

10:30 - 12:30

LEGAL WRITING (AA)**Description**

After traineeship exchanges, the publication of legal research was the immediate next step for some of the first ELSA Officers in the 80s. To this day, legal publications in general remain a very tentative opportunity for law students everywhere. However, the impact of legal writing in ELSA International has not been reaching its full potential for some time now. Although much of the Network has its own, largely separate and independent legal publications, they are largely operated as highly localised initiatives. Two years ago we agreed to sit together and rethink our approach to legal writing, to make sure it is sustainable for ELSA International and National Groups alike going forward, and make the whole Network work together with at least somewhat unified impact - as we do on all our other projects.

Outcome

By the end of the workshop, participants will understand the challenges and obstacles that legal writing faces on the international level of ELSA. They will be able to cross-reference it to their own legal writing projects as well as other projects of ELSA and outside, to identify success stories and isolate steps on how to get there. A path towards improved and more sustainable legal writing in ELSA International and the Network as a whole will have commenced.

Preparation

- Reflect on legal writing projects organised in your groups;
- Go over the [ELR website](#);
- Go over the [LRG website](#);
- Go over [some old statistics](#);
- Read the relevant parts in the Decision Book (Legal Writing, under AA);
- Think about what legal writing means to you;
- Think about what makes an international project of ELSA interesting to engage with (organisationally) as an ELSA Officer;
- Think about what makes international projects attractive;
- Think about how involved ELSA International gets with you when you organise different projects.

Location

Lund University.

DRAFT AGENDA

10:30 - 12:30

GRANTS (FM & OTHER AREAS)**Description**

During this Workshop, we will discuss how to research and apply for grants, share tips and tricks and repeat how the Grant Database of ELSA International works. The 37th State of the Network Inquiry showed that out of the 37 responding Groups, only 21 have ever applied for a grant. This means that 43 % of the Groups in the Network do not apply for grants. To increase this percentage this Workshop aims to raise awareness on securing funding for projects and initiatives through grants.

Outcome

Learn how to search and apply for grants.

Preparation

Be prepared to talk about whether your ELSA group has ever applied for a grant, if your group is applying annually and how you go about searching for grants. Look at the [Grant Database](#) of ELSA International.

Location

Lund University.

Group Sessions

Rotating Time depending on the Group.

FINANCIAL STRATEGY**Description**

During this Workshop, we will take a look at the work of the Working Group for the Financial Strategy. We will also present a first draft of the new strategy and take a look at it. Participants will have the opportunity to give their feedback and input on the presented draft. Also we will have the chance to talk about the implementation of the presented ideas.

Outcome

Analyse the Working Groups efforts for the new Financial Strategy and give your input and thoughts on the work that has been done.

Preparation

Read the current Financial Strategy in Chapter 4 Part 13 of the Decision Book. Take a look at the draft of the new Financial Strategy, it will be accessible in the following days. Think about the presented ideas for the following years and discuss them within your board. Be ready to present your ideas and thoughts in the Workshop.

 DRAFT AGENDA

Location

Lund University.

Rotating Time depending on the Group.

INTERNATIONAL FOCUS PROGRAMME**Description**

Unifying the Network around a specific topic, the IFP has been serving us since 1995. Given its cross-functional role and considering the recent intense growth and proliferation of the Annual Human Rights Campaign as its somewhat similar but more structured “younger sibling”, the IFP is in need of some fresh air. Having been originally intended to unify scientific conclusions and research outcomes of projects across the Network, then generalised to a “topic for the whole Network”, partially “changed hands” between AA and S&C and even paired with the AHRC during one of its topics - its role and identity has been one of change. We are now on the verge of a new topic, and with it - a set of decisions. Is the IFP meant for advocacy, legal research, both, none or something else? Do we just need a topic suggestion, or do we need more to unify us around a direction? Is more flexibility and facultativeness beneficial or detrimental in implementing international initiatives? If we already have a human rights campaign, what outcome should the IFP unify us around? How do we establish, regulate, enforce, control and measure the implementation of an International Focus Programme?

Outcome

By the end of the workshop, participants will understand the evolution cycle of the IFP, the obstacle and focus points of its development, and its current state. The workshop will come up with the optimal purpose and place for the IFP to take within our portfolio, making sure we remain impactful and consistent.

Preparation

- Read the relevant parts of the Decision Book (IFP and Current IFP, under AA);
- Read the IFP Outline for Law & Sustainability;
- Read the minutes of 26th ICM Malta, pages 14-16 and 30-32;
- Read the minutes of 78th ICM online, pages 264-265;
- Read the minutes of 79th ICM online, pages 293-296;
- Read the minutes of 80th ICM online, pages 62-64;
- Think about the events your Group has organised, and is organising on some topic under Law & Sustainability;
- Think about how your Group has handled the IFP in the past;
- Think about what the IFP means to you/your Group;
- Think about how your Group handles the Annual Human Rights Campaign;
- Remember the discussions from the AHRC Workshop two days prior;
- Think about the similarities and differences between AHRC and IFP, and think about the importance of clear identity of separate projects.

DRAFT AGENDA

Location

Lund University.

DRAFT AGENDA

Sunday, 2nd February 2025

13:00 - 15:30

FINAL DEBRIEF AND CLOSING WORKSHOP (JOINT)

Description

As the V ISM draws to a close, we will wrap-p with a final daily debrief. Following that we will move on to summarise the conclusions of the workshop discussions of the V ISM and discuss any questions that may be unanswered. Lastly, we proceed to close the meeting.

Outcome

Bringing everyone up to speed and saying goodbye.

Preparation

None.

Location

Lund University.

ANNEXES

Annex 1 - Draft Financial Strategy

The Draft Financial Strategy can be found [here](#).

The Draft will be made available at the link above at a later date, prior to the Opening of the V International Strategy Meeting.

Annex 2 - External Relations Regulation Proposals

The External Relations Regulation Proposals can be found [here](#).

The Proposals will be made available at the link above at a later date, prior to the Opening of the V International Strategy Meeting.

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