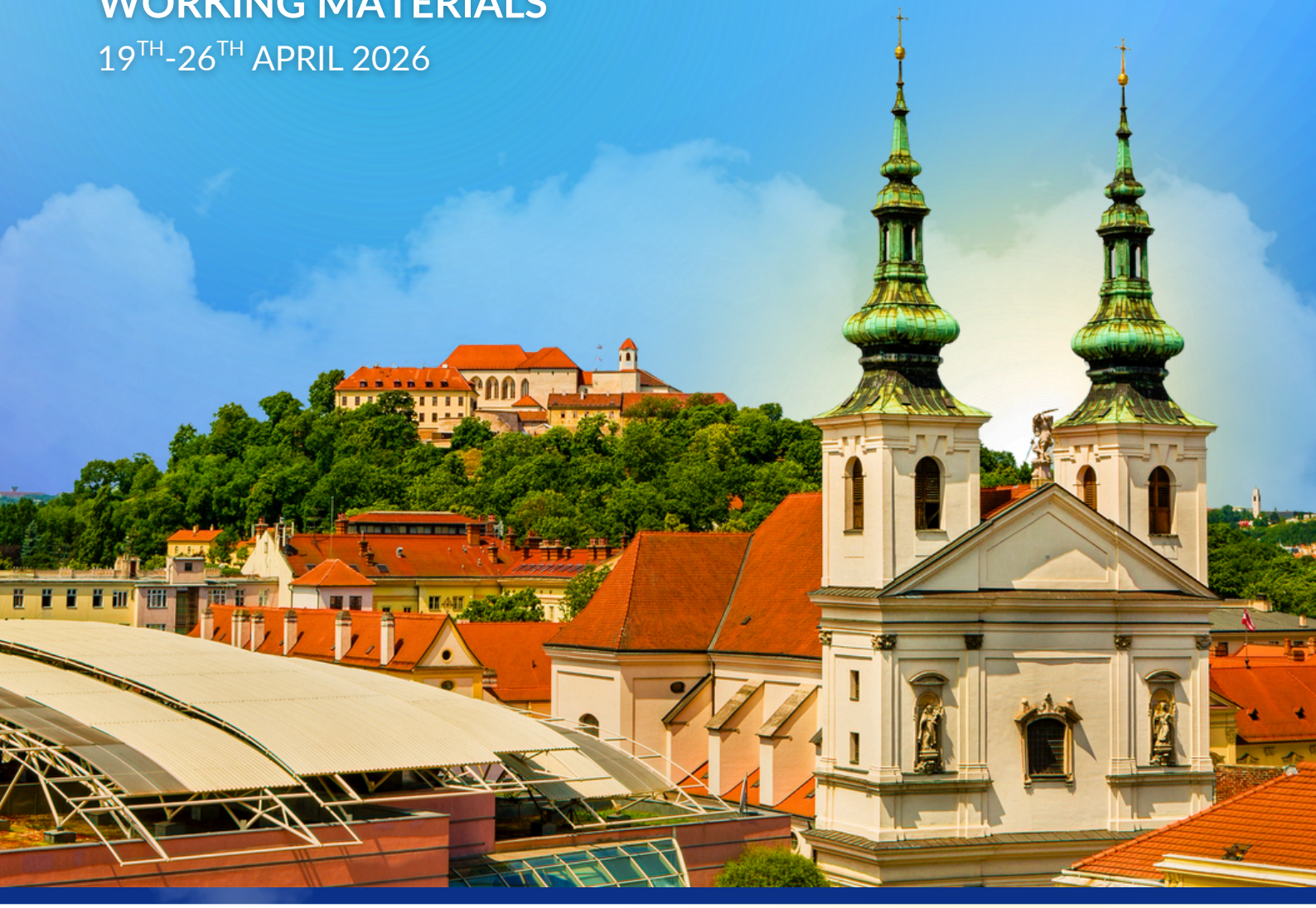
The European Law Students' Association

LXXXIX INTERNATIONAL COUNCIL MEETING

WORKING MATERIALS

19TH-26TH APRIL 2026



General Legal Partners of ELSA

Human Rights Partner of ELSA

General Education Partners of ELSA

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GENERAL INFORMATION

FOREWORD

Dear Network,

The time has come to gather in the charming city of Brno for the 89th International Council Meeting. As with every Spring ICM, for some of us, this may be the last opportunity to participate in this format, making these days especially meaningful. While it might be the end of the journey for some, the Association continues to grow with the people coming and going, as it has been doing for almost 45 years. With the Anniversary approaching, it is a reminder of how far ELSA has come, and of the responsibility we carry in shaping what comes next, continuing to grow, to innovate, and to fight for a just world in which there is respect for human dignity and cultural diversity.

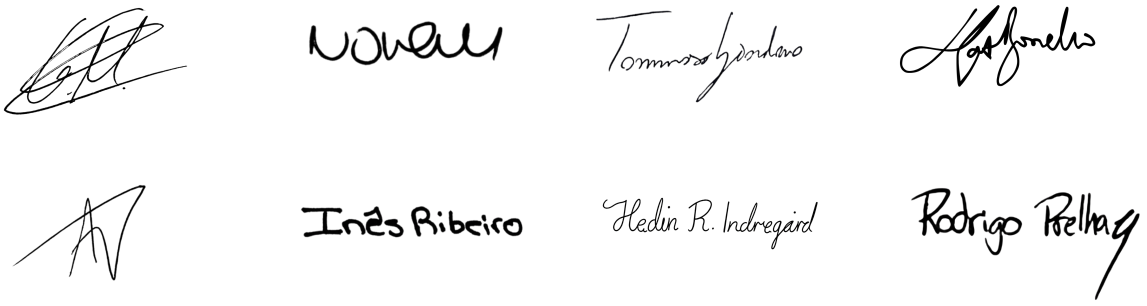
This ICM stands as both a moment of reflection and of decision. As we approach the end of our terms, we have the opportunity to look back on what we have achieved while also taking important steps for the future of ELSA. Among these, the election of the International Board 2026/2027 will be a defining moment, and we wish all candidates the very best of luck.

Beyond the discussions and decisions, ICMs are first and foremost about the people who make up our Network. They give us the chance to reconnect, share experiences, and strengthen the bonds that make ELSA what it is. We hope that this week in Brno will be productive, meaningful, and filled with moments that remind us why we are part of this Association.

Finally, we would like to express our sincere gratitude to the Organising Committee for welcoming us to their city and for their dedication to making this ICM possible. We encourage you to make the most of this experience and to join us in appreciating their work.

We look forward to sharing these days with you!

ELSAfully yours,



Gabriel, Lucie, Tommaso, Kat, Tasos, Inês, Hedin & Rodrigo
International Board of ELSA 2025/2026

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THE INTERNATIONAL COUNCIL MEETING GUIDE

What is an International Council Meeting?

The International Council Meeting is a statutory meeting and one of the International Internal Meetings of ELSA.

It brings together officers of all Areas from the whole ELSA Network. It consists of both plenary and workshop sessions. The main aims of this meeting are:

a. to provide an opportunity for Officers to meet, to get informed about the latest updates in their respective areas and to exchange ideas, and
b. to summon the International Council, which discusses issues concerning the administration and the further development of the Association.

The International Council represents the Members of ELSA and is the supreme decision-making body of the Association, whose decisions are binding upon the International Board, the Members and the Observers of ELSA. A Council decision can only be overturned by a subsequent International Council decision.

The International Council Meeting is held on a biannual basis, once in spring and once in autumn.

What is a Workshop?

Workshops provide an introduction to or a review of topics of interest. They offer space for interaction, discussion, and exchange of information, while the participants explore different subjects and develop their soft skills.

In each International Council Meeting, there are seven Workshops; one for each area of activity. Each workshop is conducted by the respective International Board member(s) and chaired by an experienced delegate.

The following workshops will be held during the International Council Meeting:

Board Management, External Relations and Expansion (BEE): conducted by the President of the International Board and attended by National Presidents of the ELSA Network.

Internal Management (IM): conducted by the Secretary General of the International Board and attended by National Secretaries General of the ELSA Network.

Financial Management (FM): conducted by the Treasurer of the International Board and attended by National Treasurers of the ELSA Network.

Marketing (MKT): conducted by the Vice President in charge of Marketing of the International Board and attended by National Vice Presidents in charge of Marketing of the ELSA Network.

Academic Activities (AA): conducted by the Vice President in charge of Academic Activities of the International Board and attended by National Vice Presidents in charge of Academic Activities of the ELSA Network.

Competitions (C): conducted by the Vice President in charge of Competitions of the International Board and attended by National Vice Presidents in charge of Competitions of the ELSA Network.

Professional Development (PD): conducted by the Vice President in charge of Professional Development of the International Board and attended by National Vice Presidents in charge of Professional Development of the ELSA Network.

Seminars and Conferences (S&C): conducted by the Vice President in charge of Seminars and Conferences of the International Board and attended by National Vice Presidents for Seminars and Conferences of the ELSA Network.

What is a Joint Workshop?

A Joint Workshop sets on the table a topic that is worth being discussed by the officers of more than one area.

Who is a Workshop Officer?

There are at least four Workshop Officers in the ICM: the *Chair*, the *Vice Chair* and two *Secretaries*. If necessary, more Secretaries can be appointed.

The task of the Chair is to conduct the Workshop in good order, to lead it together with the respective member of the International Board of ELSA.

The role of the Vice Chair is to assist the Chair and stand in for them in the event of their absence.

The Secretaries are in charge of keeping the minutes of the Workshop and of the preparation of all the documents that have to be submitted to the Council.

During the Opening Workshop of each respective area, which will be held on Wednesday, the Officers of the Workshop will be elected, and they will attend a workshop provided by ELSA International right after the end of the opening session in order to receive the detailed guidelines of their tasks. If you are interested in becoming a Workshop Officer, please contact the respective member of the International Board as soon as possible in order to volunteer.

What is an International Council Meeting Officer?

There are nine to fifteen International Council Meeting Officers supporting the International Council proceedings during each ICM: the *Chair*, the *Vice Chair*, two to four *Secretaries*, two to six *Tellers*, and three members of the *Nominations Committee*. The International Council Meeting Officers ensure that some of the most important tasks regarding the plenary sessions of an International Council Meeting are carried out properly.

FOREWORD

The role of the Chair of the Plenary is to ensure that the International Council Meeting agenda is respected and adhered to, to supervise and assist the other International Council Meeting Officers, to invite people to address the International Council, to decide when to put proposals to a vote, to supervise the voting procedure, to announce the result of the voting procedure, to supervise the election procedure, to bring the meeting to order and to resolve any question concerning the International Council Meeting proceedings.

The role of the Vice Chair is to assist the Chair and stand in for them in the event of their absence.

The role of each Secretary is to keep the minutes of the plenary sessions. The Secretaries are responsible to the Secretary General of the International Board and should always refer to them in case of difficulty.

The role of each Teller is to count the votes, compare the results of the counting procedure, and inform the Chair about the result. The Tellers shall not be voting delegates.

The role of each member of the Nominations Committee is to receive nominations for all the elections and to announce them to the International Council. Therefore, it is recommended that the Nominations Committee be comprised of well-known individuals in the ELSA Network so that it is easier for people to find and approach them.

Finger rules for workshops and plenaries

The "finger rules" are intended to make the job of the Chair easier and to ensure that the discussions are as effective and smooth as possible. The theory behind the finger rules is simple; you indicate what you want to state by using one of the following gestures:

One finger:	New topic or idea
Two fingers:	Direct comment or response
Three fingers:	End the discussion, as it is not useful
Pinkie finger:	Technical remark (e.g. "Open the window.", "The font is too small.")
C-shaped hand**:**	Asking for clarification on a previous statement
Scissors:	Remove yourself from the speakers' list
Thumb up:	Show immediate feedback to the conversation ("I like this idea.")
Thumb down:	Show immediate feedback to the conversation ("I do not like this idea.")

The **priority** amongst the different hand gestures goes in the following order: pinkie, three fingers, two fingers, one finger. This way, the Chair can more easily moderate the discussions. Scissors and thumbs up/down do not require a direct reaction by the Chair, and that is why the priority rule is not applied to them.

OBLIGATIONS OF THE NATIONAL GROUPS

Important information!

In accordance with article 7.3 of the Statutes of ELSA, the voting rights of a Member National Group are suspended during an ICM if the National Group:

a. has not fulfilled its **financial obligations** towards ELSA, or
b. has not submitted the **State of the Network Inquiry** (SotN Inquiry) to the International Board;
c. has not submitted the **Letter of Authorisation** to the Secretary General of the International Board; and
d. has not submitted the **National Group Report** to the International Board.

For this purpose, please address all financial enquiries concerning debts towards ELSA to the Treasurer of the International Board in due time **until the 18th of April 2026, 23:59 CEST** at treasurer@elsa.org.

Moreover, the SotN Inquiry must be thoroughly filled out and submitted electronically to the International Board **until the 5th of April 2026, 23:59 CEST**, 14 days before the opening of the International Council Meeting, as stated in the International Council Meeting Decision Book. The 40th State of the Network Inquiry has already been sent out, and you may find it here. If you need any clarifications regarding the SotN Inquiry, please contact the Secretary General of the International Board at secgen@elsa.org.

Additionally, the National Group Report had to be submitted to the Secretary General of the International Board **until the 28th February 2026, 23:59 CET**. Please note that if you have not submitted the National Group on time, the voting rights of your National Group will be suspended for the duration of the International Council Meeting. The National Group Report has already been sent out, and you may find it here.

According to article 5.5 of the Standing Orders of ELSA, for the delegates representing a Member National Group to be allowed to participate in the International Council, they must be duly authorised to vote in the International Council on behalf of their National Group and must, therefore, send to the Secretary General of the International Board the **Letter of Authorisation** signed by two elected National Board members of the respective National Group **before the Opening Plenary on the 19th of April 2026**. Each Letter of Authorisation shall be accompanied by a list of Local Groups that are currently Members and Observers of the respective National Group. A template of the Letter of Authorisation can be found in Annex 8 of these Working Materials.

In order for the International Council to reach the necessary quorum, as stated in article 7.4 of the Statutes of ELSA and be fully competent, it is highly recommended that the Member National Groups, which are not going to be represented in the International Council by their own delegates, give a **proxy** to another Member National Group following the rules of article 5.6 of the Standing Orders of ELSA. A template of a proxy can be found in Annex 9 of these Working Materials. The deadline to submit a proxy to secgen@elsa.org is before **the Opening Plenary on the 19th of April 2026.**

REMINDERS

General Reminder

If you really want to enjoy this ICM,

DO NOT FORGET THE FOLLOWING:

"Be prepared to speak and to speak, be prepared!"

To be prepared for the Workshops:

- Read carefully from cover to cover and bring with you a copy of these Working Materials;
- Read the minutes of at least the two previous ICMs here;
- Read the Statutes and Standing Orders of ELSA;
- Read the 73rd edition of the International Council Meeting Decision Book
- Read the One Year Operational Plan of the International Board for the term 2025/2026.

To be prepared to be celebrated as a true legend:

- Consider being a Workshop Secretary;
- Consider being a Plenary Secretary;
- Consider being a member of the Nominations Committee.

To be prepared for the time of your life…

- Bring your good mood and happy smiles!
- Bring all of your ELSA Spirit!

Deadline for Nominations

The deadline for nominations for:

THE INTERNATIONAL BOARD OF ELSA 2026/2027;

INTERNAL AUDITOR AND VICE AUDITOR OF ELSA INTERNATIONAL 2026/2027;

is on Monday, 20th of April 2026, at 23:59 CEST.

Call for the International Board of ELSA 2026/2027

The European Law Students' Association

Do you want to take part in the development of the ELSA Network?

Would you like to devote your knowledge and skills to our Association?

Ever dreamt of living in the ELSA House?

This is your opportunity:

Join the International Board!

MAKE A DIFFERENCE FOR ELSA!

RUN FOR

THE INTERNATIONAL BOARD OF ELSA 2026/2027!

What is the role of the International Board of ELSA?

The International Board is the supreme executive body of ELSA. The tasks of the International Board are to represent ELSA, to carry out and be responsible for the day-to-day running and management of ELSA's fields of activity, to advance the aims and efficiency, as well as to execute and implement Council decisions.

President
The President is in charge of the overall coordination of the ELSA work, execution of expansion, planning and direction of the work, and communication of the International Board. The President is also the primary contact person between ELSA International and externals by representing ELSA International at official events and meetings, being responsible for maintaining contact and the flow of information to other student associations and other organisations (NGOs and international institutions). The President takes care of the business development strategy of the association, including managing ELSA's fundraising efforts through commercial and strategic partnerships. The President shall also have an overview of all contacts with partners and supporters of ELSA International.

Secretary General
The Secretary General is responsible for directing, organising and maintaining the internal structure of the Association and shall consequently be responsible for ensuring that decisions to this effect are implemented and respected by all Members and Observers of ELSA. The Secretary General shall also identify any non-observances in this field and make all the necessary resources available to correct any inconsistencies. The Secretary General is also in charge of directing the work of the Council. One of the primary responsibilities is to keep in contact with the International Trainers' Pool, organise training sessions throughout the Network, and develop the Human Resources and information systems in the ELSA Network. The Secretary General is also responsible for the communication and administration of ELSA International.

Treasurer
The Treasurer is in charge of the financial management of ELSA and is responsible for the accounts, the property, and the payments of ELSA International, as well as the arrangement of internal financial control. These tasks include budget control, budget making, accounting, bookkeeping and preparation of both interim and final accounts of ELSA International. The Treasurer is the Chairman of the Board of Directors of the ELSA Development Foundation, and they are also working actively in the field of grants.

Vice President in charge of Marketing
The Vice President in charge of Marketing is responsible for the supporting area of Marketing. The tasks include, amongst others, the coordination of advertising for various publications and for the website. He or she is also responsible for the production and editing of Synergy Magazine, the production of internal presentations and marketing materials for the key areas, and the representation of ELSA towards externals. One of the main responsibilities that the Vice President for Marketing has is to define marketing strategies for all matters related to ELSA and its activities.

Vice President in charge of Academic Activities

The Vice President in charge of Academic Activities is responsible for the overall planning, coordination, and supervision of the Key Area of Academic Activities. This responsibility includes coordination of the legal writing projects (namely, the ELSA Law Review and the Legal Research Groups of the Network), Human Rights and Social Responsibility initiatives. The Vice President in charge of Activities will perform as the Head of the International Organising Committee for the Rule of Law Education Campaign. The Vice President for Academic Activities also has the responsibility, when called upon, to support and assist Local and National Groups in organising AA events in the Network as well as implementing legal education, Human Rights, the International Focus Programme and Social Responsibility in the activities related to their key area.

Vice President in charge of Competitions

The Vice President in charge of Competitions is responsible for the overall planning, coordination and supervision of the Key Area of Competitions. This responsibility includes the John H. Jackson Moot Court Competition and the Helga Pedersen Moot Court Competition, acting as the Head of the International Organising Committee, representing ELSA in front of the World Trade Organisation and the Council of Europe. Additionally, they will be responsible for handling the external relations with every partner or potential partner of the aforementioned Competitions. When called upon, the Vice President for Competitions is also responsible for supporting and assisting Local and National Groups in organising academic competitions and MCC events in the Network.

Vice President in charge of Professional Development

The main responsibility of the Vice President in charge of Professional Development is related to the flagship project ELSA Traineeships. This includes coordination and supervision of all the related information received from the Network, making the information and statistics available to all the Officers, the implementation of the international partnerships for the project, and actively seeking additional opportunities for the traineeship programme, the International Focus Programme and Human Rights within the scope of ELSA Traineeships. The Vice President in charge of Professional Development is also responsible for organising the Career Launch, supporting the National Groups in the organisation of their National Traineeships Programme, monitoring that they do not overlap with the timeline of ELSA Traineeships and training the Network about Professional Development events, providing the Officers with all the necessary guidelines and support.

Vice President in charge of Seminars and Conferences

The Vice President in charge of Seminars and Conferences is responsible for the Key Area of Seminars and Conferences. This responsibility includes coordinating seminars, conferences, Study Visits, Institutional Visits, ELSA Law Schools, ELSA Delegations, International Conferences of ELSA and ELSA Webinars in the Network.

Electoral Procedure for the International Board

A person running for a position in the International Board must be nominated by a Member National Group and seconded by another Member National Group. National Groups with Observer status cannot nominate or second nominations. It is possible for a candidate to be nominated by his or her own National Group.

The nominations must be sent to the Nominations Committee by the deadline set for nominations in order for the candidates to be able to run for the International Board. This **deadline is set at 23:59 CEST on the second day of the International Council Meeting,** unless the International Council decides to prolong the deadline. The necessary documents, Nomination, Seconding and Confirmation sheets can be found in Annex 10 of these Working Materials.

The nominee shall prepare a personal presentation in writing and distribute it to the National Groups before 23:59 CEST on the day of the Mid Plenary session. The presentation shall include a personal CV, an ELSA CV and an Action Plan for the term in office as a member of the International Board. It is also recommended that the presentation include a Letter of Motivation.

During the Candidacy Workshop, all the candidates will first present themselves and their candidacy, and after that, they will be granted some time to answer questions from the Workshop participants. If there are several people running for the same board position, the nominees have to leave the Workshop during the presentation of the other nominees.

During the Final Plenary session, the nominees are all given five minutes to present themselves and their candidacy and ten minutes to answer questions from the International Council. If there are several people running for the same board position, the nominees have to leave the room during the presentation of the other nominees.

Call for Internal Auditors of ELSA

The European Law Students' Association

Are you an accurate person?

Do you have a special interest in financial matters
as well as a basic knowledge of accounting and auditing?

If you answered "yes" to both questions,
do not hesitate to run for:

INTERNAL AUDITOR OR INTERNAL VICE AUDITOR OF ELSA INTERNATIONAL 2026/2027!

What is the role of the Internal Auditors of ELSA?

The Internal Auditors and the Internal Vice Auditor are three neutral and independent people who are auditing the accounts of ELSA and the ELSA Development Foundation.

The Internal Auditors are elected by the International Council during the second International Council Meeting of the year. The Internal Auditors' team consists of two Auditors and one Vice Auditor. The two Auditors are mainly responsible for controlling the interim and final accounts of the respective year they have been elected for; the Vice Auditor is only active if one of the Auditors is not able to fulfil his or her tasks.

The Internal Auditors are responsible for checking the documents and accounts in the headquarters of ELSA in Brussels.

What are the general responsibilities of the internal auditors?

- Travelling to Brussels in order to control the accounts of ELSA and the ELSA Development Foundation;
- Writing the Internal Auditors' report about the auditing of ELSA and the ELSA Development Foundation;
- Presenting the Internal Auditors' report at the International Council Meeting.

What are the references/qualifications to become an Internal Auditor?

- Basic knowledge of accounting;
- Basic knowledge of auditing;
- A certain interest in financial matters;
- No active involvement in ELSA International or any National Groups of ELSA for the term 2025/2026. Elected or appointed positions at the Local level or as an Auditor at any level are acceptable.

Electoral Procedure for the Internal Auditors of ELSA International
A person running for a position in the Internal Auditors' team must be nominated by a Member National Group and seconded by another Member National Group. National Groups with Observer status cannot nominate or second nominations. It is possible for a candidate to be nominated by his or her own National Group.

The nominations must be handed in to the Nominations Committee by the deadline set for nominations in order for the candidates to be able to run for the Internal Auditors' team. This **deadline is set at 23:59 CEST on the second day of the International Council Meeting,** unless the Council decides to prolong the deadline. The necessary documents, Nomination, Seconding and Confirmation sheets can be found in Annex 10 of these Working Materials.

The nominee shall prepare a personal presentation in writing and distribute it to the National Groups before 23:59 CEST on the day before the Final Plenary session. The presentation shall include a personal CV and an ELSA CV. It is also recommended that the presentation include a Letter of Motivation.

During the Final Plenary session, the nominees are all given five minutes to present themselves and their candidacy and 10 minutes to answer questions from the Council. If there are more people running for the same position than there are positions, the nominees have to leave the room during the presentation of the other nominees.

Memento

Voting Rights in the Plenary
Each Member National Group has three votes and may split them during any voting procedure according to the will of its voting delegates. Your National Group is **NOT** eligible to vote in the Plenary unless:

1. the National Board has filled in and submitted the **State of the Network Inquiry** to the International Board at least 14 days before the opening of the International Council Meeting;

Please make sure that the Secretary General of the International Board has received the responses of your National Group to the State of the Network Inquiry.

2. the National Board has **fulfilled all financial obligations** towards ELSA;

Please confirm the debt situation of your National Group with the Treasurer of the International Board prior to the International Council Meeting.

3. the National Board has submitted the National Group Report to the International Board in due time

Please make sure that the Secretary General of the International Board has received the National Group Report of your National Group.

4. its delegates in the ICM have sent the **Letter of Authorisation** to the Secretary General of the International Board.

You may find the template for the Letter of Authorisation in Annex 8.

Letter of Authorisation
The Letter of Authorisation must include:

- the contact details of your National Group;
- the names of the delegates of your National Group who are allowed to vote during the voting process;
- the names of all other delegates representing your National Group;
- the **signatures of two elected National Board members** authenticating the letter.

The Letter of Authorisation should be filled in and sent **before the Opening Plenary** if you wish to receive your voting rights. Please make sure that the Letter of Authorisation is submitted to the Secretary General of the International Board in due time.

Proxy
If your National Group is a Member of ELSA and will not be represented by its own delegates at the International Council Meeting, the National Board can give a proxy to another Member who will speak and vote on behalf of the proxy-giver.
The Proxy must include:

- the names of the National Group which gives a proxy and of the National Group that receives the proxy;
- the **dates during which the proxy will be valid**;
- the **signatures of two elected National Board members of the proxy-giver** authenticating the letter; and
- the contact details of a person responsible from the proxy-giver National Group.

The Proxy should be filled in and sent to the Secretary General of the International Board **before the Opening Plenary**, at secgen@elsa.org, so that your voting rights can be given to the National Group acting as a proxy. You can find a draft Proxy in Annex 9.

Reporting Time
This is the moment when the delegation meets and discusses important matters brought up in the workshops and in the plenary sessions.

Voting Rights in the Workshops
In the Workshops, each Member National Group has only one vote, no matter how many people from the same National Group are present. Make sure you prepare and coordinate your delegation and appoint one person to be your voting delegate in the Workshops.

Plenary Presentations
During the plenary sessions, the National Groups may present their events and activities if they wish to inform the ELSA Network about them and attract participants. In order to ensure the best possible efficiency for the International Council proceedings, we hereby set some rules for the National Groups interested in making a presentation during the plenary sessions:

- The demonstration of any presentations during the plenary sessions will be up to the discretion of the Chair and/or Vice Chair.

- No presentations will be allowed if they do not match the following criteria:
  1. have an appropriate length (between three and five minutes);
  2. be in accordance with the principles of ELSA;
  3. be sent to the Vice President in charge of Marketing of the International Board until the **15th of April 2026, 23:59 CEST**.

- The priority of acceptance will be as follows:
  1. International Internal Meetings;
  2. Training Events;
  3. ELSA Core Activities events;
  4. Social Events;
  5. Other events or activities.

Head of Delegation Meeting

Please be advised that the **Head of Delegation meeting will take place online**, ahead of the LXXXIX International Council Meeting itself. The same meeting will be held on two different occasions, to accommodate participants' other commitments. All Heads of Delegation are obliged to participate in the meeting either on **Thursday, the 16th of April 2026 at 19:00 CEST** or **Saturday, the 18th of April 2026 at 19:00 CEST**. You can join the meetings from here.

International Council Meeting Whatsapp Community

We kindly request that all Delegates join the Official Whatsapp Community of the LXXXIX International Council Meeting in Brno. Please scan the QR code below to join:

E-VOTING

Please indicate which Delegate from your National Group shall receive the Nemovote credentials until the 12th of April 2026, 23:59 CEST, through this form.

DRAFT TIMETABLES AND AGENDAS

ICM TIMETABLE

General Timetable

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<tr><th></th><th>19th April
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Monday</th><th>21st April
Tuesday</th><th>22nd April
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<tr><td>8:30-9:00</td><td rowspan="8">Arrivals</td><td colspan="6">Breakfast</td><td rowspan="2">Breakfast</td></tr>
<tr><td>9:00-9:30</td><td rowspan="8">Workshops</td><td rowspan="8">Workshops</td><td rowspan="8">Mid
Plenary</td><td rowspan="8">Workshops</td><td rowspan="8">Workshops</td><td rowspan="8">Final
Plenary</td></tr>
<tr><td>9:30-10:00</td><td rowspan="7">Departures</td></tr>
<tr><td>10:00-10:30</td></tr>
<tr><td>10:30-11:00</td></tr>
<tr><td>11:00-11:30</td></tr>
<tr><td>11:30-12:00</td></tr>
<tr><td>12:00-12:30</td></tr>
<tr><td>12:30-13:00</td><td colspan="7" rowspan="3">Lunch</td></tr>
<tr><td>13:00-13:30</td><td rowspan="2">Letter of
Authorisation</td></tr>
<tr><td>13:30-14:00</td></tr>
<tr><td>14:00-14:30</td><td rowspan="7">Opening
Plenary</td><td rowspan="11">Workshops</td><td rowspan="3">Workshops</td><td rowspan="11">Mid
Plenary</td><td rowspan="11">Workshops</td><td rowspan="3">Workshops</td><td rowspan="11">Final
Plenary</td><td rowspan="11">Departures</td></tr>
<tr><td>14:30-15:00</td></tr>
<tr><td>15:00-15:30</td></tr>
<tr><td>15:30-16:00</td><td rowspan="3">Reporting
Time</td></tr>
<tr><td>16:00-16:30</td></tr>
<tr><td>16:30-17:00</td><td rowspan="4">Sightseeing</td></tr>
<tr><td>17:00-17:30</td><td rowspan="3">Preparation</td></tr>
<tr><td>17:30-18:00</td><td>Opening
Workshop</td></tr>
<tr><td>18:00-18:30</td></tr>
<tr><td>18:30-19:00</td><td>Freshers' &
Officers'
Workshop</td><td>Reporting
Time</td><td colspan="2">Reporting Time</td></tr>
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<tr><td>20:30-21:00</td></tr>
<tr><td>21:00-21:30</td><td colspan="3" rowspan="2">Socials</td><td rowspan="2">ELSA Vision</td><td rowspan="2">Socials</td></tr>
<tr><td>21:30-22:00</td></tr>
<tr><td>22:00-22:30</td><td colspan="5"></td></tr>
</table>

DRAFT PLENARY AGENDA

Opening Plenary: Sunday, 19th April 2026

14:00 **Opening of the LXXXIX International Council Meeting**
Gabriel Marti, President of the International Board of ELSA

14:15 **Presentation of the Chair and the Vice Chair of the Plenary**
Lucie Nováková, Secretary General of the International Board of ELSA

14:30 **Announcement of the list of votes**
Lucie Nováková, Secretary General of the International Board of ELSA

14:45 **Election of the International Council Meeting Officers**
Chair|Vice Chair

15:15 **Approval of the International Council Meeting Agenda and presentation of the International Council Meeting structure**
Chair|Vice Chair

15:30 **Approval of the Minutes of the LXXXVIII International Council Meeting Helsinki, Autumn 2025**
Chair|Vice Chair

15:50 **Presentation of the ELSA International Team 2025/2026**
The International Board of ELSA

16:10 **Partner Presentation**
Católica Global School of Law

16:30 **Partner Presentation**
IE Law School

16:50 **Questions and Answers with the International Board of ELSA**
The International Board of ELSA

17:25 **Information regarding Freshers' & Officers' Workshops**
Lucie Nováková, Secretary General of the International Board of ELSA

17:30 **End of the Opening Plenary**
Chair|Vice Chair

Mid Plenary: Wednesday, 22nd April 2026

9:00 **Opening of the Mid Plenary**
Chair | Vice Chair

9:10 **Revision of the list of votes**
Lucie Nováková, Secretary General of the International Board of ELSA

9:20 **Announcement of the Nominations**
Nominations Committee

9:30 **Presentation and approval of the joint BEE workshop-related Proposals**
Chair | Vice Chair and Workshop Chair

9:40 **Presentation and approval of the joint BEE & FM workshop-related Proposals**
Chair | Vice Chair and Workshop Chair

10:10 **Presentation and approval of the IM workshop-related Proposals**
Chair | Vice Chair and Workshop Chair

10:30 **Presentation and approval of the joint IM & FM workshop-related Proposals**
Chair | Vice Chair and Workshop Chair

11:20 **Presentation and approval of the FM workshop-related Proposals**
Chair | Vice Chair and Workshop Chair

11:40 **Presentation and approval of the MKT workshop-related Proposals**
Chair | Vice Chair and Workshop Chair

12:10 **Presentation and approval of the AA workshop-related Proposals**
Chair | Vice Chair and Workshop Chair

12:30 **Lunch Break**

14:30 **Reconvening of the Mid Plenary**
Chair | Vice Chair

14:40 **Revision of the list of votes**
Lucie Nováková, Secretary General of the International Board of ELSA

14:50 **Presentation and approval of the C workshop-related Proposals**
Chair | Vice Chair and Workshop Chair

15:20 **Presentation and approval of the PD workshop-related Proposals**
Chair | Vice Chair and Workshop Chair

15:50 **Presentation and approval of the joint FM & PD workshop-related Proposals**
Chair|Vice Chair and Workshop Chair

16:40 **Presentation and approval of the S&C workshop-related Proposals**
Chair|Vice Chair and Workshop Chair

17:10 **Presentation and approval of the joint FM & S&C workshop-related Proposals**
Chair|Vice Chair and Workshop Chair

17:50 **Presentation and binding recommendation of the EDF Standing Orders related Proposals**
Chair|Vice Chair and Workshop Chair

18:10 **Announcement of the Winner of the Annual Human Rights Campaign Prize**
Anastasios Vavvas, Vice President in charge of Academic Activities of the International Board of ELSA, and the Council of Europe

18:30 **Announcement of Annual Human Rights Campaign Topic 2025/2026**
Anastasios Vavvas, Vice President in charge of Academic Activities of the International Board of ELSA, and the Council of Europe

18:40 **Presentations of the Network**
Chair|Vice Chair and Network

19:00 **End of the Mid Plenary**
Chair

Final Plenary: Saturday, 25th April 2026

9:00 **Opening of the Final Plenary**
Chair | Vice Chair and Network

9:10 **Revision of the list of votes**
Lucie Nováková, Secretary General of the International Board of ELSA

9:20 **Presentation of the Interim Accounts of ELSA 2025/2026**
Tommaso Giordano, Treasurer of the International Board of ELSA

9:30 **Presentation of the Interim Auditors' Report of ELSA 2025/2026**
Ben Gödde and Dario Schönbächler, Internal Auditors of ELSA International 2025/2026

9:40 **Q&A for the Interim Accounts and Auditors' Report of ELSA 2025/2026**
Tommaso Giordano, Treasurer of the International Board of ELSA, and Ben Gödde and Dario Schönbächler, Internal Auditors of ELSA International 2025/2026

10:00 **Presentation of the Interim Accounts of the ELSA Development Foundation 2025/2026**
Tommaso Giordano, Treasurer of the International Board of ELSA

10:10 **Presentation of the Internal Auditors' Report of the ELSA Development Foundation 2025/2026**
Ben Gödde and Dario Schönbächler, Internal Auditors of ELSA International 2025/2026

10:20 **Q&A for the Interim Accounts and Auditors' Report of the ELSA Development Foundation 2025/2026**
Tommaso Giordano, Treasurer of the International Board of ELSA, and Ben Gödde and Dario Schönbächler, Internal Auditors of ELSA International 2025/2026

10:40 **Presentation and approval of the proposed revision of the Budget of ELSA International 2025/2026**
Chair | Vice Chair and Workshop Chair

11:00 **Presentation and non-binding recommendation of the proposed revision of the Budget of ELSA Development Foundation 2025/2026**
Chair | Vice Chair and Workshop Chair

11:20 **Presentation and approval of the proposed Budget of ELSA 2026/2027**
Chair | Vice Chair and Workshop Chair

12:00 **Presentation and non-binding recommendation of the proposed Budget of ELSA Development Foundation 2026/2027**
Chair | Vice Chair and Workshop Chair

12:30 **Lunch Break**

14:30 **Reconvening of the Final Plenary**
Chair|Vice Chair

14:40 **Revision of the list of votes**
Lucie Nováková, Secretary General of the International Board of ELSA

14:50 **Announcement of the Nominations**
Nominations Committee

15:00 **Presentation and Q&A for the Candidate(s) for the Internal Auditor of ELSA 2026/2027**
Chair|Vice Chair and Candidate(s)

15:30 **Presentation and Q&A for the Candidate(s) for the Internal Vice Auditor of ELSA 2026/2027**
Chair|Vice Chair and Candidate(s)

15:50 **Presentation and Q&A for the Candidate(s) for the position on the International Board of ELSA 2026/2027**
Chair|Vice Chair and Candidate(s)

17:50 **Presentation of the voting procedure and voting**
Chair|Vice Chair

18:20 **Announcement of the results**
Chair|Vice Chair

18:40 **Closing of the LXXXIX International Council Meeting**
Gabriel Marti, President of the International Board of ELSA

19:00 **End of the Final Plenary**
Chair

BOARD MANAGEMENT, EXTERNAL RELATIONS AND EXPANSION WORKSHOP

Preparation and Reminders

In order to actively participate and contribute to the Workshops, please do not forget to:

- Read these Working Materials cover to cover;
- Read relevant parts of the Statutes and Standing Orders of ELSA;
- Read relevant parts of the 73rd edition of the International Council Meeting Decision Book;
- Read the One Year Operational Plan of the International Board for the term 2025/2026;
- Read the Minutes of the VI International Strategy Meeting Tbilisi;
- Bring your ELSA spirit, share your thoughts and suggestions, and leave your personal touch in the LXXXIX International Council Meeting Brno.

Please read the aforementioned documents carefully. This is of great importance for the discussions and the outcome of the Workshop sessions.

Last but not least, please read the following draft agenda carefully and make notes on the issues that you would like to address during each Workshop. If you wish to bring up topics that are not included in the agenda, please note them down, and we will discuss them during the last session. Should you need any clarifications, please do not hesitate to contact the President of the International Board at president@elsa.org.

To access most of the documents above, you require a username and password.
Username: officer
Password: 7zXZZNq

Lastly, do not forget to bring your national/local sweets and/or drinks to share with the Workshop.

It is our pleasure to welcome you to the BEE Workshop!

Gabriel Marti
President
International Board of ELSA 2025/2026

Draft Timetable

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<tr><td>10:30-11:00</td><td rowspan="3">Through Goes Hamilton (Joint with PD)</td><td rowspan="3">From Vito...</td><td rowspan="3">Candidacy Workshop</td></tr>
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<tr><td>15:00-15:30</td><td rowspan="3">Friends in High Places</td><td rowspan="2">Reporting Time</td></tr>
<tr><td>15:30-16:00</td><td rowspan="2">Break</td></tr>
<tr><td>16:00-16:30</td><td rowspan="2">Reporting Time</td><td rowspan="5">Preparation</td></tr>
<tr><td>16:30-17:00</td><td rowspan="3">We Ask for Justice (Joint with MKT, AA & C)</td></tr>
<tr><td>17:00-17:30</td><td rowspan="2">A Sicilian Wedding</td><td rowspan="3">Sightseeing</td><td rowspan="2">The Commission</td></tr>
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<tr><td>18:00-18:30</td><td rowspan="2">Freshers' & Officers' Workshop</td><td rowspan="2">Reporting Time</td><td colspan="2" rowspan="2">Reporting Time</td></tr>
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Draft Agenda

Sunday, 19th of April 2026

17:30 – 18:30

A Sicilian Wedding

Description
Let us embark on this week with the spirit of a Sicilian Wedding: a celebration where traditions are honoured, and important matters are set in motion. During this Opening Workshop, we will elect the Workshop Officers, namely the Chair, Vice Chair and the Secretaries, as well as our ELSA spirit. We will also present and approve the agenda, as well as establish the rules for our workshops. And who knows, perhaps we will already start the celebration through icebreakers and other moments to get to know each other.

Outcome
Participants will elect the Workshop Officers, approve the Agenda, draft the Workshop Rules, and get to know each other.

Preparation
None.

18:30 – 19:30

Freshers' and Officers' Workshop

Description
During this Workshop, participants elected to be the Officers will be prepared for their tasks during the week. At the same time, people who attend the ICM for the first time will have the chance to get to know the customs and atmosphere of the event.

Outcome
Enable Workshop Officers to undertake their task. Presenting to new members the content of the meeting.

Preparation
None.

Monday, 20th of April 2026

09:00 – 09:30

PROPOSAL

Description
During this Workshop, we will discuss the BEE-related proposal brought forward by ELSA Germany.

Outcome
The Workshop provides a recommendation to the International Council regarding the International Council Meeting Decision Book Proposal brought forward by ELSA Germany.

Preparation
Read Proposal No. 37.

09:30 – 10:30

NEWS FROM CORLEONE

Description
Much like news travelling between Corleone and New York, this Workshop ensures that our Network stays informed and connected. As always, we will start with an update from ELSA International. Afterwards, participants will be invited to share updates from their own National Groups, highlighting their activities, achievements, and ongoing initiatives. The session will also provide space for questions and discussion.

Outcome
BEE Officers will gain an overview of current developments within the Network, and increase their awareness of activities and initiatives across National Groups, as well as share good practices.

Preparation
Come prepared to briefly share updates on what you have been working on within your National Group.

10:30 – 12:30

THE FAMILY BUSINESS (JOINT WITH FM)

Description

As in every family, it is important to take care of our assets and plan for the future. In this spirit, ELSA is now taking a new step: this workshop will focus on the proposal concerning the Investment Statute. Participants will review and discuss the proposed Statute.

Outcome
Participants will understand the proposed Statute. The workshop will discuss and vote on a recommendation to the Council.

Preparation
Read Proposal No. 4, No. 9 and No. 12 carefully, and if you have specific amendments in mind, please prepare them. If feasible, consider discussing these amendments with the Workshop Chairs or the International Board before the Workshop. This will facilitate a smoother and more expedient progression of the Workshop.

14:30 – 16:30

Behind Closed Doors

Description
It is time to gather once again in our traditional BEE Therapy. Behind these closed doors, we will be able to open up to each other and discuss the confidential business of the BEEs and create a safe space to reflect, share, and hopefully help us become better presidents.

Outcome
BEE Officers will be provided a safe space to share challenges and experiences. This workshop aims to encourage reflection and peer support to develop leadership skills.

Preparation
Think about challenges or difficult situations you have faced this year or during your ELSA career, and how you managed to overcome them. Remember: this is a safe space, feel free to share openly and supportively.

17:00 – 18:30

We Ask for Justice (Joint with MKT, AA & C)

Description
According to our Strategic Plan, ELSA's Advocacy efforts should be integrated into existing projects. In this spirit, this workshop will explore how we can "ask for justice" in the context of competitions. Participants will examine how the topics of competitions can be addressed through Advocacy and how Advocacy can be implemented in the Competitions themselves.

Outcome

Participants will understand how to leverage competitions as tools for advocacy and explore opportunities to advocate on broader topics beyond existing projects. The workshop will also highlight collaboration between BEEs, Marketeers, and AAers and Cers for advocacy purposes.

Preparation
Reflect on how you would use your own competitions to advocate, or consider ways ELSA International could improve its advocacy initiatives based on the work of the past two years.

Tuesday, 21st of April 2026

09:00 – 11:00

KEEPING OUR FRIENDS CLOSE

Description
Our workshop will focus on Network Management: how to engage, support, and coordinate with the people within your network. Managing a network can sometimes be difficult and time-consuming, but in this session, we will explore ways to make it an enjoyable task. We will start by identifying the challenges we face in this area and then work together to explore potential solutions that make managing your network smoother and more effective.

Outcome
BEE Officers will be provided with tools and strategies to make Network Management easier and more enjoyable, and enhance their ability to engage with and support members of their network effectively.

Preparation
Reflect on the challenges you face in Network Management and on insights from previous discussions during open calls or workshops.

11:00 – 12:30

THROUGH GOES HAMILTON (JOINT WITH PD)

Description
Whether in Formula 1 or in the world of the Corleones, success comes down to timing, precision, and knowing how to make the right moves at the right moment. Let's now move from my favourite movie to my favourite driver, and, of course, to your favourite topic: External Relations. Professional Development initiatives are great tools to pitch to potential partners and establish new partnerships within ELSA. In this workshop, we will explore different ways BEE and PD can collaborate to create new partnership opportunities, as well as how to effectively present cooperation with ELSA, especially to law firms.

Outcome
The participants have a better understanding on how Professional Development projects can be used to pitch potential partnerships to law firms and external actors.

Preparation
Review the partnership packages used by your ELSA group, and read up on the different Professional Development initiatives in the International Council Meeting Decision Book found here.

14:30 – 16:30

THOSE WHO CAME BEFORE (JOINT WITH IM)

Description
During this Workshop, participants will explore how National Groups engage with their Alumni and the different approaches taken across the Network. Building on discussions from the ISM workshop, the session will provide a space to exchange experiences, reflect on existing practices, and introduce the concept of developing structured Alumni associations.

Outcome
Participants will identify existing practices in working with Alumni across National Groups, understand different structures and benefits of Alumni engagement, and explore how to initiate or further develop Alumni associations within their own Network.

Preparation
Be prepared to briefly share how your National Group currently engages with Alumni, if applicable.

Thursday, 23rd of April 2026

09:00 – 11:00

AN OFFER THEY CAN'T REFUSE (JOINT WITH MKT)

Description
Building on our spicy discussions during ICM Helsinki, this workshop will explore how to effectively manage partnerships, adapt strategies to different types of externals, develop strong promotional packages, and maintain lasting external relations through strategic marketing approaches.

Outcome
Participants will leave with refined external relations skills.

Preparation
Take some time to reflect on how your ELSA Group currently manages its external relations, and feel free to bring along any partner packages or brochures you have to enrich the workshop discussion.

11:00 – 12:30

FROM VITO…

Description
The year is slowly coming to an end, and so Transition starts to be on everyone's mind. In this first workshop, we will focus on preparing for that moment by looking into Board Management and Network Management. For each topic, we will begin with a reflection phase, looking back at past transition experiences, identifying what worked well, what was missing, and what being a president has revealed as essential. Building on this, participants will develop practical checklists to guide both preparation and the transition process itself. The workshop will also introduce potential follow-up actions, ensuring that the work done can be carried forward and further developed.

Outcome
BEE Officers will develop a solid and practical foundation for transition in Board and Network Management, and create concrete checklists to support preparation and implementation of transitions.

Preparation
Reflect on how you were transitioned into your role, review any documents or materials you have related to the transition and consider how you would like to approach the transition of your successor.

14:30 – 16:00

...TO MICHAEL

Description
In this second transition workshop, we will focus on Partners and additional topics such as Expansion, Strategic Planning, or any specific needs of the National Groups. As in the first session, we will start with a reflection phase, and will then dive into building on this reflection by creating practical checklists to support both preparation and implementation. The session will also highlight possible follow-up actions, allowing participants to transform their work into concrete tools such as handbooks or internal guidelines.

Outcome
BEE officers will develop a solid and practical foundation for transition in partnerships and other areas and create concrete checklists to support preparation and implementation of transitions.

Preparation
Reflect on how you were transitioned into your role, review any documents or materials you have related to the transition and consider how you would like to approach the transition of your successor.

16:00 – 17:30

FRIENDS IN HIGH PLACES

Description
We have been focusing a lot on External Relations throughout the year, and our work is not done yet. As the year comes to a close, it is important to focus on the External Relations tasks that lead into transition, such as contacting potential new partners, renegotiating agreements, or strengthening connections, rather than the handover itself. This workshop will start by reflecting on these key External Relations actions to ensure a strong finish to the term. Afterwards, we will have a short exchange to address questions, share insights, and collect feedback on the draft ER Handbook, ensuring it meets the needs of the network.

Outcome
BEE Officers will be equipped to effectively manage External Relations in the final part of their term. They will be asked to identify potential challenges and solutions for ER tasks and to provide feedback to finalise the ER Handbook as a practical resource for the network.

Preparation
Reflect on what you still want to accomplish with partners before the end of your term, consider any questions or points where you would like insights from the network or ELSA International and think about what you would like to see included in the ER Handbook.

17:30 – 18:30

The Commission

Description
This workshop will focus on evaluating your work on Strategic Planning as the term comes to an end. We will start by discussing how to assess and report on your SP activities, helping you understand the next steps for closing the year successfully. Afterwards, we will take some time to reflect on the draft SP Handbook and gather your insights to improve it further.

Outcome
BEE Officers will be aware of their next tasks related to Strategic Planning and feel prepared to complete them. We will also collect valuable feedback on the draft SP Handbook to make it a practical tool for the network.

Preparation
Reflect on your end-of-term experience regarding Strategic Planning: drafting, implementing, and evaluating activities and consider your general evaluation tools and what you would like to see included in a handbook.

Friday, 24th of April 2026

09:00 – 11:00

INTERIM ACCOUNTS (JOINT WITH FM)

Description
This is the moment to review the financial decisions, accounting practices and overall financial developments achieved between August and January. During this Workshop, the International Board of ELSA will present the Interim Accounts of ELSA International 2025/2026 and of the EDF 2025/2026, while the Auditors will deliver their statements on the Interim Accounts. Following each presentation, participants will have the opportunity to raise questions and request any necessary clarifications.

Outcome
Participants will understand the financial situation of ELSA and provide recommendations to the Council concerning the Interim Accounts of ELSA and EDF.

Preparation
Read the Interim Accounts of ELSA, EDF and the Auditors' Reports.

11:00 – 12:30

CANDIDACY WORKSHOP

Description
It is the moment for the Candidates for the position of President of the International Board 2026/2027 to introduce themselves! During this workshop, the Candidate(s) for the position of President of the International Board of ELSA 2026/2027 will have the chance to present themselves and answer questions raised by the Officers.

Outcome
The presidents will get to know the Candidate(s) for the position of President of the International Board of ELSA 2026/2027, their action plans, and thus can provide an informed recommendation to their National Group.

Preparation
Read the Candidacy Materials of the Candidate(s) for the position of President of the International Board of ELSA 2026/2027 and prepare questions.

14:30 – 16:00

Leave the Gun, Take the Cannoli

Description
As this famous line reminds us, it is time to leave behind what does not serve us and take with us what truly matters. In this workshop, we will start with a reflection on the year: what went well, what you hope to be remembered for, and how to focus on the positive memories of your term. We will also take a moment to reflect on what this year has brought you professionally and how you can use the skills and experiences you gained to shine in your future endeavours.

Outcome
BEE Officers will take away the lessons, achievements, and positive memories of the year: *leave the gun and take the cannoli.*

Preparation
Reflect on your biggest victories, what you are most proud of, and the skills you have learned throughout the year.

INTERNAL MANAGEMENT WORKSHOP

Preparation and Reminders

In order to actively participate and contribute to the Workshops, please do not forget to:

- Read these Working Materials cover to cover;
- Read relevant parts of the Statutes and Standing Orders of ELSA;
- Read relevant parts of the 73rd edition of the International Council Meeting Decision Book;
- Read the One Year Operational Plan of the International Board for the term 2025/2026;
- Read the Minutes of the VI International Strategy Meeting Tbilisi;
- Bring your ELSA spirit, share your thoughts and suggestions, and leave your personal touch in the LXXXIX International Council Meeting Brno.

Please read the aforementioned documents carefully. This is of great importance for the discussions and the outcome of the Workshop sessions.

Last but not least, please read the following draft agenda carefully and make notes on the issues that you would like to address during each workshop. If you wish to bring up topics that are not included in the agenda, please note them down, and we will discuss them during the last session. Should you need any clarifications, please do not hesitate to contact the Secretary General of the International Board at secgen@elsa.org.

To access most of the documents above, you require a username and password.
Username: officer
Password: 7zXZZNq

Lastly, do not forget to bring your national/local sweets and/or drinks to share with the Workshop.

It is our pleasure to welcome you to the IM Workshop!

Lucie Nováková
Secretary General
International Board of ELSA 2025/2026

Draft Timetable

	19th April Sunday	20th April Monday	21st April Tuesday	22nd April Wednesday	23rd April Thursday	24th April Friday	25th April Saturday	26th April Sunday
8:30-9:00	Arrivals	Breakfast						Breakfast
9:00-9:30		Reading the Field	International Internal Meetings Proposal (Joint with FM)	Mid Plenary	When the Guard Drops	Stepping Forward	Final Plenary	
9:30-10:00								Departures
10:00-10:30		Fight Plan			Making Space on the Mat	Meeting the Head Coaches		
10:30-11:00			Knowing Your Limits					
11:00-11:30								
11:30-12:00		Take the Hits				Team Huddle		
12:00-12:30								
12:30-13:00		Lunch						
13:00-13:30	Letter of Authorisation							
13:30-14:00								
14:00-14:30	Opening Plenary							
14:30-15:00		Back to the Corner (Proposal Workshop)	Those Who Came Before (Joint with BEE)	Mid Plenary	Passing the Belt	The Final Round	Final Plenary	Departures
15:00-15:30								
15:30-16:00		Training the Basics						
16:00-16:30					Under Attack	Reporting Time		
16:30-17:00			Reporting Time					
17:00-17:30		Yellow Card (Joint with S&C)			Goya's Witches' Flight (Joint with MKT)	Preparation		
17:30-18:00	Entering the Ring		Sightseeing					
18:00-18:30								
18:30-19:00	Freshers' & Officers' Workshop	Reporting Time		Reporting Time				
19:00-19:30						Gala Ball		
19:30-20:00	Dinner						Dinner	
20:00-20:30								
20:30-21:00								
21:00-21:30								
21:30-22:00	Socials				ELSA Vision		Socials	
22:00-22:30								

Draft Agenda

Sunday, 19th of April 2026

17:30 – 18:30

Entering the Ring

Description
Welcome everyone to the last first day! You already know it by know, but during the Opening Workshop, we will elect the Workshop Officers, namely the Chair, Vice Chair and the Secretaries. We will also present and approve the agenda as well as set the rules for our Workshops.

Outcome
Election of Workshop Officers, approval of the Agenda and drafting of Workshop Rules.

Preparation
None.

18:30 – 19:30

Freshers' and Officers' Workshop

Description
During this Workshop, participants elected to be the Officers will be prepared for their tasks during the week. At the same time, people who attend the ICM for the first time will have the chance to get to know the customs and atmosphere of the event.

Outcome
Enable Workshop Officers to undertake their task. Presenting to new members the content of the meeting.

Preparation
None.

Monday, 20th of April 2026

9:00 – 10:00

READING THE FIELD

Description
After a few months, we will begin with an International Update. You will get a chance to learn, what we have been up to and together we will go over the results from the 40th State of the Network.

Outcome
Participants are familiar with the developments at the international level since the LXXXVIII International Council Meeting Helsinki.

Preparation
Read through the Internal Management Parts of the Monthly Reports for November, December, January, February and March (latter to be released on the 31st of March 2026), as well as the Spring Activity Report of ELSA International 2025/2026. Prepare any questions you may have with regards to the developments at the international level.

10:00 – 11:30

FIGHT PLAN

Description
We will start the workshop with a progress on the Human Resources Strategy of ELSA. Later we will talk about how to implement your own Human Resources Strategy, why you should and how to make it a useful tool in practice.

Outcome
Participants are aware of the Human Resources efforts of ELSA International and prepared to implement their own Human Resources Strategy.

Preparation
Read through the Human Resources Strategy of ELSA and the Human Resources Handbook.

11:30 – 12:30

Take the Hits

Description
It has been a long year, which came with its ups and downs. This workshop will give us a chance to talk everything through. This will be a safe space for you to share anything…from successes to struggles. You are not alone in this!

Outcome
Participants get a chance to share how their year has gone so far and an opportunity to learn from each other.

Preparation
Look back on your term so far and revisit the priorities you set at the beginning of the year. Think about what has worked well, what has been more challenging than expected, where progress may have slowed down, and which of your initial goals still feel worth pursuing before the end of the Term.

14:30 – 15:30

Back in the Corner (Proposal Workshop)

Description
During this Workshop, we will discuss the IM related Proposals brought forward by the International Board of ELSA.

Outcome
The Workshop provides a recommendation to the International Council regarding the General and IM related Standing Orders and International Council Meeting Decision Book Proposals brought forward by the International Board of ELSA.

Preparation
Read Proposals No. 34, No. 35 and No. 36.

15:30 – 17:00

Training the Basics

Description
In this workshop we will explore the National Trainers' Pool, looking at both how to establish it from the ground up and how to maintain and strengthen it. We will examine the key elements needed to launch a Trainers' Pool and, at the same time, focus on long-term management.

Outcome
Participants will feel more prepared to establish a National Trainers' Pool or be more secure in it's maintenance.

Preparation
Read through the NTP Manual and think about which changes and updates you would like to see in it, for a successful establishment of a National Trainers' Pool.

17:00 – 18:00

Yellow Card (Joint with S&C)

Description
Welfare is one of the pillars of our Association, and particularly important to be implemented in Seminars and Conferences projects. In this workshop, we will take a practical approach to solve various Welfare-related situations in S&C events.

Outcome
Participants will be equipped with the practical knowledge on how to solve Welfare issues in S&C events.

Preparation
Read through the Code of Conduct of ELSA.

Tuesday, 21st of April 2026

9:00 – 11:00

INTERNATIONAL INTERNAL MEETINGS PROPOSAL (JOINT WITH FM)

Description
This workshop will focus on the proposal concerning IIM fees. As discussed previously in ISM Tbilisi and during earlier ICMs, there is a strong need for change with regard to host attraction and accessibility. Participants will review and discuss the proposal.

Outcome
Participants will gain a clearer understanding of the proposal and have the opportunity to contribute to the discussion. During the workshop, they will also discuss and vote on a recommendation to the Council.

Preparation
Read Proposals No. 1, No. 2, No. 3, No. 5 and No. 27 carefully, and if you have specific amendments in mind, please prepare them. If feasible, consider discussing these amendments with the Workshop Chairs or the International Board before the Workshop. This will facilitate a smoother and more expedient progression of the Workshop.

11:00 – 12:30

KNOWING YOUR LIMITS

Description
It is easy to get lost in the amount of work we have, however it is important not to forget about our Mental Health. In this workshop we will focus on initiatives, you could implement in your Network, not only for Officers, but also for Members.

Outcome
Participants have idea on the promotion of Mental Health within ELSA.

Preparation
Think of initiatives, you either do or could implement in your Network focused on Mental Health.

14:30 – 16:30

THOSE WHO CAME BEFORE US (JOINT WITH BEE)

Description
During this Workshop, participants will explore how National Groups engage with their Alumni and the different approaches taken across the Network. Building on discussions from the ISM workshop, the session will provide a space to exchange experiences, reflect on existing practices, and introduce the concept of developing structured Alumni associations.

Outcome
Participants will identify existing practices in working with Alumni across National Groups, understand different structures and benefits of Alumni engagement, and explore how to initiate or further develop Alumni associations within their own Network.

Preparation
Be prepared to briefly share how your National Group currently engages with Alumni, if applicable.

Thursday, 23rd of April 2026

9:00 – 10:30

When the Guard Drops

Description
In this workshop we will dive into Data Protection in practice, focusing on Data Subject Rights and Data Breaches. We will explore how to handle requests and what responsibilities come with managing personal data. The session will also cover how to spot and respond to data breaches, including key steps, communication, and risk management.

Outcome
Participants feel confident in handling requests regarding Data Protection and responding to Data Breaches.

Preparation
Read through Chapters 5 and 6 of the Data Protection Handbook.

10:30 – 12:30

Making Space on the Mat

Description
What is a better time to discuss Accessibility of our events, than at one of them? We will go over everything that we should keep in mind when organising an event, whether it is held online or in-person. You will also have a chance to share your input on the ideas for Accessibility Guidelines that are being prepared.

Outcome
Participants will be able to to share their input on the draft of the Accessibility Guidelines for online and in-person events.

Preparation
Think of any potential struggles our Association is facing in accessibility for everyone to our events.

14:30 – 16:00

Passing the Belt

Description
With July slowly, but surely approaching, it is now time to start passing on the crown. Since you are in charge of Transition, we will go over everything, that should be mentioned and how to best approach it.

Outcome
Participants leave ready to prepare Transition for their succeeeding Board, and more specifically their successors.

Preparation
Think about what things you would like to change from your Transition and read through the Transition Manual.

16:00 – 17:00

Under Attack

Description
In this day and world, everything revolves around the internet, including most of our work. This workshop will give us a chance to share Cybersecurity practices, that should be enforced across our Network. Focusing not only on Websites, but also everyday things, that not only you, but your Officers should be keeping in mind.

Outcome
Participants will strengthen their Cybersecurity practices, to bring back to their National Group.

Preparation
Think of Cybersecurity practices in your National Group.

17:00 – 18:30

Goya's Witches' Flight (Joint with MKT)

Description
In this workshop, we will explore how marketing can be used as a strategic tool to support and strengthen Human Resources. The session will highlight how thoughtful communication, strong branding and targeted outreach can enhance recruitment, improve member engagement and contribute to long-term retention. We will examine how Marketing and HR can work hand in hand to build a more cohesive, motivated and sustainable Network.

Outcome
Participants will be aware of how Marketing can directly impact Human Resources.

Preparation
Think about your ELSA Group's recruitment strategy. Go through your National and Local Groups' posts on recruiting Members and Officers.

Friday, 24th of April 2026

9:00 – 10:30

Stepping Forward

Description
It is time to pass the crown…During this Workshop, the Candidate(s) for the position of Secretary General of the International Board of ELSA 2026/2027 will have the chance to present themselves and answer questions raised by the Workshop.

Outcome
Participants have an opportunity to learn more about the Candidate(s) for the position of Secretary General of the International Board of ELSA 2026/2027 and their action plan and can provide an informed recommendation to their National Group.

Preparation
Read the Candidacy Materials of the Candidate(s) for the position of Secretary General of the International Board of ELSA 2026/2027 and prepare questions.

10:30 – 11:30

Meeting the Head Coaches

Description
In this workshop, you will get a chance to meet some of our Trainers from the International Trainers' Pool and discover more about what it is like to be a Trainer.

Outcome
Participants will learn more about the International Trainers' Pool and what it is like to be a Trainer.

Preparation
Prepare any questions you have for the Trainers from the International Trainers' Pool, whether is is about tips on conducting Trainings, how was the process of becoming a Trainer and anything else (ELSA Training related).

11:30 – 12:30

Team Huddle

Description
We will be joined by the stars of the show and the driving force behind ELSA International – the ELSA International Team. You will have a chance to hear from their side what it is like to be in the EIT and hopefully feel motivated to join next year!

Outcome
Participants will learn more about the ELSA International Team and the available positions within directly from the current IM EIT itself.

Preparation
Prepare any questions you have about the EIT experience. Whether it's the application process, expected workload, time involvement, how collaboration works, or the kinds of tasks the Team handles.

14:30 – 16:00

The Last Round

Description
It is now time to say goodbye! Although the term is not ending yet, this is the last moment, we will have all together. We will reflect on the LXXXIX International Council Meeting and enjoy ourselves!

Outcome
We have said our goodbyes!

Preparation
Bring your National Drinks or snacks and a pack of tissues!

FINANCIAL MANAGEMENT WORKSHOP

Preparation and Reminders

In order to actively participate and contribute to the Workshops, please do not forget to:

- Read these Working Materials cover to cover;
- Read relevant parts of the Statutes and Standing Orders of ELSA;
- Read relevant parts of the 73rd edition of the International Council Meeting Decision Book
- Read the One Year Operational Plan of the International Board for the term 2025/2026.
- Read the Minutes of the VI International Strategy Meeting Tbilisi;
- Bring your ELSA spirit, share your thoughts and suggestions, and leave your personal touch in the LXXXIX International Council Meeting Brno.

Please read the aforementioned documents carefully. This is of great importance for the discussions and the outcome of the Workshop sessions.

Last but not least, please read the following draft agenda carefully and make notes on the issues that you would like to address during each workshop. If you wish to bring up topics that are not included in the agenda, please note them down, and we will discuss them during the last session. Should you need any clarifications, please do not hesitate to contact the Treasurer of the International Board at treasurer@elsa.org.

To access most of the documents above, you require a username and password.
Username: officer
Password: 7zXZZNq

Lastly, do not forget to bring your national/local sweets and/or drinks to share with the Workshop.

It is our pleasure to welcome you to the FM Workshop!

Tommaso Giordano
Treasurer
International Board of ELSA 2025/2026

Draft Timetable

	19th April Sunday	20th April Monday	21st April Tuesday	22nd April Wednesday	23rd April Thursday	24th April Friday	25th April Saturday	26th April Sunday
8:30-9:00		Breakfast						Breakfast
9:00-9:30		What We Do in Life Echoes in Eternity (International Update)	International Internal Meetings Proposal (Joint with IM)	Mid Plenary	The One With the Budget – Hosting a Regional Round Pt. II (Joint with C)	Interim Accounts (Joint with BEE)	Final Plenary	
9:30-10:00								
10:00-10:30	Arrivals	Strength and Honour (FM Toolkits)						Departures
10:30-11:00		The Family Business (Joint with BEE)			This Is How We Support Each Other (EDF)			
11:00-11:30			Free time			Auditors Candidacy Workshop		
11:30-12:00			EDF Proposals					
12:00-12:30								
12:30-13:00		Lunch						
13:00-13:30	Letter of Authorisation							
13:30-14:00								
14:00-14:30	Opening Plenary							
14:30-15:00		Everybody Is a Ferrari Fan, Even if They Are Not, They Are a Ferrari Fan (Joint with PD)	Rising Like Como (Joint with S&C)	Mid Plenary	It Is Raining Money (Joint with AA)	Treasurer Candidacy Workshop	Final Plenary	Departures
15:00-15:30								
15:30-16:00						The Final Arena		
16:00-16:30					Free time	Reporting Time		
16:30-17:00			Reporting Time		Buying Painting Materials (Budgets 2025/2026)			
17:00-17:30						Preparation		
17:30-18:00	Opening Workshop	FM Proposals	Sightseeing		For a New Spring (Budgets 2026/2027)			
18:00-18:30								
18:30-19:00	Freshers' & Officers' Workshop	Reporting Time		Reporting Time				
19:00-19:30						Gala Ball		
19:30-20:00	Dinner						Dinner	
20:00-20:30								
20:30-21:00								
21:00-21:30								
21:30-22:00	Socials				ELSA Vision		Socials	
22:00-22:30								

Draft Agenda

Sunday, 19th of April 2026

17:30 – 18:30

Opening of the Arena Gates (Opening Workshop)

Description
During the Opening Workshop, we will elect the Workshop Officers, namely the Chair, Vice Chair and the Secretaries. We will also present and approve the agenda as well as set the rules for our workshop.

Outcome
Election of Workshop Officers, approval of the Agenda and drafting of Workshop Rules. Getting to know other officers.

Preparation
None.

18:30 – 19:30

Freshers' and Officers' Workshop

Description
During this Workshop, participants elected to be the Officers will be prepared for their tasks during the week. At the same time, people who attend the ICM for the first time will have the chance to get to know the customs and atmosphere of the event.

Outcome
Enable Workshop Officers to undertake their task. Presenting to new members the content of the meeting.

Preparation
None.

Monday, 20th of April 2026

9:00 – 10:00

WHAT WE DO IN LIFE ECHOES IN ETERNITY (INTERNATIONAL UPDATE)

Description
You will get an overview of the latest international updates and the work carried out over the past few months, including a comparison with the promises made by the Treasurer in his candidacy materials. It will also be your opportunity to share the highlights of your term, discuss ongoing projects and exchange best practices. Bring your questions, insights, and feedback: this is our space to connect and reflect together.

Outcome
Officers will have the opportunity to get informed about international updates, as well as share their projects and ideas.

Preparation
None.

10:00 – 10:30

STRENGTH AND HONOUR (FM TOOLKITS)

Description
This workshop will focus on exploring the updated FM Toolkits.

Outcome
Participants will discuss the toolkits and gain a better understanding of them and how they can be useful.

Preparation
Take a look at the Toolkits section of the ELSA Officers Portal.

10:30 – 12:30

THE FAMILY BUSINESS (JOINT WITH BEE)

Description
As in every family, it is important to take care of our assets and plan for the future. In this spirit, ELSA is now taking a new step: this workshop will focus on the proposal concerning the Investment Statute. Participants will review and discuss the proposed Statute.

Outcome

Participants will understand the proposed Statute. The workshop will discuss and vote on a recommendation to the Council.

Preparation
Read Proposal No. 4, No. 9 and No. 12 carefully, and if you have specific amendments in mind, please prepare them. If feasible, consider discussing these amendments with the Workshop Chairs or the International Board before the Workshop. This will facilitate a smoother and more expedient progression of the Workshop.

14:30 – 17:30

Everybody Is a Ferrari Fan, Even if They Are Not, They Are a Ferrari Fan (Joint with PD)

Description
This workshop is dedicated to discussing the joint proposals affecting the Financial Management and Professional Development areas, regarding ELSA Traineeships.

Outcome
Discussion on and a recommendation for the proposals within the Financial Management and Professional Development areas.

Preparation
Read the Proposals No. 6, No. 7 and No. 22 for the Financial Management and Professional Development Parts of the International Council Meeting Decision Book.

17:30 – 18:30

FM Proposals

Description
We will address the proposals on the new grants procedure, along with the one on the Grant for relocation, explaining the reasons behind them.

Outcome
Participants will gain a clearer understanding of the proposal and have the opportunity to contribute to the discussion. During the workshop, they will also discuss and vote on a recommendation to the Council.

Preparation
Read Proposals No. 8 and No. 11 carefully, and if you have specific amendments in mind, please prepare them. If feasible, consider discussing these amendments with the Workshop Chairs or

the International Board before the Workshop. This will facilitate a smoother and more expedient progression of the Workshop.

Tuesday, 21st of April 2026

9:00 – 11:00

INTERNATIONAL INTERNAL MEETINGS PROPOSAL (JOINT WITH IM)

Description
This workshop will focus on the proposal concerning IIM fees. As discussed previously in ISM Tbilisi and during earlier ICMs, there is a strong need for change with regard to host attraction and accessibility. Participants will review and discuss the proposal.

Outcome
Participants will gain a clearer understanding of the proposal and have the opportunity to contribute to the discussion. During the workshop, they will also discuss and vote on a recommendation to the Council.

Preparation
Read Proposals No. 1, No. 2, No. 3, No. 5 and No. 27 carefully, and if you have specific amendments in mind, please prepare them. If feasible, consider discussing these amendments with the Workshop Chairs or the International Board before the Workshop. This will facilitate a smoother and more expedient progression of the Workshop.

11:30 – 12:30

EDF PROPOSALS

Description
Following the amendments discussed at the ICM in Helsinki, and in light of the need to address several aspects before notarising the Statutes, as well as the work carried out over the past months and the current needs of the Network, we would like to present the proposed changes concerning the ELSA Development Foundation.

Outcome
Participants will gain a clearer understanding of the proposed changes and will have the opportunity to contribute to the discussion. During the workshop, they will vote on a recommendation to the Council.

Preparation
Read Proposals No. 38, No. 39, No. 40, No. 41, No. 42, No. 43 and No. 44 carefully. If you have specific amendments in mind, please prepare them. If feasible, consider discussing these amendments with the Workshop Chairs or the International Board before the Workshop.

14:30 – 16:30

RISING LIKE COMO (JOINT WITH S&C)

Description
Following the discussions held during and after the ISM in Georgia, an opportunity has arisen to both strengthen the presence of EDF as a supporting mechanism within the Network and enhance mutual support among the Organising Groups of ELSA Law Schools. ELSA International would like to present the proposed changes concerning the ELSA Development Foundation and ELSA Law Schools.

Outcome
Participants will gain a clearer understanding of the proposed changes and will have the opportunity to contribute to the discussion. During the workshop, they will vote on a recommendation to the Council.

Preparation
Read carefully Proposals No. 10 and No. 45 if you have specific amendments in mind, please prepare them. If feasible, consider discussing these amendments with the Workshop Chairs or the International Board before the Workshop.

Thursday, 23rd of April 2026

9:00 – 10:30

THE ONE WITH THE BUDGET – HOSTING A REGIONAL ROUND PT. II (JOINT WITH C)

Description
The second part of the Regional Round hosting series focuses on the financial side of organising competitions. Designed to show that budgeting doesn't have to be scary, this workshop guides participants through planning costs, estimating income and exploring sponsorship and funding opportunities.
Using a mix of discussion, examples and interactive exercises, participants will see how a Regional Round can be both manageable and even profitable!

Outcome
Participants will demystify any doubts in handling budgets for a Regional Round, knowing how to structure costs, identify income opportunities and acknowledge the feasibility of organising a Regional Round.

Preparation
Think about the financial challenges your group might face when hosting a Regional Round and potential funding sources.

10:30 – 12:30

THIS IS HOW WE SUPPORT EACH OTHER (EDF)

Description
Considerable effort has been invested in important changes to the ELSA Development Foundation. This workshop now shifts the focus to the Network. We will explore how EDF can be used. The session will also guide participants through the EDF Application process step by step and discuss practical tips and good practices for preparing successful EDF Applications, ensuring that participants have the necessary information to effectively seek support from EDF.

Outcome
Participants will gain a clear understanding of the EDF Application process and the practical requirements for submitting strong and well-prepared EDF Applications.

Preparation
Go through the EDF Guidelines available in the EDF section of the ELSA Officers Portal.

14:30 – 16:00

IT IS RAINING MONEY (JOINT WITH AA)

Description
It's raining money, and you're holding the umbrella? This workshop dives into subgranting, covering all the technical details you need to know. We'll go through how grants are implemented, what information you need to pass on to your successors, and how to ensure integrity and transparency in funding national projects.

Outcome
Participants will understand the full subgranting process, know how to manage and oversee grants effectively, and be prepared to maintain accountability and transparency in national projects.

Preparation
Review the subgranting guidelines and gather any questions or experiences from managing grants in your country.

16:30 – 17:30

BUYING PAINTING MATERIALS (BUDGETS 2025/2026)

Description
During this Workshop, we will look at the Budget of ELSA and EDF for the term 2025/2026. We will also discuss amendments.

Outcome
Participants will gain a clearer understanding of the proposed revised budgets of ELSA and EDF for the term 2025/2026. During the workshop, participants will also discuss and vote on a recommendation to the Council.

Preparation
Read the proposed revised Budgets for the term 2025/2026.

17:30 – 18:30

FOR A NEW SPRING (BUDGETS 2026/2027)

Description
The work becomes visible over time, and this budget is the result of our efforts throughout the year, even though it will apply to the 2026/2027 term. Participants in this session will have the opportunity to review and discuss the proposed ELSA and EDF budget for the 2026/2027 term.

Outcome

Participants will gain a clearer understanding of the proposed budgets of ELSA and EDF for the term 2026/2027. During the workshop, participants will also discuss and vote on a recommendation to the Council.

Preparation
Read the proposed Budgets for the term 2026/2027.

Friday, 24th of April 2026

9:00 – 11:00

INTERIM ACCOUNTS (JOINT WITH BEE)

Description
This is the moment to review the financial decisions, accounting practices and overall financial developments achieved between August and January. During this Workshop, the International Board of ELSA will present the Interim Accounts of ELSA International 2025/2026 and of the EDF 2025/2026, while the Auditors will deliver their statements on the Interim Accounts. Following each presentation, participants will have the opportunity to raise questions and request any necessary clarifications.

Outcome
Participants will understand the financial situation of ELSA and provide recommendations to the Council concerning the Interim Accounts of ELSA and EDF.

Preparation
Read the Interim Accounts of ELSA, Interim Accoutns of EDF, Auditors' Report of ELSA and Auditors' Report of EDF.

11:00 – 12:30

AUDITORS CANDIDACY WORKSHOP

Description
Managing the finances of ELSA poses its challenges. To prevent potential errors or mitigate damages in case of mistakes, there are control mechanisms in place, one of which is the role of Auditors. The moment has arrived for the candidates for the position of Auditors for the 2026/2027 term. During this workshop, the candidate(s) will have the opportunity to introduce themselves and address questions raised by the Officers.

Outcome
FMers will have the opportunity to get to know the candidates for the position of Auditors for the 2026/2027 term. They will also gain insight into the candidates' action plans, enabling them to provide an informed recommendation to their National Group.

Preparation
Read the Auditors Candidacy Materials and prepare questions.

14:30 – 15:30

TREASURER CANDIDACY WORKSHOP

Description
The time has come for the candidate(s) for the position of Treasurer of the International Board 2026/2027! During this workshop, the candidate(s) will have the opportunity to present themselves and respond to questions raised by the Officers.

Outcome
Participants will have the opportunity to get to know the candidate(s) for the position of Treasurer of the International Board of ELSA 2026/2027. They will also gain insight into the candidates' action plans, enabling them to provide an informed recommendation to their National Group.

Preparation
Read the Candidacy Materials of the Candidate(s) for the position of Treasurer of the International Board of ELSA 2026/2027 and prepare questions.

15:30 – 16:00

THE FINAL ARENA

Description
This workshop will provide a chance to revisit and discuss everything we had to postpone during the ICM. It will also be a moment for feedback, photos and heartfelt farewells, though we'll do our best to hold back the tears!

Outcome
Reflect on the challenges we faced, the successes we achieved and the defining moments of this ICM!

Preparation
None.

MARKETING WORKSHOP

Preparation and Reminders

In order to actively participate and contribute to the Workshops, please do not forget to:

- Read these Working Materials cover to cover;
- Read relevant parts of the Statutes and Standing Orders of ELSA;
- Read relevant parts of the 73rd edition of the International Council Meeting Decision Book;
- Read the One Year Operational Plan of the International Board for the term 2025/2026;
- Read the Minutes of the VI International Strategy Meeting Tbilisi;
- Bring your ELSA spirit, share your thoughts and suggestions, and leave your personal touch in the LXXXIX International Council Meeting Brno.

Please read the aforementioned documents carefully. This is of great importance for the discussions and the outcome of the Workshop sessions.

Last but not least, please read the following draft agenda carefully and make notes on the issues that you would like to address during each workshop. If you wish to bring up topics that are not included in the agenda, please note them down, and we will discuss them during the last session. Should you need any clarifications, please do not hesitate to contact the Vice President in charge of Marketing of the International Board at marketing@elsa.org.

To access most of the documents above, you require a username and password.
Username: officer
Password: 7zXZZNq

Lastly, do not forget to bring your national/local sweets and/or drinks to share with the Workshop.

It is our pleasure to welcome you to the MKT Workshop!

Kat Bonello
Vice-President in charge of Marketing
International Board of ELSA 2025/2026

Draft Timetable

	19th April Sunday	20th April Monday	21st April Tuesday	22nd April Wednesday	23rd April Thursday	24th April Friday	25th April Saturday	26th April Sunday
8:30-9:00	Arrivals	Breakfast						Breakfast
9:00-9:30		Hockney's Portrait of an Artist | International Update	Goodbye, Old Friend! Proposal WS (Joint with MKT)	Mid Plenary	An Offer They Can't Refuse (Joint with BEE)	Software Update | Candidacy Workshop	Final Plenary	
9:30-10:00								
10:00-10:30		Шрифт (Joint with PD)	Break			Dalí's Persistence of Memory | TikTok		Departures
10:30-11:00			Addressing The Branding Allegations | Proposal WS (joint with S&C)					
11:00-11:30		Art for Art's Sake | Graphic Design			Break			
11:30-12:00					Tasos' Worst Nightmare (Joint with AA & S&C)	Raphael's School of Athens | EIT		
12:00-12:30								
12:30-13:00		Lunch						
13:00-13:30	Letter of Authorisation							
13:30-14:00								
14:00-14:30	Opening Plenary							
14:30-15:00		It's going to be… LEGENDARY (Joint with C)	The Renaissance | Proposal WS (Joint with AA)	Mid Plenary	Friedrich's Wanderer above the Sea of Fog (Joint with PD)	Manet's Le Déjeuner sur l'Herbe | Closing	Final Plenary	Departures
15:00-15:30								
15:30-16:00			Facilitiation Skills (Joint with AA)					
16:00-16:30					Goya's Saturn Devouring His Son | Transition	Reporting Time		
16:30-17:00		Break	Reporting Time					
17:00-17:30		We Ask for Justice (Joint with BEE, AA & C)			Goya's Witches' Flight (Joint with IM)	Preparation		
17:30-18:00	Manet's Un bar aux Folies Bergère | Opening Workshop		Sightseeing					
18:00-18:30								
18:30-19:00	Freshers' & Officers' Workshop	Reporting Time		Reporting Time				
19:00-19:30						Gala Ball		
19:30-20:00	Dinner						Dinner	
20:00-20:30								
20:30-21:00								
21:00-21:30								
21:30-22:00	Socials				ELSA Vision		Socials	
22:00-22:30								

Draft Agenda

Sunday, 19th of April 2026

17:30 – 18:30

Manet's Un bar aux Folies Bergère | Opening Workshop

Description
During the Opening Workshop, we will elect the Workshop Officers, including the Chair, Vice Chair, and Secretaries. We will also present and approve the agenda, as well as establish the rules that will guide our Workshops. Our Internal Meetings are closely tied to icebreakers and interactive games, designed to give everyone the opportunity to connect and get to know one another better.

Outcome
Election of Workshop Officers, approval of the Agenda and drafting of Workshop Rules. Getting to know other Officers.

Preparation
None.

18:30 – 19:30

Freshers' and Officers' Workshop

Description
During this Workshop, participants elected to be the Officers will be prepared for their tasks during the week. At the same time, people who attend the ICM for the first time will have the chance to get to know the customs and atmosphere of the event.

Outcome
Enable Workshop Officers to undertake their task. Presenting to new members the content of the meeting.

Preparation
None.

Monday, 20th of April 2026

09:00 – 10:00

Hockney's Portrait of An Artist | International Update

Description
Marketing within ELSA has been crazy; it's time to see what's been happening behind the scenes! This workshop is the opportunity for us to debrief all that we've been working on this term!

Outcome
Officers will have the opportunity to get informed about international updates, as well as share their projects and ideas with each other.

Preparation
Reflect on all your amazing work this term!

10:00 – 11:00

Шрифт (Joint with PD)

Description
This workshop is dedicated to discussing the Marketing proposal for the changes to the ELSA Traineeships brand, jointly between the Vice Presidents in charge of Marketing and Professional Development.

Outcome
Discuss and propose a recommendation for the proposal for the ELSA Traineeships brand.

Preparation
Read the Proposal No. 29 for the ELSA Traineeships Brand in the International Council Meeting Decision Book.

11:00 – 12:30

Art for Art's Sake | Graphic Design

Description

In this workshop, we will explore the fundamentals of strong graphic design, including best practices, the use of visual styles as communication tools and how to present information in a clear and engaging way. We will also focus on effective copywriting and how language can be used to support and strengthen your message.

In an increasingly AI-driven landscape, this session will bring the focus back to core design principles and thoughtful writing, highlighting the importance of human creativity and clarity in marketing.

Outcome
Improved marketing and communication skills.

Preparation
Think about your favourite design styles and why it appeals to you.

14:30 – 16:30

IT'S GOING TO BE… LEGENDARY (JOINT WITH C)

Description
This workshop looks at how we can actually make the anniversaries of the Helga Pedersen Moot Court Competition and the John H. Jackson Moot Court Competition matter. Instead of just celebrating them, the focus is on using these milestones as a starting point to build stronger, more coordinated strategies across the network. Through discussion and group work, participants will explore how Competitions and Marketing can work better together throughout the whole term and how branding choices, including questions of accessibility and inclusivity, shape the way these competitions are perceived.

Outcome
Participants will have shaped practical approaches for the Anniversary campaigns, identified ways to connect efforts across different levels of the network, and reflected on how to position these competitions in a way that is both consistent and inclusive.

Preparation
Bring your best strategies, creativity, and think outside the box!

16:30 – 18:00

WE ASK FOR JUSTICE (JOINT WITH BEE, AA & C)

Description
According to our Strategic Plan, ELSA's Advocacy efforts should be integrated into existing projects. In this spirit, this workshop will explore how we can "ask for justice" in the context of competitions. Participants will examine how the topics of competitions can be addressed through Advocacy and how Advocacy can be implemented in the Competitions themselves.

Outcome

Understand how to leverage competitions as tools for advocacy. Explore opportunities to advocate on broader topics beyond existing projects. Highlight collaboration between BEEs, Marketeers, and AAers and Cers for advocacy purposes.

Preparation
Participants should reflect on how they would use their own competitions to advocate, or consider ways ELSA International could improve its advocacy initiatives based on the work of the past two years.

Tuesday, 21st of April 2026

09:00 – 10:00

GOODBYE, OLD FRIEND! | PROPOSAL WORKSHOP (JOINT WITH C)

Description
During this Workshop, we will discuss the second part of the proposals in the Competitions area concerning Part

Outcome
The Workshop's recommendation/lack thereof on the proposals concerning the Competitions area.

Preparation
Read proposals No.18 and No.19.

10:30 – 12:00

ADDRESSING THE BRANDING ALLEGATIONS | PROPOSAL WORKSHOP (JOINT WITH S&C)

Description
This Workshop is dedicated to discussing and voting on the recommendations of the Proposals for the Areas of Marketing and Seminars & Conferences.

Outcome
Workshop recommendations regarding MKT and S&C Proposals.

Preparation
Read through proposals No. 30, No. 31, No. 32 and No. 33 related to MKT and S&C carefully prior to the Workshop. If you have any amendments, please discuss them with the International Board first. This will allow the Workshop to go much faster and more efficiently.

14:30 – 15:30

THE RENAISSANCE | PROPOSAL WS (JOINT WITH AA)

Description
This Workshop is dedicated to discussing and voting on the recommendation of the Academic Activities-related Marketing Proposals concerning the AHRC Brand and the ELSA Law Review Blog.

Outcome
Workshop recommendations regarding MKT and AA Proposals.

Preparation

Read through proposals No. 13, No.14 and No. 28 related to MKT and AA carefully prior to the Workshop. For further context, read the ELR/Synergy Discussions during the 84th ICM Tbilisi and the 85th ICM Thessaloniki. If you have any amendments, please discuss them with the International Board in advance to ensure the workshop runs smoothly and efficiently.

15:30 – 16:30

Facilitation Skills (Joint with AA)

Description
Get ready, this workshop is going to be a banger! We'll explore what facilitation really means, why it matters, and how strong facilitation skills can make any session engaging and effective. You'll also learn how to pitch yourself confidently, communicate your ideas clearly, and "sell" your skills in a professional yet authentic way. Through interactive exercises, you'll practice these skills in real time and get feedback to improve.

Outcome
By the end of the session, you'll be ready to present yourself and your ideas confidently, lead discussions smoothly, and apply facilitation techniques in your ROLE or other projects.

Preparation
None, just bring your energy, curiosity, and a willingness to practice. Comment end

Thursday, 23rd of April 2026

09:00 – 11:00

An Offer They Can't Refuse (Joint with BEE)

Description
Building on our spicy discussions during ICM Helsinki, this workshop will explore how to effectively manage partnerships, adapt strategies to different types of externals, develop strong promotional packages, and maintain lasting external relations through strategic marketing approaches.

Outcome
Participants will leave with refined external relations skills.

Preparation
Take some time to reflect on how your ELSA Group currently manages its external relations, and feel free to bring along any partner packages or brochures you have to enrich the workshop discussion.

11:30 – 12:30

Taso's Worst Nightmare (Joint with AA & S&C)

Description
The International Focus Programme was a subject of heated discussion in the last term. With the new IFP Outline, new opportunities arise to make this initiative take higher stages. In this workshop, we will combine the experiences of Marketers, AAers and S&Cers to discuss how we can promote IFP internally, for our Officers, and motivate them to organise IFP events; and externally, for prospective partners.

Outcome
Participants will be able to discuss ways to promote the International Focus Programme, both internally and externally.

Preparation
Read the IFP Outline 2025-2028.

14:30 – 16:00

Friedrich's Wanderer above the Sea of Fog (Joint with PD)

Description

There are no ELSA Traineeships without Trainees - and there are no Trainees without Marketing. In this workshop, we will look at how ELSA Traineeships are promoted, and discuss new approaches on how to use the branding and promote the Traineeships flagship project.

Outcome
The participants have new ideas on how to be more creative, promoting ELSA Traineeships and utilising the ELSA Traineeships brand.

Preparation
Reflect on how ELSA Traineeships are already promoted - what has been done, and what you can do. Also read up on the ELSA Traineeships brand found in the ELSA Brand Book.

16:00 – 17:00

GOYA'S SATURN DEVOURING HIS SON | TRANSITION WORKSHOP

Description
As our terms in ELSA gradually come to a close, this workshop will turn our attention to what lies ahead, both for those who follow us and for ourselves. We will reflect not only on the process of transition within ELSA, but also on how this experience shapes your next steps beyond it. During the session, we will explore different approaches to transition, share perspectives and discuss how to pass on your knowledge in a meaningful and effective way.

Outcome
Participants will learn more about what makes a good transition, share their experiences and plans and finally - create their own draft transition schedule.

Preparation
Reflect on your own transition: what did you like and would include in your transition? What struggles did you face this year that could have been avoided if you were guided differently? What initiatives/strategies are you proud of and want your successor to continue?

17:00 – 18:30

GOYA'S WITCHES' FLIGHT | JOINT WITH IM

Description

In this workshop, we will explore how marketing can be used as a strategic tool to support and strengthen Human Resources. The session will highlight how thoughtful communication, strong branding and targeted outreach can enhance recruitment, improve member engagement and contribute to long-term retention. We will examine how marketing and HR can work hand in hand to build a more cohesive, motivated and sustainable network.

Outcome

Awareness on how Marketing can directly impact Human Resources.

Preparation
Think about your ELSA Group's recruitment strategy; go through your group's posts on recruiting members and officers.

Friday, 24th of April 2026

09:00 – 10:00

Software Update | Candidacy Workshop

Description
During the candidacy workshop, we will hear the presentation of the candidate(s) for the position of Vice President in charge of Marketing of the International Board of ELSA for the term 2026/2027. We will get to know their vision, plans and ideas for the next term, continuing our reflections on the future.

Outcome
Participants will be able to listen to the presentation of the candidate(s) for the Marketing area and will have the opportunity to ask questions.

Preparation
None.

10:00 – 11:30

Dalí's Persistence of Memory | TikTok

Description
An increasing number of ELSA Groups have started using TikTok to promote their activities and shape their public image. At present, there are no clear guidelines regulating content on the platform. This workshop will focus on the future of ELSA's presence on TikTok, providing a space to discuss best practices and align on a common approach. Together, we will work towards defining what type of content should be shared and how it should be presented in order to maintain and safeguard ELSA's corporate identity.

Outcome
Fruitful ELSA International can be directly used to shape a Public Relations Strategy focusing on how to use TikTok.

Preparation
Search for ELSA on TikTok.

11:30 – 12:30

Raphael's School of Athens | EIT Workshop

Description

The promotion and marketing of ELSA's projects is made possible through the continuous and dedicated work of the brilliant Marketing Team of ELSA International. Their commitment and professionalism play a key role in ensuring the visibility and impact of ELSA's activities, and their efforts deserve sincere recognition.

This workshop will provide insight into how the team operates in practice, how responsibilities are structured and what the work entails on a day-to-day basis. Participants will also have the opportunity to hear directly from the team about their experiences and perspectives, while gaining a clearer understanding of the role and its responsibilities, including for those who may consider applying in the future.

Outcome
Learn how the EIT operates in the MKT Area and develop your team management skills.

Preparation
Prepare some questions to ask the Marketing EIT!

14:30 – 16:00

Manet's Le Déjeuner sur l'Herbe | Closing

Description
In this final workshop, we will take the time to reflect on our term so far, both individually and as a group. It will be a moment to look back on our journey in ELSA, acknowledge what we have achieved together and appreciate the experiences we have shared.

We will also take this opportunity to mark the closing of this chapter and say our goodbyes, as we prepare to move on to new challenges and opportunities ahead.

Outcome
Participants will share their final thoughts on anything Marketing/ELSA-related.

Preparation
Feel free to bring drinks, snacks, stickers and, most importantly, an open mind! :)

ACADEMIC ACTIVITIES WORKSHOP

Preparation and Reminders

In order to actively participate and contribute to the Workshops, please do not forget to:

- Read these Working Materials cover to cover;
- Read relevant parts of the Statutes and Standing Orders of ELSA;
- Read relevant parts of the 73rd edition of the International Council Meeting Decision Book;
- Read the One Year Operational Plan of the International Board for the term 2025/2026;
- Read the Minutes of the VI International Strategy Meeting Tbilisi;
- Bring your ELSA spirit, share your thoughts and suggestions, and leave your personal touch in the LXXXIX International Council Meeting Brno.

Please read the aforementioned documents carefully. This is of great importance for the discussions and the outcome of the Workshop sessions.

Last but not least, please read the following draft agenda carefully and make notes on the issues that you would like to address during each workshop. If you wish to bring up topics that are not included in the agenda, please note them down, and we will discuss them during the last session. Should you need any clarifications, please do not hesitate to contact the Vice President in charge of Academic Activities of the International Board at academicactivities@elsa.org.

To access most of the documents above, you require a username and password.
Username: officer
Password: 7zXZZNq

Lastly, do not forget to bring your national/local sweets and/or drinks to share with the Workshop.

It is our pleasure to welcome you to the AA Workshop!

Anastasios Vavvas
Vice President in charge of Academic Activities
International Board of ELSA 2025/2026

Draft Timetable

	19th April Sunday	20th April Monday	21st April Tuesday	22nd April Wednesday	23rd April Thursday	24th April Friday	25th April Saturday	26th April Sunday
8:30-9:00	Arrivals	Breakfast						Breakfast
9:00-9:30		International Update	Let's Talk about Social Responsibility	Mid Plenary	Free Time	Candidacy	Final Plenary	
9:30-10:00					Episode 3: "Show-time"			Departures
10:00-10:30		Human Bingo						
10:30-11:00			Proposal Workshop			Break		
11:00-11:30		How You Doing?			Break	Transition		
11:30-12:00					Tasos' Worst Nightmare (Joint with MKT & S&C)			
12:00-12:30								
12:30-13:00		Lunch						
13:00-13:30	Letter of Authorisation							
13:30-14:00								
14:00-14:30	Opening Plenary							
14:30-15:00		Episode 1: "Prep Your Materials"	Proposal Workshop (Joint with MKT)	Mid Plenary	It Is Raining Money (Joint with FM)	A Glimpse of the Afterlife	Final Plenary	Departures
15:00-15:30								
15:30-16:00		Break	Facilitation Skills (Joint with MKT)					
16:00-16:30		Episode 2: "Prep the Staff"			Break	Reporting Time		
16:30-17:00			Reporting Time		Let's Do Social Responsibility			
17:00-17:30		We Ask for Justice (Joint with BEE, MKT & C)				Preparation		
17:30-18:00	Opening Workshop		Sightseeing					
18:30-19:00	Freshers' & Officers' Workshop	Reporting Time		Reporting Time				
19:00-19:30						Gala Ball		
19:30-20:00	Dinner						Dinner	
20:00-20:30								
20:30-21:00								
21:00-21:30								
21:30-22:00	Socials				ELSA Vision		Socials	
22:00-22:30								

Draft Agenda

Sunday, 19th of April 2026

17:30 – 18:30

Opening Workshop

Description

During the Opening Workshop, we will elect the Workshop Officers, namely the Chair, Vice Chair and the Secretaries. We will also present and approve the agenda as well as set the rules for our workshop. Our Internal Meetings have been strongly connected to icebreakers and games with the hope of ensuring that we have the chance to get to know each other better.

Outcome
Election of Workshop Officers, approval of the Agenda and drafting of Workshop Rules. Getting to know other officers.

Preparation
None.

18:30 – 19:30

Freshers' and Officers' Workshop

Description
During this Workshop, participants elected to be the Officers will be prepared for their tasks during the week. At the same time, people who attend the ICM for the first time will have the chance to get to know the customs and atmosphere of the event.

Outcome
Enable Workshop Officers to undertake their task. Presenting to new members the content of the meeting.

Preparation
None.

Monday, 20th of April 2026

09:00 – 10:00

International Update

Description
Let's take a look on what the VP AA of the International Board has been doing the past months. During this workshop, we will have the chance to share with you what we have been up to on the International level and answer any questions you potentially have regarding our work until now. You will also have the chance to share the projects you have organised, your achievements and your goals for the remainder of the term!

Outcome
Officers will have the opportunity to get informed about international updates, as well as share their projects and ideas with each other.

Preparation
None.

10:00 – 11:00

Human Bingo

Description
Walk around, talk to the workshop participants, and find those who match to the weirdly specific things described in your paper.

Outcome
Officers will have the opportunity to better connect with each other.

Preparation
None.

11:00 – 12:30

How You Doing?

Description
With the new edition of the AHRC coming up, let's take a look at what you've actually been up to this year. How did you structure your campaigns? What topics did you choose? What worked, and what didn't? This time, it's not ELSA International presenting… it's you.

Outcome
Exchange of ideas, inspiration, and feedback on how to build and improve a campaign.

Preparation
None, just bring your experience (the good, the bad, and the chaotic).

14:30 – 15:30

Episode 1: " Prep Your Materials"

Description
The ROLE series starts here. In this first episode, we break down the ROLE Curriculum, what it is, why it exists, and how you're actually supposed to use it. We'll also tackle localisation: how flexible is the Curriculum, what are the guidelines, and how far can you adapt it before it becomes something else?

Outcome
Participants understand how to use and adapt the curriculum effectively in their national context.

Preparation
Read the Localisation Guidelines and the ROLE Handbook.

16:00 – 17:00

Episode 2: " Prep Your Staff"

Description
The series continues with getting your ROLE facilitators ready. What should a training include? What formats can you use? What actually makes people *want* to facilitate? But here's the twist: we won't just talk about it you'll get a chance to step up and help close the ROLE series on Thursday.

Outcome
Participants understand how to design and deliver an effective facilitator training—and some will be ready to put it into practice.

Preparation
Read the ROLE Handbook.

17:00 – 18:30

WE ASK FOR JUSTICE (JOINT WITH BEE, MKT & C)

Description
According to our Strategic Plan, ELSA's Advocacy efforts should be integrated into existing projects. In this spirit, this workshop will explore how we can "ask for justice" in the context of competitions. Participants will examine how the topics of competitions can be addressed through Advocacy and how Advocacy can be implemented in the Competitions themselves.

Outcome
Understand how to leverage competitions as tools for advocacy. Explore opportunities to advocate on broader topics beyond existing projects. Highlight collaboration between BEEs, Marketeers, and AAers and Cers for advocacy purposes.

Preparation
Participants should reflect on how they would use their own competitions to advocate, or consider ways ELSA International could improve its advocacy initiatives based on the work of the past two years.

Tuesday, 21st of April 2026

09:00 – 10:30

LET'S TALK ABOUT SOCIAL RESPONSIBILITY

Description
Building on the foundation of the previous ICM, this session focuses on the new social responsibility project. We'll explore the project's mandate and goals, exchange ideas, identify potential challenges, and discuss practical ways to manage and implement the project effectively. The session is hands-on, encouraging participants to actively shape the project's direction.

Outcome
Participants will leave with a shared understanding of the project, concrete ideas, and a roadmap for how the social responsibility initiative can grow and succeed.

Preparation
None.

10:30 – 12:30

PROPOSALS WORKSHOP

Description
We will review and vote on the AA proposals, discussing the changes they bring to the Network. Officers will have the chance to ask questions, suggest amendments, and engage in constructive debate before voting.

Outcome
Officers will recommend whether the AA proposals should be approved by the Council.

Preparation
Read the relevant proposals no. 15, no. 16 and no. 17 carefully and prepare any questions or suggested amendments.

14:30 – 15:30

PROPOSALS WORKSHOP (JOINT WITH MKT)

Description
This workshop is dedicated to discussing and voting on the recommendation of the Academic Activities-related Marketing Proposals concerning the AHRC Brand and the ELSA Law Review Blog.

Outcome
Workshop recommendations regarding MKT and AA Proposals.

Preparation
Read through proposals No. 13, No.14 and No. 28 related to MKT and AA carefully prior to the Workshop. For further context, read the ELR/Synergy Discussions during the 84th ICM Tbilisi and the 85th ICM Thessaloniki. If you have any amendments, please discuss them with the International Board in advance to ensure the workshop runs smoothly and efficiently.

15:30 – 16:30

FACILITATION SKILLS (JOINT WITH MKT)

Description
Get ready, this workshop is going to be a banger! We'll explore what facilitation really means, why it matters, and how strong facilitation skills can make any session engaging and effective. You'll also learn how to pitch yourself confidently, communicate your ideas clearly, and "sell" your skills in a professional yet authentic way. Through interactive exercises, you'll practice these skills in real time and get feedback to improve.

Outcome
By the end of the session, you'll be ready to present yourself and your ideas confidently, lead discussions smoothly, and apply facilitation techniques in your ROLE or other projects.

Preparation
None, just bring your energy, curiosity, and a willingness to practice.

Thursday, 23rd of April 2026

09:30 –11:00

EPISODE 3: " SHOW-TIME"

Description
The ROLE series wraps up with the most fun episode! A pair of facilitators will take the stage to deliver a lesson from the ROLE Curriculum to the rest of the officers, acting as a class of 15-year-old students. It's your moment to put everything you've learned into practice: prepare, present, and shine!

Outcome
Participants will gain hands-on experience facilitating a lesson, receive/give feedback on their delivery, and see how the curriculum works in practice.

Preparation
Prepare your lesson in advance, rehearse your facilitation, and bring your creativity and energy to make the session engaging.

11:30-12:30

TASO'S WORST NIGHTMARE (JOINT WITH MKT & S&C)

Description
International Focus Programme was a subject of heated discussion in the last term. With the new IFP Outline, new opportunities arise to make this initiative take higher stages. In this workshop, we will combine the experiences of Marketers, AAers and S&Cers to discuss how can we promote IFP internally, for our Officers, and motivate them to organise IFP events; and externally, for prospective partners.

Outcome
Participants will be able to discuss ways to promote the International Focus Programme, both internally and externally.

Preparation
Read the IFP Outline 2025-2028.

14:30 – 16:00

IT IS RAINING MONEY (JOINT WITH FM)

Description

It's raining money, and you're holding the umbrella? This workshop dives into subgranting, covering all the technical details you need to know. We'll go through how grants are implemented, what information you need to pass on to your successors, and how to ensure integrity and transparency in funding national projects.

Outcome
Participants will understand the full subgranting process, know how to manage and oversee grants effectively, and be prepared to maintain accountability and transparency in national projects.

Preparation
Review the subgranting guidelines and gather any questions or experiences from managing grants in your country.

16:30 – 18:30

Let's Do Social Responsibility

Description
Building on the foundation of the previous ICM, this session focuses on the new social responsibility project. We'll explore the project's mandate and goals, exchange ideas, identify potential challenges, and discuss practical ways to manage and implement the project effectively. The session is hands-on, encouraging participants to actively shape the project's direction.

Outcome
Participants will leave with a shared understanding of the project, concrete ideas, and a roadmap for how the social responsibility initiative can grow and succeed.

Preparation
None.

Friday, 24th of April 2026

09:00 – 10:30

Candidacy Workshop

Description
The future is bright. The Candidate(s) for the position of Vice President in charge of Academic Activities of the International Board of ELSA 2026/2027 present their Candidacy and answer questions from the Network.

Outcome
Officers will have learned more about the Candidate(s) for the International Board and had the opportunity to ask them relevant questions.

Preparation
None.

11:00 – 12:30

Transition

Description
Transition is the heart of ELSA, our way of passing knowledge and keeping the association strong. In this session, we'll share experiences, discuss good practices, and equip you with tools to prepare your successors effectively.

Outcome
Officers will understand the role transition plays in ELSA and feel empowered to deliver it

Preparation
Read the Transition checklist on the Officers' Portal, remember your transition. Identify strengths and weaknesses, opportunities and challenges.

14:30 – 16:00

A Glimpse of the Afterlife

Description
It's been a fun and eventful term, with productive discussions on positive change and development in the AA area. We will discuss the new insights we have gathered this year and our plans and intentions in shaping the area in the years to come. To conclude our last physical meeting before the term change, after concluding the ICM for AA, we will relax a bit with a variety of treats and drinks from all corners of the Network.

Outcome
Officers will have a closure.

Preparation
Bring some characteristic treats and/or drinks from your country and share them with the rest!

COMPETITIONS WORKSHOP

Preparation and Reminders

In order to actively participate and contribute to the Workshops, please do not forget to:

- Read these Working Materials cover to cover;
- Read relevant parts of the Statutes and Standing Orders of ELSA;
- Read relevant parts of the 73rd edition of the International Council Meeting Decision Book;
- Read the One Year Operational Plan of the International Board for the term 2025/2026;
- Read the Minutes of the VI International Strategy Meeting Tbilisi;
- Bring your ELSA spirit, share your thoughts and suggestions, and leave your personal touch in the LXXXIX International Council Meeting Brno.

Please read the aforementioned documents carefully. This is of great importance for the discussions and the outcome of the Workshop sessions.

Last but not least, please read the following draft agenda carefully and make notes on the issues that you would like to address during each workshop. If you wish to bring up topics that are not included in the agenda, please note them down, and we will discuss them during the last session. Should you need any clarifications, please do not hesitate to contact the Vice President in charge of Competitions of the International Board at competitions@elsa.org.

To access most of the documents above, you require a username and password.
Username: officer
Password: 7zXZZNq

Lastly, do not forget to bring your national/local sweets and/or drinks to share with the Workshop.

It is our pleasure to welcome you to the C Workshop!

Inês Ribeiro
Vice President in charge of Competitions
International Board of ELSA 2025/2026

Draft Timetable

	19th April Sunday	20th April Monday	21st April Tuesday	22nd April Wednesday	23rd April Thursday	24th April Friday	25th April Saturday	26th April Sunday
8:30-9:00	Arrivals	Breakfast						Breakfast
9:00-9:30		Miss Worldwide	Goodbye, Old Friend! - Proposals pt.2 (Joint with MKT)	Mid Plenary	The One With the Budget – Hosting a Regional Round Pt. II (Joint with FM)	Alumni: The Force Awakens	Final Plenary	Departures
9:30-10:00								
10:00-10:30			Break			Passing the Torch		
10:30-11:00		ENC: Now What? - Proposals pt.1	Fundraising 102 - Selling your Competition		Break			
11:00-11:30					Narvesen Hot Dog (Joint with PD)	Break		
11:30-12:00						If Not Now, When? - Candidacy Workshop		
12:00-12:30								
12:30-13:00		Lunch						
13:00-13:30	Letter of Authorisation							
13:30-14:00								
14:00-14:30	Opening Plenary	It's Going To Be… LEGENDARY (Joint with MKT)	*What*, Like It's Hard? - Hosting a Regional Round pt. I	Mid Plenary	Are We Competitive?	*Oh*, No More C You Soon?	Final Plenary	Departures
14:30-15:00								
15:00-15:30					What If We Tried This?	Reporting Time		
15:30-16:00								
16:00-16:30		Break	Reporting Time					
16:30-17:00		We Ask for Justice (Joint with BEE, MKT & AA)			Could I Be Mooting Any Harder? - FOR's and IOC's	Preparation		
17:00-17:30								
17:30-18:00	The Reunion Episode		Sightseeing					
18:00-18:30								
18:30-19:00	Freshers' & Officers' Workshop	Reporting Time		Reporting Time				
19:00-19:30						Gala Ball		
19:30-20:00	Dinner						Dinner	
20:00-20:30								
20:30-21:00								
21:00-21:30								
21:30-22:00	Socials				ELSA Vision		Socials	
22:00-22:30								

Draft Agenda

Sunday, 19th of April 2026

17:30 – 18:30

The Reunion Episode

Description
During the Opening Workshop, we will elect the Workshop Officers, namely the Chair, Vice Chair and the Secretaries. We will also present and approve the agenda as well as set the rules for our workshop. Our Internal Meetings have been strongly connected to icebreakers and games with the hope to ensure that we have the chance to get to know each other better.

Outcome
Election of Workshop Officers, approval of the Agenda and drafting of Workshop Rules. Getting to know other officers.

Preparation
None.

18:30 – 19:30

Freshers' and Officers' Workshop

Description
During this Workshop, participants elected to be the Officers will be prepared for their tasks during the week. At the same time, people who attend the ICM for the first time will have the chance to get to know the customs and atmosphere of the event.

Outcome
Enable Workshop Officers to undertake their task. Presenting to new members the content of the meeting.

Preparation
None.

Monday, 20th of April 2026

09:00 – 10:30

Miss Worldwide

Description
This workshop will give you an overview of the progress made so far, the projects currently in motion, and the plans ahead for the Competitions area. From updates on the international projects to insights into what is coming next, you will get a clearer picture of where we stand and where we are heading. It will also be a space to reflect on the work done across the Network. You will have the opportunity to share your own experiences, highlight the competitions or projects you have organised, and discuss goals and priorities for the final part of the term. Finally, the session will leave room for discussion, questions, and the exchange of ideas, allowing us to learn from each other and continue strengthening the C area together.

Outcome
Officers will have the opportunity to get informed about international updates, as well as share their projects and ideas with each other.

Preparation
None.

10:30 – 12:30

ENC: Now What? – Proposals pt.1

Description
During this Workshop, we will discuss the first part of the proposals in the Competitions area concerning Chapter

Outcome
The Workshop's recommendation/lack thereof on the proposals concerning the Competitions area.

Preparation
Read proposals No.18 and No.19.

14:30 – 16:30

It's Going To Be… LEGENDARY (Joint with MKT)

Description

This workshop looks at how we can actually make the anniversaries of the Helga Pedersen Moot Court Competition and the John H. Jackson Moot Court Competition matter. Instead of just celebrating them, the focus is on using these milestones as a starting point to build stronger, more coordinated strategies across the network. Through discussion and group work, participants will explore how Competitions and Marketing can work better together throughout the whole term and how branding choices, including questions of accessibility and inclusivity, shape the way these competitions are perceived.

Outcome
Participants will have shaped practical approaches for the Anniversary campaigns, identified ways to connect efforts across different levels of the network, and reflected on how to position these competitions in a way that is both consistent and inclusive.

Preparation
Bring your best strategies, creativity and think outside the box!

17:00 – 18:30

WE ASK FOR JUSTICE (JOINT WITH BEE, MKT & AA)

Description
According to our Strategic Plan, ELSA's Advocacy efforts should be integrated into existing projects. In this spirit, this workshop will explore how we can "ask for justice" in the context of competitions. Participants will examine how the topics of competitions can be addressed through Advocacy and how Advocacy can be implemented in the Competitions themselves.

Outcome
Understand how to leverage competitions as tools for advocacy. Explore opportunities to advocate on broader topics beyond existing projects. Highlight collaboration between BEEs, Marketeers, and AAers and Cers for advocacy purposes.

Preparation
Participants should reflect on how they would use their own competitions to advocate, or consider ways ELSA International could improve its advocacy initiatives based on the work of the past two years.

Tuesday, 21st of April 2026

09:00 – 10:00

GOODBYE, OLD FRIEND! – PROPOSALS PT. 2 (JOINT WITH MKT)

Description
During this Workshop, we will discuss the second part of the proposals in the Competitions area concerning Chapter

Outcome
The Workshop's recommendation/lack thereof on the proposals concerning the Competitions area.

Preparation
Read proposals No.18 and No.19.

10:30 – 12:30

FUNDRAISING 102 – SELLING YOUR COMPETITION

Description
Are you ready to take your fundraising skills to the next step? In this workshop, you will get to know what benefits you can sell to a potential partner for your competition, how to identify them and most importantly: how to sell them. After a short theoretical part, you will have the chance to practice your knowledge in a group work. Once the group work is done you will also have a chance to get to know the new Fundraising Handbook for Competitions.

Outcome
After this workshop you will be able to identify distinctive sellable benefits to a competition. You will also have practised and sharpen your external relations skills in general and be able to sell the benefits to a partner in a meeting.

Preparation
Read the Fundraising Handbook for Competitions. Think about benefits that you have already identified/used in the past to sell your competition.

14:30 – 16:30

***WHAT*, LIKE IT'S HARD? – HOSTING A REGIONAL ROUND PT.1**

Description

Two of our flagship projects are part of the Competitions area: the Helga Pedersen Moot Court Competition and the John H. Jackson Moot Court Competition. Organising the Regional Rounds of these Competitions involves close collaboration with National and Local Groups. To give these groups a clearer understanding of how this collaboration works, we will cover what it takes to organise a Regional Round, explain the application process for becoming a Host, and hear from former Regional Round Hosts their experience.

Outcome
Officers will have a clearer understanding of what it takes to organise a Regional Round of the HPMCC and the JHJMCC, and how the collaboration between the Organisers and ELSA International works.

Preparation
Read the Quality Standards and the Regional Round Handbook for the Helga Pedersen Moot Court Competition and the Quality Standards and the Regional Round Handbook for the John H. Jackson Moot Court Competition available on the Officers Portal and be ready to ask questions on the topic.

Thursday, 23rd of April 2026

09:00 – 10:30

THE ONE WITH THE BUDGET – HOSTING A REGIONAL ROUND PT.2 (JOINT WITH FM)

Description
The second part of the Regional Round hosting series focuses on the financial side of organising competitions. Designed to show that budgeting doesn't have to be scary, this workshop guides participants through planning costs, estimating income, and exploring sponsorship and funding opportunities. Using a mix of discussion, examples, and interactive exercises, participants will see how a Regional Round can be both manageable and even profitable!

Outcome
Participants will demystify any doubts in handling budgets for a Regional Round, knowing how to structure costs, identify income opportunities and acknowledging the feasibility of organising a Regional Round.

Preparation
Think about the financial challenges your group might face when hosting a Regional Round and potential funding sources.

11:00 – 12:30

NARVESEN HOT DOG (JOINT WITH PD)

Description
Competitions prove a very high skill competitive environment - an environment which requires the participants to have acquired soft skills. In this workshop, we will look at how Competitions and Professional Development can work together making Competitions broader events, with soft skill workshops in addition to the moot courts and negotiations competitions already being organised.

Outcome
The participants have new ideas and a better understanding of collaboration between the C and PD key areas, to increase the quality and outcome for the participants both for Competitions and for Professional Development events.

Preparation
Reflect on how Competitions and Professional Development can collaborate. Read the Professional Development Workshops Handbook found here.

14:30 –15:30

ARE WE COMPETITIVE?

Description

Description
What makes some competitions stand the test of time while others struggle to create lasting impact? In this workshop, participants will step outside of the network and take a closer look at some of the most renowned international competitions, such as the Willem C. Vis International Commercial Arbitration Moot and the Philip C. Jessup International Law Moot Court Competition. Through structured analysis and discussion, participants will break down what these competitions do differently in terms of participant experience, academic quality, branding, and long-term sustainability.

Outcome
By the end of the workshop, participants will have a clearer understanding of the key factors that contribute to the success and reputation of leading international competitions, be able to critically assess the strengths and weaknesses of competitions within the network, and identify practical elements and approaches that could be realistically implemented or reconsidered in their own context.

Preparation
Participants are encouraged to familiarise themselves with at least one well-known international competition (e.g. Vis Moot, Jessup Moot), reflecting on its structure, reputation, and participant experience. They should come ready to share observations, experiences, or assumptions, and be open to critically comparing these models with competitions within the network.

15:30 –17:00

WHAT IF WE TRIED THIS?

Description
This workshop is a space to step away from the usual formats and rethink what Competitions in the network could look like. Participants will challenge existing formats, explore new concepts, and build on each other's ideas in a more fluid and interactive way.

Outcome
By the end of the session, participants will have explored ideas for new competition formats and identified which of them could realistically be tested within the network.

Preparation
Get ready to think outside the box!

17:00 –18:30

COULD I BE MOOTING ANY HARDER – FINAL ORAL ROUNDS AND INTERNATIONAL ORGANISING COMMITTEES

Description
This workshop will explore how the Final Oral Rounds are planned and executed, from logistics and coordination to ensuring a high-quality academic and participant experience. In addition, participants will gain insight into the structure, responsibilities, and selection of IOC members.

Outcome
By the end of this workshop, participants will have a clear understanding of how Final Oral Rounds are organised and the key responsibilities of International Organising Committees as well as be better equipped to contribute to or apply for roles within an IOC.

Preparation
Go over the application forms and be ready to clear all your doubts!

Friday, 24th of April 2026

09:00 –10:00

ALUMNI: THE FORCE AWAKENS

Description
In this workshop, we will explore how alumni can bring value to competitions across the network. Participants will discuss current engagement efforts, share experiences, and brainstorm ways to involve alumni more strategically, whether as Coaches, judges, or supporters, turning past participants into active contributors for the future.

Outcome
By the end of the workshop, participants will have an overview of the current efforts to engage Alumni in Competitions, appreciate the experiences and insights alumni bring to the network, and recognize opportunities for strengthening collaboration.

Preparation
Participants are encouraged to reflect on previous interactions or projects involving alumni within their National or Local Groups, think about experiences where alumni support contributed to the success of competitions, and come ready to share ideas for new initiatives.

10:00 – 11:00

PASSING THE TORCH

Description
In this workshop, Competitions officers will understand how they can turn a simple handover into a real transfer of knowledge, experience, and confidence. Rather than just passing on documents, this workshop explores how to prepare your successor to step into the role fully equipped.

Outcome
Participants will leave with a clearer understanding of what makes a transition effective and how to avoid common gaps.

Preparation
Think back to the transition you received, what actually helped, and what was missing.

11:30 – 12:30

IF NOT NOW, WHEN? – CANDIDACY WORKSHOP

Description
The moment for the Candidates for the Vice President in charge of Competitions of the International Board 2026/2027 has come! During this workshop, the Candidate(s) for the position of Vice President in charge of Competitions of the International Board of ELSA 2026/2027 will have the chance to present themselves and answer questions raised by the Officers.

Outcome
The Competitions officers will get to know the Candidate(s) for the position of Vice President in charge of Competitions of the International Board of ELSA 2026/2027, their action plans, and thus can provide an informed recommendation to their National Group.

Preparation
Read the Candidacy Materials of the Candidate(s) for the position of Vice President in charge of Competitions of the International Board of ELSA 2026/2027 and prepare questions.

14:30 – 16:00

***OH*, NO MORE C YOU SOON?**

Description
As we reach the end of our journey together this week, it is time to reflect on everything we have accomplished and look ahead to what comes next. This closing workshop will be a moment to share thoughts, insights, and memorable experiences from the past days, as well as to raise any points that might not have been addressed earlier. Finally, as this will be the last Competitions Workshop at an IIM during this term, it will also be an opportunity to celebrate our work, reflect on the journey so far, and say our goodbyes before continuing the rest of the term ahead.

Outcome
Reflect on the challenges, successes and moments of this ICM and the present term overall.

Preparation
None.

PROFESSIONAL DEVELOPMENT WORKSHOP

Preparation and Reminders

In order to actively participate and contribute to the Workshops, please do not forget to:

- Read these Working Materials cover to cover;
- Read relevant parts of the Statutes and Standing Orders of ELSA;
- Read relevant parts of the 73rd edition of the International Council Meeting Decision Book;
- Read the One Year Operational Plan of the International Board for the term 2025/2026;
- Read the Minutes of the VI International Strategy Meeting Tbilisi;
- Bring your ELSA spirit, share your thoughts and suggestions, and leave your personal touch in the LXXXIX International Council Meeting Brno.

Please read the aforementioned documents carefully. This is of great importance for the discussions and the outcome of the Workshop sessions.

Last but not least, please read the following draft agenda carefully and make notes on the issues that you would like to address during each workshop. If you wish to bring up topics that are not included in the agenda, please note them down, and we will discuss them during the last session. Should you need any clarifications, please do not hesitate to contact the Professional Development of the International Board at professionaldevelopment@elsa.org.

To access most of the documents above, you require a username and password.
Username: officer
Password: 7zXZZNq

Lastly, do not forget to bring your national/local sweets and/or drinks to share with the Workshop.

It is our pleasure to welcome you to the PD Workshop!

Hedin R. Indregård

Hedin Ragnfred Indregård
Vice President in charge of Professional Development
International Board of ELSA 2025/2026

Draft Timetable

	19th April Sunday	20th April Monday	21st April Tuesday	22nd April Wednesday	23rd April Thursday	24th April Friday	25th April Saturday	26th April Sunday
8:30-9:00	Arrivals	Breakfast						Breakfast
9:00-9:30		PDers, a Short View Back to the Past	Sometimes You've Just Got to Lick the Stamp and Send It	Mid Plenary	If You No Longer Go for VP, You Are No Longer an ELSA Person	All the Time You Have to Leave the Space	Final Plenary	
9:30-10:00								Departures
10:00-10:30		Шприфт (Joint with MKT)				No, Hedin, No, This Is So Not Right		
10:30-11:00								
11:00-11:30		Leave Me Alone, I Know What I Am Doing	Through Goes Hamilton (Joint with BEE)		Narvesen Hot Dog (Joint with C)	We Are on Different Strategies		
11:30-12:00								
12:00-12:30								
12:30-13:00		Lunch						
13:00-13:30	Letter of Authorisation							
13:30-14:00								
14:00-14:30	Opening Plenary							
14:30-15:00		Everybody Is a Ferrari Fan, Even if They Are Not, They Are a Ferrari Fan (Joint with FM)	Stop Inventing (Proposals)	Mid Plenary	Friedrich's Wanderer above the Sea of Fog (Joint with MKT)	Driver of the Day	Final Plenary	Departures
15:00-15:30								
15:30-16:00						The Last One		
16:00-16:30					We Need New Talent, Copy?	Reporting Time		
16:30-17:00			Reporting Time					
17:00-17:30						Preparation		
17:30-18:00	Lights Out and Away We Go	We Are Checking...	Sightseeing		For Those Who Thought I Left, I Never Left			
18:00-18:30								
18:30-19:00	Freshers' & Officers' Workshop	Reporting Time		Reporting Time				
19:00-19:30						Gala Ball		
19:30-20:00	Dinner						Dinner	
20:00-20:30								
20:30-21:00								
21:00-21:30								
21:30-22:00	Socials				ELSA Vision		Socials	
22:00-22:30								

Draft Agenda

Sunday, 19th of April 2026

17:30 – 18:30

Lights Out and Away We Go

Description
Welcome to the second ICM of the term! During this Opening Workshop, we will elect the Workshop Officers, present and approve the agenda, and establish the rules for the workshop.

Outcome
Election of the Workshop Officers, approval of the Agenda, and adoption of the Workshop Rules. Participants also get to know each other.

Preparation
Bring a smile and a good mood! Be prepared and refreshed for the beginning of the International Council Meeting.

18:30 – 19:30

Freshers' and Officers' Workshop

Description
During this Workshop, participants elected to be the Officers will be prepared for their tasks during the week. At the same time, people who attend the ICM for the first time will have the chance to get to know the customs and atmosphere of the event.

Outcome
Enable Workshop Officers to undertake their task. Presenting to new members the content of the meeting.

Preparation
None.

Monday, 20th of April 2026

09:00 – 10:00

PDers, a Short View Back to the Past…

Description
This Workshop is an International Update from ELSA International, as well as updates from National and Local Groups on their term so far. Depending on the time, we will set aside a moment for reflection on the term and also an ice breaker.

Outcome
Participants get to know each other and gain an overview of activities and developments across the Network.

Preparation
Reflect on your term, including accomplishments and challenges.

10:00 – 11:00

Шрифт (Joint with MKT)

Description
This workshop is dedicated to discussing the Marketing proposal for the changes to the ELSA Traineeships brand, jointly between the Vice Presidents in charge of Marketing and Professional Development.

Outcome
Discuss and propose a recommendation for the proposal for the ELSA Traineeships brand.

Preparation
Read the Proposal No. 29 for the ELSA Traineeships Brand in the International Council Meeting Decision Book.

11:00 – 12:30

Leave Me Alone, I Know What I Am Doing

Description
Lawyers at Work is one of the most popular Professional Development projects. In this workshop, we will discuss how it is currently implemented, explore ways to improve it, and share different approaches used across ELSA Groups.

Outcome

Participants gain a clearer understanding of Lawyers at Work and concrete ideas for improving and implementing the project.

Preparation
Read the Lawyers at Work Handbook found here. Read the part on Lawyers at Work found in the International Council Meeting Decision Book found here. Review your own experience with Lawyers at Work events.

14:30 – 17:30

EVERYBODY IS A FERRARI FAN, EVEN IF THEY ARE NOT, THEY ARE A FERRARI FAN (JOINT WITH FM)

Description
This workshop is dedicated to discussing the joint proposals affecting the Financial Management and Professional Development areas, regarding ELSA Traineeships.

Outcome
Discussion on and a recommendation for the proposals within the Financial Management and Professional Development areas.

Preparation
Read the Proposals No. 6, No. 7 and No. 22 for the Financial Management and Professional Development Parts of the International Council Meeting Decision Book.

17:30 – 18:30

WE ARE CHECKING…

Description
Legal Clinics have received limited attention in recent years. In this workshop, we will revisit the project and explore its potential, focusing on how to increase the number and quality of Legal Clinics across the Network.

Outcome
The participants get a better understanding of the Legal Clinics project and inspiration for implementing new Legal Clinics across the network.

Preparation
Read the new Legal Clinics Handbook found here. Consider how Legal Clinics can be implemented in your own National/Local Group.

Tuesday, 21st of April 2026

09:00 – 11:00

SOMETIMES YOU'VE JUST GOT TO LICK THE STAMP AND SEND IT

Description
In this workshop, we will discuss a new concept: a conference-style event for Professional Development. Together, we will explore what such a project could look like and begin outlining a concrete framework for its implementation.

Outcome
Participants contribute to the development of a new conference-style Professional Development project.

Preparation
None.

11:00 – 12:30

THROUGH GOES HAMILTON (JOINT WITH BEE)

Description
Professional Development initiatives are great to pitch to potential partners to establish new partnerships in ELSA. In this workshop, we will look at different ways BEE and PD can collaborate to create new partnership opportunities, and how to sell cooperation with ELSA, especially to law firms.

Outcome
The participants have a better understanding of how Professional Development projects can be used to pitch potential partnerships to law firms and external actors.

Preparation
Review the partnership packages used by your ELSA group, and read up on the different Professional Development initiatives in the International Council Meeting Decision Book found here.

14:30 – 15:30

STOP INVENTING (PROPOSALS)

Description

PROFESSIONAL DEVELOPMENT WORKSHOP

This workshop focuses on proposals related specifically to the Professional Development area. We will review the proposals included in the Working Materials and discuss questions, input, and concerns raised by the Network.

Outcome
Participants discuss and evaluate the proposals concerning the Professional Development area, and give a recommendation on all the proposals to the International Council.

Preparation
Read the Proposals No. 20, No. 21, No. 23, No. 24 and No. 25 for Professional Development found in the Working Materials.

Thursday, 23rd of April 2026

09:00 – 11:00

IF YOU NO LONGER GO FOR VP, YOU ARE NO LONGER AN ELSA PERSON

Description
This workshop focuses on Transition. We will discuss elements of an effective transition and how to plan the transfer of knowledge and responsibilities to our successors. We will work on our own Transition agendas.

Outcome
Participants refine their Transition plans and gain a clearer structure for transferring their knowledge and experience.

Preparation
Reflect on how Transition is done in your National Group, and prepare your own plan for how to conduct Transition for your Professional Development Officer successor.

11:00 – 12:30

NARVESEN HOT DOG (JOINT WITH C)

Description
Competitions prove a very high skill competitive environment - an environment which requires the participants to have acquired soft skills. In this workshop, we will look at how Competitions and Professional Development can work together, making Competitions broader events, with soft skill workshops in addition to the moot courts and negotiations competitions already being organised.

Outcome
The participants have new ideas and a better understanding of collaboration between the C and PD key areas, to increase the quality and outcome for the participants, both for Competitions and for Professional Development events.

Preparation
Reflect on how Competitions and Professional Development can collaborate. Read the Professional Development Workshops Handbook found here.

14:30 – 16:00

FRIEDRICH'S WANDERER ABOVE THE SEA OF FOG (JOINT WITH MKT)

Description

There are no ELSA Traineeships without Trainees - and there are no Trainees without Marketing. In this workshop, we will look at how ELSA Traineeships are promoted and discuss new approaches on how to use the branding and promote the Traineeships flagship project.

Outcome
The participants have new ideas on how to be more creative, promoting ELSA Traineeships and utilising the ELSA Traineeships brand.

Preparation
Reflect on how ELSA Traineeships are already promoted – what has been done, and what you can do. Also read up on the ELSA Traineeships brand found in the ELSA Brand Book.

16:00 – 17:30

WE NEED NEW TALENT, COPY?

Description
ICM takes place during the Student Hunting period. In this workshop, we will evaluate current approaches and discuss how to improve Student Hunting, with a particular focus on promoting ELSA Traineeships following the joint workshop together with Marketing.

Outcome
Participants exchange practices and gain concrete ideas to improve their Student Hunting strategies.

Preparation
Review the Student Hunting efforts done in your own National/Local Group. Reflect on how we can best appeal to students to promote ELSA Traineeships.

17:30 – 18:30

FOR THOSE WHO THOUGHT I LEFT, I NEVER LEFT

Description
In this workshop, we will present the new ELSA Traineeships Portal, including its structure and functionality. Participants will have the opportunity to provide input while aspects are still open for development.

Outcome
Participants understand the new Traineeships Portal and contribute feedback for its further development.

Preparation
None.

Friday, 24th of April 2026

09:00 – 10:30

All the Time You Have to Leave the Space

Description
This workshop focuses on the reception of ELSA Trainees. We will discuss practical aspects of reception and share how different groups organise this process, with the aim of improving the experience for both national and international trainees.

Outcome
Participants gain a clearer understanding of Trainee reception and practical ideas to improve their own processes.

Preparation
Review your national or local reception strategy and material. Consider how ELSA can improve the reception of ELSA Trainees.

10:30 – 11:30

No, Hedin, No, This Is So Not Right

Description
The Career Launch event has now been organised for six editions, yet its outreach and impact remain below expectations. In this workshop, we will evaluate the project and identify ways to improve its structure, visibility, and attractiveness to ELSA's membership.

Outcome
The participants propose concrete improvements to strengthen the Career Launch event.

Preparation
Read up and get an understanding of the structure and the purpose of the Career Launch event.

11:30 – 12:30

We Are on Different Strategies

Description
As the ICM comes to an end, we move to the last topical workshop. Although the Job Hunting period for this term has ended, this creates an opportunity to reflect and plan ahead. In this workshop, we will evaluate our approaches and develop strategies for the next Job Hunting cycle.

Outcome

Participants review their previous approach and develop a strategy for the upcoming Job Hunting cycle.

Preparation
Review the Job Hunting strategy used in your own National/Local Group. Create a draft strategy for Job Hunting following the ICM.

14:30 – 15:30

Driver of the Day

Description
During this workshop, the candidate(s) for Vice President in charge of Professional Development of the International Board 2026/2027 will present their vision and plans, and answer questions from the participants.

Outcome
Participants gain insight into the candidate(s) and are prepared to provide informed recommendations to their National Groups.

Preparation
Read the Candidacy Materials of the candidate(s) for the position of Vice President in charge of Professional Development of the International Board of ELSA 2026/2027 and prepare questions.

15:30 – 16:00

The Last One

Description
This is it, this is the end. The finish line. But the show must go on. This will be the moment of goodbyes and tears for everybody. This has been an exceptional year, and therefore, it will be a heartbreaking farewell. With this closing workshop, we look back at the year that has been and look forward to the future of ELSA to come. And a major thanks to everyone participating in this journey.

Outcome
Participants say goodbye to each other and reflect on the year that has passed.

Preparation
Bring tissues.

SEMINARS AND CONFERENCES WORKSHOP

Preparation and Reminders

In order to actively participate and contribute to the Workshops, please do not forget to:

- Read these Working Materials cover to cover;
- Read relevant parts of the Statutes and Standing Orders of ELSA;
- Read relevant parts of the 73rd edition of the International Council Meeting Decision Book;
- Read the One Year Operational Plan of the International Board for the term 2025/2026;
- Read the Minutes of the VI International Strategy Meeting Tbilisi;
- Bring your ELSA spirit, share your thoughts and suggestions, and leave your personal touch in the LXXXIX International Council Meeting Brno.

Please read the aforementioned documents carefully. This is of great importance for the discussions and the outcome of the Workshop sessions.

Last but not least, please read the following draft agenda carefully and make notes on the issues that you would like to address during each workshop. If you wish to bring up topics that are not included in the agenda, please note them down, and we will discuss them during the last session. Should you need any clarifications, please do not hesitate to contact the Vice President in charge of Seminars and Conferences of the International Board at seminarsconferences@elsa.org.

To access most of the documents above, you require a username and password.
Username: officer
Password: 7zXZZNq

Lastly, do not forget to bring your national/local sweets and/or drinks to share with the Workshop.

It is our pleasure to welcome you to the S&C Workshops!

Rodrigo Prelhaz
Vice President in charge of Seminars & Conferences
International Board of ELSA 2025/2026

Draft Timetable

	19th April Sunday	20th April Monday	21st April Tuesday	22nd April Wednesday	23rd April Thursday	24th April Friday	25th April Saturday	26th April Sunday
8:30-9:00	Arrivals	Breakfast						Breakfast
9:00-9:30		Ballon d'Or Ceremony (International Update)	Cole Palmer's Celebration (Proposal Workshop)	Mid Plenary	Ninoninonin onino	S&C Book Club	Final Plenary	
9:30-10:00								Departures
10:00-10:30						La Masia		
10:30-11:00		The Most Prestigious Workshop of ELSA	Addressing The Branding Allegations (Joint with MKT)		S&C Therapy			
11:00-11:30								
11:30-12:00					Tasos' Worst Nightmare (Joint with MKT & AA)	The Light At the End of the Tunnel (Candidacy Workshop)		
12:00-12:30								
12:30-13:00		Lunch						
13:00-13:30	Letter of Authorisation							
13:30-14:00								
14:00-14:30	Opening Plenary							
14:30-15:00		Christmas Leftovers	Rising Like Como (Joint with FM)	Mid Plenary	The Study Visits Dating App	You Will Never Walk Alone	Final Plenary	Departures
15:00-15:30								
15:30-16:00					How We Conquered the Moon			
16:00-16:30		Our New Online Friend				Reporting Time		
16:30-17:00			Reporting Time					
17:00-17:30		Yellow Card (Joint with IM)			Planning Like Guardiola	Preparation		
17:30-18:00	Die Meister, Die Besten		Sightseeing					
18:00-18:30								
18:30-19:00	Freshers' & Officers' Workshop	Reporting Time		Reporting Time				
19:00-19:30						Gala Ball		
19:30-20:00	Dinner						Dinner	
20:00-20:30								
20:30-21:00								
21:00-21:30								
21:30-22:00	Socials				ELSA Vision		Socials	
22:00-22:30								

Draft Agenda

Sunday, 19th of April 2026

17:30 – 18:30

Die Meister, Die Besten

Description
During the Opening Workshop, we will elect the Workshop Officers, namely the Chair, Vice Chair and the Secretaries. We will also present and approve the agenda as well as set the rules for our workshop. Our Internal Meetings have been strongly connected to icebreakers and games with the hope of ensuring that we have the chance to get to know each other better.

Outcome
Election of Workshop Officers, approval of the Agenda and drafting of Workshop Rules. Getting to know other officers.

Preparation
None.

18:30 – 19:30

Freshers' and Officers' Workshop

Description
During this Workshop, participants elected to be the Officers will be prepared for their tasks during the week. At the same time, people who attend the ICM for the first time will have the chance to get to know the customs and atmosphere of the event.

Outcome
Enable Workshop Officers to undertake their task. Presenting to new members the content of the meeting.

Preparation
None.

Monday, 20th of April 2026

09:00 – 10:30

BALLON D'OR CEREMONY (INTERNATIONAL UPDATE)

Description
The third (and last) International Internal Meeting is about to start! During this Workshop, we will have the chance to go over what has been done by ELSA International in our dear Area. Additionally, we will analyse the State of the Network, and you will be able to share what you have been doing since ICM Helsinki!

Outcome
Participants will be aware of what has been done by the VP S&C and his team so far, including important insights from the State of the Network Inquiry.

Preparation
None.

10:30 – 12:30

THE MOST PRESTIGIOUS WORKSHOP OF ELSA

Description
The name of the Workshop makes its content quite clear - we will discuss ELSA Delegations - the most prestigious of ELSA (some people might say). During this workshop, we will go over the Statistics of the Calls that have taken place during our term. It is important to look into what was done to improve what we still can do. Additionally, we will look over the (updated) Selection Criteria of ELSA Delegations, as this document is of extreme importance for both Applicants and the ELSA Delegations Team. Lastly, we will discuss how Local and National Groups can help promote this important Flagship Project of ELSA.

Outcome
Participants will become aware of how the ELSA Delegations Calls went. Participants will be able to discuss the new Selection Criteria and their promotion strategy for the project.

Preparation
Go over the September, November, January and March Statistics and the updated Selection Criteria. Think how your National Group has been promoting ELSA Delegations!

14:30 – 16:00

CHRISTMAS LEFTOVERS

Description
The Summer might be approaching, but there are still some leftovers from Winter! During this workshop, we will go over the Winter ELSA Law Schools 2025/2026 Cycle Statistics and discuss how this Cycle! Additionally, we will also discuss the new addition to ELSA Law Schools this term - the ELSA Law Schools Cycle Final Report. As this is a new introduction to the project, it is important to get your input on it!

Outcome
The Participants will be able to discuss how the Winter Cycle went and what can be improved in the ELSA Law Schools Final Report.

Preparation
Bring your inputs from the WELS 2025/2026 Cycle and go over the Summer ELSA Law Schools 2024/2025 Cycle Final Report.

16:00 – 17:00

Our New Online Friend

Description
ClickMeeting has been a valuable partner of ELSA, who helped a lot of us organise various webinars. Unfortunately, we will move forward with it. During this workshop, we will discuss alternatives for a potential new platform used by ELSA, its pros and cons. Additionally, we will look into ELSA Webinars Academy and how to improve the way we approach this type of event.

Outcome
The Participants will be able to discuss a new online platform for ELSA Webinars and our approach to ELSA Webinars Academy.

Preparation
Look into alternatives for an online streaming platform and how your National Group has organised ELSA Webinars Academy in the past.

17:00 – 18:30

Yellow Card (Joint with IM)

Description
Welfare is one of the pillars of our Association, and particularly important to be implemented in Seminars and Conferences projects. In this workshop, we will take a practical approach to solve various Welfare-related situations in S&C events.

Outcome

Participants will be equipped with the practical knowledge on how to solve Welfare issues in S&C events.

Preparation
Go over the Code of Conduct of ELSA.

Tuesday, 21st of April 2026

09:00 – 10:30

Cole Palmer's Celebration (Proposal Workshop)

Description
Cole Palmer just scored! It will get cold in the Workshop room. This Workshop is dedicated to discussing and voting on the recommendations of the Proposals for the Area of Seminars & Conferences.

Outcome
Workshop recommendations regarding S&C Proposals.

Preparation
Read through proposal No. 26 related to S&C carefully prior to the Workshop. If you have any amendments, please discuss them with the International Board first. This will allow the Workshop to go much faster and more efficiently.

10:30 – 12:30

Addressing the Branding Allegations (Joint With MKT)

Description
This Workshop is dedicated to discussing and voting on the recommendations of the Proposals for the Areas of Marketing and Seminars & Conferences.

Outcome
Workshop recommendations regarding MKT and S&C Proposals.

Preparation
Read through proposals No. 30, No. 31, No. 32 and No. 33 related to MKT and S&C carefully prior to the Workshop. If you have any amendments, please discuss them with the International Board first. This will allow the Workshop to go much faster and more efficiently.

14:30 – 16:30

Rising Like Como (Joint With FM)

Description
Following the discussions held during and after the ISM in Georgia, an opportunity has arisen to both strengthen the presence of EDF as a supporting mechanism within the Network and enhance mutual support among the Organising Groups of ELSA Law Schools. ELSA

International would like to present the proposed changes concerning the ELSA Development Foundation and ELSA Law Schools.

Outcome
Participants will gain a clearer understanding of the proposed changes and will have the opportunity to contribute to the discussion. During the workshop, they will vote on a recommendation to the Council.

Preparation
Read carefully Proposal No. 10 and No. 45 if you have specific amendments in mind, please prepare them. If feasible, consider discussing these amendments with the Workshop Chairs or the International Board before the Workshop.

Thursday, 23rd of April 2026

09:00 – 10:30

NINONINONINONINO

Description
Our projects encompass a LOT of different scenarios. We have academic, social (and cultural) programmes in most of the Seminars and Conferences projects. Hence, any time of crisis might happen, and we have to be prepared. In this workshop, we will go over different chaotic scenarios, solve them, and prepare you for any crisis you might encounter!

Outcome
Participants will be equipped with the knowledge and practical experience to solve crises in S&C projects.

Preparation
Bring your experience in crisis management!

10:30 – 11:30

S&C THERAPY

Description
8 months have passed since the beginning of our term, and a lot of things have happened. During this workshop, we will have to share our experience and what we have learned since the 1st of August.

Outcome
Participants will have an open space to share their experiences as Seminars and Conferences Officers.

Preparation
Think about how your term has been going.

11:30 – 12:30

TASOS' WORST NIGHTMARE (JOINT WITH MKT AND AA)

Description
The International Focus Programme was a subject of heated discussion in the last term. With the new IFP Outline, new opportunities arise to make this initiative take higher stages. In this workshop, we will combine the experiences of Marketers, AAers and S&Cers to discuss how we

can promote IFP internally, for our Officers, and motivate them to organise IFP events; and externally, for prospective partners.

Outcome
Participants will be able to discuss ways to promote the International Focus Programme, both internally and externally.

Preparation
Read the IFP Outline 2025-2028.

14:30 – 15:30

The Study Visits Dating App

Description
The Study Visits Portal is a tool that has been around for quite some time. After some years of inactivity, it finally came back to life at the end of last term. After this year of Study Visits Portal with only two specifications throughout the whole term, there is a need for improvement. In this workshop, we will discuss alternatives to improve this useful tool.

Outcome
Participants will discuss alternative ways of using the Study Visits Portal.

Preparation
Visit the Study Visits Portal website.

15:30 – 17:00

How We Conquered the Moon

Description
The ELSA International Team is the backbone of Seminars and Conferences area in ELSA International. In this workshop, we will hear the testimony of EIT Members and hear about their work in ELSA International.

Outcome
Participants will be aware of the backstage work of the Seminars and Conferences EIT.

Preparation
None.

17:00 – 18:30

PLANNING LIKE GUARDIOLA

Description
After the discussions in the International Council Meeting Helsinki, a Working Group was created to draft the Seminars and Conferences Development Goals 2026-2029. During this workshop, we will look into the final draft of the Development Goals and discuss it.

Outcome
Participants will be able to approve the guidelines that should guide the S&Cers' actions for the next three years.

Preparation
Read the final draft of the S&C Developments Goals 2026-2029.

Friday, 24th of April 2026

09:00 – 10:00

S&C Book Club

Description
In this term, we have uploaded various materials to our Officers' Portal. Nevertheless, it is always important to be updated on the Officers' current needs, as these tools are some Officers' first contact with the Area. In this workshop, we will go over the current materials and look at where there is room for improvement.

Outcome
The Participants will have a holistic approach to the S&C Tools.

Preparation
Check the S&C Officers Portal.

10:00 – 11:30

La Masia

Description
Transition is your most important task as an Officer. Giving a good transition to your successor will ensure the sustainability and continuity of knowledge in your ELSA Group. On the other hand, being able to delegate tasks is a skill that you should master and pass to your successor. During this workshop, we will discuss how to do a good transition and how to master the art of delegating tasks.

Outcome
Participants will be ready to deliver a good transition to their successors.

Preparation
Think about your transition and how you want to deliver yours.

11:30 – 12:30

The Light at the End of the Tunnel (Candidacy Workshop)

Description
During this workshop, the candidate(s) for the position of Vice President in charge of Seminars and Conferences of the International Board of ELSA 2026/2027 will have the chance to present themselves and answer questions from the workshop participants.

Outcome
S&C Officers will get to know the candidate(s) for the position of VP S&C of the International Board of ELSA 2026/2027, understand their action plans, and provide an informed recommendation to their National Group.

Preparation
Read the candidacy materials of the candidate(s) for the position of VP S&C of the International Board of ELSA 2026/2027 and prepare any questions you may have!

14:30 – 16:00

YOU WILL NEVER WALK ALONE

Description
Unfortunately, the last IIM of the year has reached its end. In this workshop, we will reflect on this ICM, our term in general and our next steps. Even though this seems like the end, S&C is like the Anfield - you will never walk alone!

Outcome
A moment of reflection, inspiration and celebration for the Officers of the best Area.

Preparation
Bring your national drink!

PROPOSALS

THE INTERNATIONAL BOARD

No. 1 Standing Orders amendment concerning the International Council section

The International Board is proposing the following to the International Council:

The International Council

Article 4 – Organisation

[...]

4.13 Online Participation in Physical International Council Meetings

a. International Council Meetings (ICMs) that are held physically, as stated in Article 7.2.a of the Statutes of ELSA, shall also be accessible online.

b. Online participation may only be made available to participants whose National Group would otherwise not be represented in a workshop or plenary session, for reasons such as, but not limited to, financial constraints or scheduling conflicts. Accepting online participants is at the discretion of the International Board.

c. Members who are solely represented by online delegates may only be represented by a proxy in the plenary sessions following the procedure set out in Article 5.6.

Comments:
This proposal restructures the fees relating to our International Internal Meetings. Following numerous discussions, most recently at the VI International Strategy Meeting in Tbilisi, a recurring difficulty has emerged in balancing the host's economic interests, to ensure the financial sustainability of the event, with accessibility for participants. This proposal aims to address that balance, also taking into account the budgets and the costs borne by hosts in previous International Internal Meetings. On the one hand, it makes the participation fee more accessible, as it is more flexible and less bound to services such as accommodation, breakfasts and dinners, while being more closely connected to participation in the core elements of the event, namely workshops and plenary sessions. It places the focus on these elements by introducing both an in-person and an online participation fee for the venues and linked services. The in-person participation fee also includes lunch, as we believe that moments of socialisation are an important part of the Meeting and of our Association and it contributes to a strong connection between the various activities of the day. This is why the accommodation fee has been restructured and revised. Finally, due consideration has been given to inflation.

No. 2 International Council Meeting Decision Book amendment concerning Part 3. Internal Management, Chapter 4. International Council Meetings

The International Board is proposing the following to the International Council:

PART 3. INTERNAL MANAGEMENT (IM)

CHAPTER 4. INTERNATIONAL COUNCIL MEETINGS

Article 2. ~~Participation~~ Fees

2.1 National Groups shall pay the ~~participation~~ fees for the applications they submitted.

2.2 The International Board of ELSA may request the Organising Committee of the International Council Meeting to cover the participation and accommodation fee for the International Council Meeting. Th~~is~~ese fees includ~~s~~es the participation, meals and accommodation for a maximum of 64 nights for the autumn International Council Meeting and 84 nights for the spring International Council Meeting. The International Board of ELSA shall divide the covered nights amongst themselves, Auditors, the Chair and Vice Chair of the plenary.

[...]

Comments:
This proposal restructures the fees relating to our International Internal Meetings. Following numerous discussions, most recently at the VI International Strategy Meeting in Tbilisi, a recurring difficulty has emerged in balancing the host's economic interests, to ensure the financial sustainability of the event, with accessibility for participants. This proposal aims to address that balance, also taking into account the budgets and the costs borne by hosts in previous International Internal Meetings. On the one hand, it makes the participation fee more accessible, as it is more flexible and less bound to services such as accommodation, breakfasts and dinners, while being more closely connected to participation in the core elements of the event, namely workshops and plenary sessions. It places the focus on these elements by introducing both an in-person and an online participation fee for the venues and linked services. The in-person participation fee also includes lunch, as we believe that moments of socialisation are an important part of the Meeting and of our Association and it contributes to a strong connection between the various activities of the day. This is why the accommodation fee has been restructured and revised. Finally, due consideration has been given to inflation.

No. 3 International Council Meeting Decision Book amendment concerning Part 3. Internal Management, Chapter 5. International Annual Meetings

The International Board is proposing the following to the International Council:

PART 3. INTERNAL MANAGEMENT (IM)

CHAPTER 5. INTERNATIONAL ANNUAL MEETINGS

Article 5. ~~Participation~~ Fees

5.1 The International Board of ELSA may request the Organising Committee of the International Strategy Meeting to cover the participation and accommodation fee for the International Strategy Meeting. Th~~is~~ese fees includ~~e~~s the participation, meals and accommodation for a maximum of 18 nights for the International Strategy Meeting. The International Board of ELSA shall divide the covered nights amongst the President or their substitute and two other members of the International Board selected to attend the meeting.

Comments:
This proposal restructures the fees relating to our International Internal Meetings. Following numerous discussions, most recently at the VI International Strategy Meeting in Tbilisi, a recurring difficulty has emerged in balancing the host's economic interests, to ensure the financial sustainability of the event, with accessibility for participants. This proposal aims to address that balance, also taking into account the budgets and the costs borne by hosts in previous International Internal Meetings. On the one hand, it makes the participation fee more accessible, as it is more flexible and less bound to services such as accommodation, breakfasts and dinners, while being more closely connected to participation in the core elements of the event, namely workshops and plenary sessions. It places the focus on these elements by introducing both an in-person and an online participation fee for the venues and linked services. The in-person participation fee also includes lunch, as we believe that moments of socialisation are an important part of the Meeting and of our Association and it contributes to a strong connection between the various activities of the day. This is why the accommodation fee has been restructured and revised. Finally, due consideration has been given to inflation.

No. 4 International Council Meeting Decision Book amendment concerning Part 4. Financial Management, Chapter 2. Responsibilities

The International Board is proposing the following to the International Council:

PART 4. FINANCIAL MANAGEMENT (FM)

CHAPTER 2. RESPONSIBILITIES

Article 1. Responsibilities

1.1 ELSA International shall:

[…]

d. follow the approved Financial Strategy of ELSA~~.~~;

e. monitor investments in compliance with the Investment Statute.

Comments:

Based on the new proposal for the Investment Statute, this proposal adds a paragraph on the Treasurer's responsibility on this matter.

No. 5 International Council Meeting Decision Book amendment concerning the Part 4. Financial Management, Chapter 6. Event Fees

The International Board is proposing the following to the International Council:

PART 4. FINANCIAL MANAGEMENT (FM)

CHAPTER 6. EVENT FEES

Article 3. Participation Fee for the International Internal Meetings

[…]

3.2 Each participant shall pay a participation fee, which includes:
a. academic programme;
b. lunches.

3.3 The maximum participation fees shall be calculated and charged per person per day. The participation fee shall apply to each consecutive day of attendance at the International Internal Meeting, including any partial days.

3.4 The maximum participation fees shall be:
a. €10 for online participation
b. €20 for in-person participation

3.~~3~~5 The ~~participation~~ accommodation fee shall include:
~~a. the academic programme;~~
~~b~~a. accommodation;
~~c. meals.~~
b. breakfasts and dinners.

3.~~2~~6 The maximum ~~participation~~accommodation fees for favoured and non-favoured countries shall be calculated and charged per person per night.

3.~~4~~7 The maximum additional fees shall be:
a. ~~€55~~60 for the gala ball or gala reception;
b. ~~€20~~25 for the social programme;
c. €15 for cultural programme (e.g., sightseeing);
d. €30 for the transfer to and from the estimated point of arrival.

3.~~5~~8 If any additional charges are imposed, they shall be disclosed to National Groups alongside the application forms for the International Internal Meeting.

3.9 In the absence of unforeseen circumstances, the participation fees shall be reviewed every two years by ELSA International, taking into account only the cumulative inflation of the previous two years, rounded to the nearest natural number following the procedure set in Annex 2, Article 1.1 by the 15 of August.

Comments:

This proposal restructures the fees relating to our International Internal Meetings. Following numerous discussions, most recently at the VI International Strategy Meeting in Tbilisi, a recurring difficulty has emerged in balancing the host's economic interests, to ensure the financial sustainability of the event, with accessibility for participants. This proposal aims to address that balance, also taking into account the budgets and the costs borne by hosts in previous International Internal Meetings. On the one hand, it makes the participation fee more accessible, as it is more flexible and less bound to services such as accommodation, breakfasts and dinners, while being more closely connected to participation in the core elements of the event, namely workshops and plenary sessions. It places the focus on these elements by introducing both an in-person and an online participation fee for the venues and linked services. The in-person participation fee also includes lunch, as we believe that moments of socialisation are an important part of the Meeting and of our Association and it contributes to a strong connection between the various activities of the day. This is why the accommodation fee has been restructured and revised. Finally, due consideration has been given to inflation.

No. 6 International Council Meeting Decision Book amendment concerning Part 4. Financial Management, Chapter 6. Event Fees

The International Board is proposing the following to the International Council:

PART 4. FINANCIAL MANAGEMENT (FM)

CHAPTER 6. EVENT FEES

Article 8. ELSA Traineeships Fee

8.1 Trainees accepted to a traineeship through the ELSA Traineeships programme shall pay an administrative fee upon their confirmation of participation. This administrative fee shall be:

a. €20 for non-favoured countries;
b. €18 for favoured countries;

8.2 The administrative fee referred to in Article 8.1 shall be paid to ELSA through the payment form designated for the ELSA Traineeships programme.

8.3 The administrative fee shall be payable only after the applicant has been accepted to a traineeship through the ELSA Traineeships programme.

8.4 In the absence of unforeseen circumstances, the ELSA Traineeship Fees shall be reviewed every two years by ELSA International, taking into account inflation and any increase in organisational costs.

Comments:
For over twenty years, ELSA Traineeships has provided law students and young legal professionals with unparalleled international Professional Development opportunities, entirely free of charge. The programme is the oldest flagship initiative within ELSA, fostering practical experience, intercultural competence, and professional growth. However, despite its enduring popularity and impact, the financial model underpinning the programme is no longer sustainable.

The Professional Development area currently operates with an annual deficit of approximately €9,000, and even with continuous efforts to minimise costs, the continuation of the programme in its current form is at serious risk. Without a structural, long-term solution, the Professional Development area, including ELSA Traineeships, may be forced to suspend operations within two terms. Not only does this not support the growing costs for the general ELSA International budget, but actively contributes to worsen ELSA's financial situation.

This situation necessitates the introduction of an applicant fee. Other potential solutions such as a fee for Traineeship Providers, or other initiatives to secure revenue have been considered, but found not sufficient or proportionate compared to the cost, by the International Board of ELSA.

Any proposed fee is intended not to restrict access to the project, but to preserve the high quality and professional management of the programme, ensuring its continued existence and alignment with ELSA's strategic and financial objectives. Both proposals presented here, either the flat fee for all applicants or the fee applied solely to accepted trainees, serve the same overarching

purpose: securing the long-term structural and financial stability of ELSA Traineeships and the broader Professional Development area.

Introducing a fee is fully consistent with ELSA's International Strategic Plan, which emphasises that participation costs should be kept as low as possible while maintaining the quality of events. It is also directly aligned with ELSA's Financial Strategy, which instructs the International Board to increase project revenue and improve the financial health of key initiatives, including ELSA Traineeships. Generating a small contribution from applicants or Trainees represents a proportional, justified, and targeted measure that balances financial sustainability with continued inclusivity and accessibility.

By implementing one of these proposed fees, ELSA will safeguard the continuation of a programme that is central to its Professional Development projects, secure the resources necessary to maintain high standards, and ensure that the Vice President in charge of Professional Development can continue to coordinate the programme on an international level. Both proposals reflect a commitment to long-term financial responsibility, high-quality programming, and equitable access, ensuring that ELSA Traineeships remains a flagship international initiative for the benefit of future generations of trainees. In addition to this, key areas should, in principle, contribute to the general budget of ELSA to ensure that the Association in its entirety will stay liquid.

…

This proposal introduces a fee only to applicants who are accepted as Trainees within the ELSA Traineeships programme. It distinguishes between favoured and non favoured countries, setting the fee at €18 and €20 respectively. This structure reflects existing practices within ELSA, where differentiated fees are already applied across various international projects and internal meetings. The purpose is to generate sufficient revenue to support the long term sustainability of both the programme and the wider Professional Development area, while maintaining broad accessibility for prospective trainees.

By limiting the fee to successful applicants, this model preserves open access at the application stage, while ensuring that those who directly benefit from the programme contribute in a proportionate manner to ELSA Traineeships' continuation and quality.

At present, the Professional Development area operates with an annual deficit of approximately €9,000. Even with efforts to reduce expenses, the current financial structure remains unsustainable. Without structural changes, there is a risk that ELSA Traineeships as well as Professional Development, may need to be suspended within two terms. Introducing a fee for accepted Trainees provides a means of addressing this imbalance, supporting both financial stability and the continuation of a high quality programme at the international level.

This approach is consistent with ELSA's strategic framework, particularly the International Strategic Plan. Article 1.1 highlights the importance of keeping participation costs as low as possible while keeping the quality of activities. Charging only those who are selected ensures that the programme remains accessible to all applicants, whilst securing the resources required to uphold professional standards.

The proposed amounts of €20 and €18 have been determined through a careful balancing of financial necessity and accessibility. Based on a conservative estimate of approximately 110 traineeship positions per cycle, a €20 fee would generate around €2,200 per cycle, or €4,400 per term. While this does not fully eliminate the deficit, it makes a significant contribution towards stabilising the Professional Development budget and allows complementary measures to address the remaining shortfall.

In addition, the proposal supports the objectives set out in ELSA's Financial Strategy, which calls for strengthening the financial position of key projects such as ELSA Traineeships, and the establishment of a new Traineeships Portal. Establishing a consistent revenue stream from successful applicants enhances the programme's long term viability and contributes to the overall financial health of ELSA International. This, in turn, ensures that international coordination can be maintained effectively under the responsibility of the Vice President in charge of Professional Development.

Adopting this model will help secure the continuity of the Professional Development area and preserve ELSA Traineeships as a central initiative within ELSA's portfolio. It offers a balanced and sustainable solution that supports accessibility, maintains quality, and promotes responsible financial management, thereby ensuring that the programme remains resilient and available to future generations of trainees.

No. 7 International Council Meeting Decision Book amendment concerning Part 4. Financial Management, Chapter 6. Event Fees

The International Board is proposing the following to the International Council:

PART 4. FINANCIAL MANAGEMENT (FM)

CHAPTER 6. EVENT FEES

Article 8. ELSA Traineeships Fee

8.1 Applicants applying to ELSA Traineeships shall pay an administrative fee of €5 per application.

8.2 The administrative fee referred to in Article 8.1 shall be paid to ELSA through the application form designated for ELSA Traineeships.

8.3 The administrative fee shall be non-refundable, irrespective of the outcome of the application process.

8.4 In the absence of unforeseen circumstances, the ELSA Traineeship Fees shall be reviewed every two years by ELSA International, taking into account inflation and any increase in organisational costs.

Comments:

For over twenty years, ELSA Traineeships has provided law students and young legal professionals with unparalleled international Professional Development opportunities, entirely free of charge. The programme is the oldest flagship initiative within ELSA, fostering practical experience, intercultural competence, and professional growth. However, despite its enduring popularity and impact, the financial model underpinning the programme is no longer sustainable.

The Professional Development area currently operates with an annual deficit of approximately €9,000, and even with continuous efforts to minimise costs, the continuation of the programme in its current form is at serious risk. Without a structural, long-term solution, the Professional Development area, including ELSA Traineeships, may be forced to suspend operations within two terms. Not only does this not support the growing costs for the general ELSA International budget, but actively contributes to worsen ELSA's financial situation.

This situation necessitates the introduction of an applicant fee. Other potential solutions such as a fee for Traineeship Providers, or other initiatives to secure revenue have been considered, but found not sufficient or proportionate compared to the cost, by the International Board of ELSA.

Any proposed fee is intended not to restrict access to the project, but to preserve the high quality and professional management of the programme, ensuring its continued existence and alignment with ELSA's strategic and financial objectives. Both proposals presented here, either the flat fee for all applicants or the fee applied solely to accepted trainees, serve the same overarching

purpose: securing the long-term structural and financial stability of ELSA Traineeships and the broader Professional Development area.

Introducing a fee is fully consistent with ELSA's International Strategic Plan, which emphasises that participation costs should be kept as low as possible while maintaining the quality of events. It is also directly aligned with ELSA's Financial Strategy, which instructs the International Board to increase project revenue and improve the financial health of key initiatives, including ELSA Traineeships. Generating a small contribution from applicants or Trainees represents a proportional, justified, and targeted measure that balances financial sustainability with continued inclusivity and accessibility.

By implementing one of these proposed fees, ELSA will preserve the continuation of a programme that is central to its Professional Development projects, secure the resources necessary to maintain high standards, and ensure that the Vice President in charge of Professional Development can continue to coordinate the programme on an international level. Both proposals reflect a commitment to long-term financial responsibility, high-quality programming, and equitable access, ensuring that ELSA Traineeships remains a flagship international initiative for the benefit of future generations of trainees. In addition to this, key areas should, in principle, contribute to the general budget of ELSA to ensure that the Association in its entirety will stay liquid.

…

This proposal introduces a flat application fee of €5 for all applicants to the ELSA Traineeships programme. The fee is intended as an administrative contribution towards the coordination and maintenance of the project, while also supporting the wider Professional Development area at the international level. Its introduction is aimed at strengthening the programme's long term financial and structural stability, ensuring that ELSA Traineeships can continue to operate at a consistent standard of quality and remain available in the future.

The Professional Development area is currently facing an annual deficit of approximately €9,000. Although efforts have been made to reduce costs, the present financial model is no longer viable. Without structural adjustment, there is a genuine risk that the Professional Development area, including ELSA Traineeships, may have to suspend its activities within two terms. A €5 application fee for all applicants offers a straightforward and proportionate solution, contributing to financial stability while keeping participation accessible to a wide pool of candidates.

The proposed amount of €5 is based on a conservative estimate of application numbers. Assuming 600 applicants per cycle, this would generate approximately €3,000 per cycle, or €6,000 annually. While this does not entirely remove the existing deficit, it provides a substantial contribution towards stabilising the Professional Development budget and allows additional measures to address the remaining gap.

This approach is in line with ELSA's strategic framework, as set out in the International Strategic Plan. Article 1.1 underlines the importance of maintaining financial inclusivity by keeping participation costs as low as possible, while preserving the quality of activities. The proposed fee remains minimal and widely accessible, whilst directly addressing the financial pressures that threaten the programme's continuity and standard.

In addition, the proposal reflects the objectives of ELSA's Financial Strategy, which calls upon the International Board to strengthen the financial position of key projects, including ELSA Traineeships. Introducing a flat application fee represents a measured and justified step to generate revenue in support of these objectives, contributing both to the sustainability of the programme and to the broader financial stability of ELSA International.

Through the implementation of this fee, ELSA can ensure that the Professional Development area continues to deliver high quality, internationally recognised traineeship opportunities without having to be suspended. It supports the ongoing coordination of the programme at the international level and establishes a more secure financial foundation for its future development.

No. 8 International Council Meeting Decision Book amendment concerning Part 4. Financial Management, Chapter 7. Grant of Relocation

The International Board is proposing the following to the International Council:

PART 4. FINANCIAL MANAGEMENT (FM)

CHAPTER 7. GRANT OF RELOCATION

Article 1. General

[...]

1.2 A grant of relocation shall be provided to each member of the International Board of ELSA up to a total of ~~€4550~~ 4940€ for the term of their mandate, which shall be equally distributed over 13 months, starting from the month of July preceding their term in office. Should, for any reason, a member of the International Board of ELSA have a shorter time in office than the aforementioned 13 months, the grant of relocation shall be allocated pro rata.

Comments:
This proposal is made in accordance with the provisions of the Financial Strategy (Article 10.1.a) and aims to make running for the International Board more accessible, without having a significant impact on the budget.

No. 9 International Council Meeting Decision Book amendment concerning Part 4. Financial Management, Chapter 9. Financial Management of ELSA

PART 4. FINANCIAL MANAGEMENT (FM)

CHAPTER 9. FINANCIAL MANAGEMENT OF ELSA

Article 1. Reserves

[…]

1.5 The General Reserve can be used as follows:

a. 60 % of the reserve can be used for:

[...]

v. solving an immediate liquidity issue~~.~~;

vi. making investments in accordance with the Investment Statute.

[...]

[…]

1.8 The reserve of the John H. Jackson Moot Court Competition shall be used in the following way:

[...]

b. 30% of the reserve may be used per edition for investments made in order to improve the competition in the long term or for making investments in accordance with the Investment Statute.

[…]

1.10 The reserve of the Helga Pedersen Moot Court Competition shall be used in the following way:

[...]

b. 20% of the reserve may be used per edition for investments made in order to improve the competition in the long term or for making investments in accordance with the Investment Statute.

[…]

1.12 The placement of financial resources allocated to the Reserves in short term, low risk financial products, in particular savings accounts and fixed-term deposits, which are covered by a deposit guarantee scheme shall not be considered as the use of reserve funds.

Comments:

Based on the new proposal for the Investment Statute, this proposal provides the opportunity to access more funds in order to effectively implement the Investment Statute.

No. 10 International Council Meeting Decision Book amendment concerning Part 4. Financial Management, Chapter 10. The ELSA Development Foundation

The International Board is proposing the following to the International Council:

PART 4. FINANCIAL MANAGEMENT (FM)

CHAPTER 10. THE ELSA DEVELOPMENT FOUNDATION

[...]

Article 2. Financing of the Foundation

2.1 Source of the Foundation

a. The Members of ELSA shall pay an ~~yearly~~Annual ~~e~~Contribution to the EDF comprised of the following:

[...]

b. The Organising Group of an ELSA Law School shall pay a Contribution to the EDF corresponding to 10% of the net profit of the event, if any.

~~b~~c. [...]

~~e~~d. [...]

[...]

2.3 ~~National~~ Groups of ELSA have the right to request a calculation sheet for their EDF Contributions from the Treasurer of the International Board of ELSA.

Article 3. ~~The ELSA Development Foundation~~EDF Annual Contribution Report

[...]

Article 4. EDF ELSA Law Schools Contribution Reports

4.1 The Organising Group of an ELSA Law School shall, in accordance with the ELSA Law Schools Hosting Agreement, submit the following reports to the Vice President in charge of Seminars & Conferences of the International Board of ELSA:

a. a planned budget of the event before the event;
b. a final budget of the event after the event.

4.2 The EDF ELSA Law Schools Contribution, as in Article 2.1(b), shall be calculated by the Treasurer of the International Board of ELSA based on the net profit indicated in the most recently submitted report pursuant to Article 4.1.

4.3 Until the Organising Group of an ELSA Law School submits the reports in accordance with Article 4.1 and fulfils the financial obligation arising from the EDF ELSA Law Schools Contribution:

a. any EDF Application submitted by, or on behalf of, the Organising Group of an ELSA Law School shall not be approved;
b. the Organising Group of an ELSA Law School shall not be permitted to organise an ELSA Law School.

Article 5. Verification and Enforcement of the EDF ELSA Law Schools Contribution

5.1 The Treasurer of the International Board of ELSA shall have the authority to review and verify the reports referred to in Article 4.1 and may request any additional information deemed necessary, which shall be provided without undue delay.

5.2 If, following such review and verification, the Treasurer of the International Board of ELSA determines that the contribution declared or paid is lower than the contribution due, the Organiser shall pay the outstanding amount with a surcharge of 40% of the outstanding amount.

Article ~~4~~6. Integration

~~4~~6.1 The fulfilment of the financial obligations towards the ELSA Development Foundation arising from the EDF Annual Contribution, as in Article 2.1(a), is a requirement for the fulfilment of the financial obligations towards ELSA, as ~~included~~ in ~~a~~Article ~~11.5~~7.3(a)(i) of the Statutes of ELSA.

Comments:
ELSA Law Schools are among the most frequently supported events through EDF. While some Organising Groups face financial difficulties in organising ELSA Law Schools, others generate significant profits.

This proposal introduces an indirect solidarity mechanism: Organising Groups that generate a profit will contribute a percentage of that profit to EDF. As this Contribution only applies where a profit is realised, it ensures a proportionate and fair approach without imposing additional burdens on financially struggling Organising Groups.

In this way, the proposal reinforces the purpose of EDF by redistributing resources within the network and enabling a more sustainable organisation of ELSA events. The funds collected can then be used to support Organising Groups experiencing financial challenges, thereby strengthening financial balance and mutual support within ELSA.

No. 11 International Council Meeting Decision Book amendment concerning Part 4. Financial Management, Chapter 11. Grants

The International Board is proposing the following to the International Council:

PART 4. FINANCIAL MANAGEMENT (FM)

CHAPTER 11. GRANTS

Article 1. Definitions

1.1 An international grant is a grant for which ELSA International and/or one or more National Groups and/or ~~ELSA International~~their Local Groups are eligible under the criteria set out by the organisation providing the grant.

1.2 A national grant is a grant for which only one National Group and/or its Local Groups ~~is~~are eligible under the criteria set out by the organisation providing the grant.

1.3 Applying for a grant encompasses any submission of an application, or equivalent documents, to a grant provider with the aim of obtaining the grant, regardless of whether the application is submitted as lead applicant, co-applicant, partner, beneficiary, or within a consortium.

1.4 The "Requesting Group" refers to a Local or National Group that requests approval to apply for a grant.

Article 2. Procedure to Apply

2.1 ~~Only~~ ELSA International, National Groups and Local Groups may apply for ~~an~~ international grants in accordance with this Chapter.

2.2 Only National Groups and their Local Groups may apply for national grants.

2.3 The application for an international grant requires approval by ELSA International.

2.~~3~~4 Before applying for an international grant, ~~a National Group shall request permission from the Treasurer of the International Board of ELSA by submitting information about~~the Requesting Group shall request permission of ELSA International by submitting a Grant Approval Request. The Grant Approval Request shall include at least:

a. the ~~international grant for which the National Group wishes to apply~~name and position of the officer applying;
b. the ~~deadline for the applications~~name of the Requesting Group;
c. the ~~purpose for which the international grant is to be used~~name of the international grant

for which the Requesting Group wishes to apply;
d. the ~~amount to be applied for~~name of the grant and the organisation providing the grant;
e. the deadline for the application and the expected decision date (if known);
f. the purpose for which the grant is to be used, including the planned activities and location(s);
g. the amount to be applied for and, where relevant, the total project budget and any co-funding requirement;
h. the intended role in the application (lead applicant, co-applicant, partner, etc.) and any known partners.

2.~~4~~5 ~~The Treasurer of the International Board of~~ ELSA International shall respond within ~~two weeks~~seven days from ~~the time of~~ receiving the Grant Approval ~~r~~Request~~, and state a concrete~~ reason ~~if the request is not met. A concrete reason shall include the risk of damaging the relations between ELSA and the organisation providing the international grant~~.

2.6 Reasons for denying a Grant Approval Request include, but are not limited to:
a. the risk of damaging the relations between ELSA and the organisation providing the grant;
b. a conflict with an ongoing or planned grant application, negotiation, or grant agreement involving ELSA International or the requested National Group and/or its Local Groups;
c. a significant risk to the financial stability of ELSA International, the requested National Group, or its Local Groups, including risks stemming from co-funding obligations, ineligible costs, or financial liability;
d. non-compliance of the planned use of the grant with binding regulations.

2.~~5~~7 The ~~National~~Requesting Group may apply for the international grant once the ~~request has been met~~permission is granted, or the deadline for approval has expired~~, or no concrete reason for refusal has been given~~.

2.8 If the classification of a grant as international or national is unclear, it shall be treated as an international grant for the purposes of this Chapter.

Article 3. Procedure to Report

3.1 Every submitted grant application requiring approval under Article 2 shall be reported.

3.2 The Requesting Group shall report to ELSA International within fourteen days after receiving the outcome of the application.

3.3 The report shall state the outcome and, where applicable, the amount awarded, the duration, and the main reporting obligations.

3.4 In case of a breach of the procedure to report, the Treasurer of the International Board of

ELSA shall report in an area workshop at the first International Council Meeting.

Comments:
This proposal aims to clarify and further develop the Grants Chapter based on the needs and practice of the Network. It introduces a clearer framework for the involvement of Local Groups in grant applications. While Local Groups are often actively engaged in projects and funding opportunities, their role in Grants Area has not been explicitly regulated so far. The proposal recognises this, while ensuring that appropriate coordination is maintained within the Network.

The definitions of international and national grants have been adjusted. The revised definitions aim to provide a clearer distinction and facilitate a more consistent application of the procedure. The procedure to apply has been restructured in line with the logic already used in other parts of the Decision Book, in particular External Relations.

A simple reporting procedure has been added. Its purpose is to ensure basic transparency regarding submitted applications and their outcomes, without creating unnecessary administrative burden.

No. 12 International Council Meeting Decision Book amendment concerning Part 4. Financial Management

The International Board is proposing the following to the International Council:

PART 4. FINANCIAL MANAGEMENT (FM)

CHAPTER 14. THE INVESTMENT STATUTE

Article 1. Purpose

1.1 The purpose of this Investment Statute is to ensure the financial stability, sustainability and long-term resilience of ELSA.

1.2 Investment activities shall serve in particular to:

a. Stabilise ELSA's financial structure;
b. Mitigate financial risks;
c. Support the continuity of ELSA's activities;
d. Counteract the effects of inflation.

1.3 This Investment Statute expressly reaffirms the non-profit nature of ELSA. Any investment activity shall be conducted exclusively in furtherance of ELSA's statutory objectives and shall not pursue an independent profit-making purpose.

Article 2. Scope of Application

2.1 This Investment Statute shall apply to the International Board of ELSA.

2.2 National Groups shall follow the principles of this Investment Statute when adopting or implementing their own investment policies.

2.3 National Groups may derogate from provisions of this Investment Statute to the extent required by their applicable national law or mandatory legal obligations.

Article 3. Definition of Investments

3.1 For the purpose of this Investment Statute, "investment" shall mean the act of allocating ELSA funds into venture with the objective of generating profit or achieving a competitive advantage, or the capital employed in this process. This includes any use of funds aimed at preserving or increasing their value over time through financial instruments, products, or arrangements, and specifically excludes ordinary operational expenditures.

Article 4. Legal Nature and Binding Effect

4.1 This Investment Statute is adopted under and governed by Belgian and Dutch law, in line with the legal framework applicable to ELSA.

4.2 This Investment Statute shall be binding internally upon the International Board of ELSA and any financial body involved in investment-related decision-making.

4.3 Nothing in this Investment Statute shall be interpreted as authorising activities contrary to:

a. ELSA's Statutes;
b. Applicable internal regulations; or
c. Mandatory provisions of Belgian and Dutch law or other applicable national laws.

Article 5. Source of the Funds

5.1 Only surplus financial resources of ELSA which are not necessary to cover its short term operational needs may be invested.

5.2 The International Board of ELSA shall, at all times, maintain a sufficient level of liquidity to ensure the uninterrupted functioning of ELSA and, at the same time, preserve an adequate financial reserve to cover for reasonably foreseeable expenses.

5.3 For investment purposes, the International Board of ELSA may also use financial resources allocated to the General, JHJMCC and HPMCC reserves according to its regulations.

Article 6. Characteristics of the Investment Strategy and Risk Management

6.1 All investment activities shall be governed by the following principles:

a. Alignment: Full consistency with ELSA's values, objectives and non-profit status;
b. Transparency: Ensuring the nature, risks and implications of every investment are clearly identifiable and documented;
c. Security: Prioritising the protection of the principal capital;
d. Carefulness: Reflecting ELSA's limited risk-bearing capacity and fiduciary duty to its members.

6.2 Investments shall be structured to ensure:

a. strict legal compliance with Belgian and Dutch law and internal regulations;
b. financial responsibility and long-term sustainability;
c. absolute protection of ELSA's reputation and brand integrity.

6.3 ELSA International shall maintain a low-to-moderate risk profile. The investment strategy must prioritise capital preservation and long-term stability over high-yield speculative gains.

6.4 To mitigate systemic risk, the portfolio shall be appropriately diversified. No more than 10% of the total investment capital shall be allocated to a single equity, stock, or other specific corporate financial instrument. This limitation shall not apply to diversified investment vehicles such as Exchange-Traded Funds (ETFs). Investments in a single ETF may represent up to 30% of the total investment capital, or up to 50% where the ETF ensures a particularly high level of diversification of its underlying assets.

6.5 Valuation and Losses:

a. The Council acknowledges that market fluctuations may result in temporary unrealised losses.
b. A loss is officially recognised and "realised" only upon the sale or liquidation of the asset.
c. The International Board shall monitor these fluctuations to ensure they remain within the acceptable risk-bearing capacity.

Article 7. Investment Procedure

7.1 All Investments shall undergo the following procedure. This procedure shall apply exclusively to investments undertaken by ELSA International.

7.2 The Treasurer shall determine the amount of resources available for the investment, taking into account:

a. the planned operational expenditures of ELSA;
b. the liquidity needs of ELSA;
c. the existing and reasonably foreseeable future financial obligations of ELSA.

7.3 The Treasurer shall select and propose the investment, ensuring that the investment is in accordance with the principles of this Statute.

7.4 If the Treasurer evaluates the investment as a high-risk investment, the Internal Auditors of ELSA shall be consulted prior to submission to the International Board of ELSA, and their non-binding opinion shall be obtained.

7.5 After discussion, the International Board of ELSA shall vote on the proposed investment. The investment shall be approved by a simple majority vote.

7.6 In the case of using the reserves, the investment shall be approved only after a positive recommendation from the Internal Auditors of ELSA and approval by a two-thirds majority of the International Board of ELSA

Article 8. Reporting and Transparency

8.1 Investments shall be documented in a dedicated annex sent with the materials for the second International Council Meeting.

8.2 The Treasurer of ELSA International shall present an Annual Investment Report to the Council together with the accounts. This report shall disclose:

a. the composition and details of the investment portfolio;
b. the performance and valuation of assets;
c. compliance with the principles set out in this Statute, including any corrective measures to be taken if the investments are found non-compliant;
d. the reasons for any deviation from the opinion of the Internal Auditors of ELSA, if such an opinion were issued;

8.3 Prior to the International Council vote, the investments shall be provided during the Financial Management Workshops at each International Council Meeting (ICM).

8.4 All investment activities shall be subject to the same auditing standards and procedures as the general operational budget of ELSA International.

Article 9. Review and Update

9.1 The investments of ELSA shall be subject to regular monitoring by the Treasurer. The Treasurer shall inform the Board of the current status of the investments at least once per three months.

9.2 The Treasurer shall further provide information on the status of the investments to the members of the International Board of ELSA or to the Auditors at any time upon their request.

9.3 At the beginning of their term, the International Board of ELSA shall conduct a comprehensive review of the investments.

9.4 This review shall focus in particular on:

a. the compliance of the investments with the values and principles of ELSA,
b. the compliance of the investments with the requirements set out in this Investment Statute, in particular with regard to risk management,
c. the fulfilment of the investment objectives set out in Article 1 of this Investment Statute.

9.5 Where, based on the review, the International Board of ELSA concludes that the investments do not meet any of the above requirements, it shall propose and implement appropriate measures and shall include them in the Annual Investment Report presented at the next International Council Meeting.

Article 10. Risk Investment

10.1 A high-risk investment is an investment with a significant probability of losing some or all of the original capital amount, characterised by high volatility, potential illiquidity and, often, a lack of regulatory oversight. High-risk investments shall be permitted only to a limited extent and shall not represent more than 30% of the total investment portfolio. In any event, the overall composition of the portfolio shall remain consistent with a low-to-moderate risk profile.
The following instruments shall be prohibited due to their high-risk nature, including but not limited to:

a. Speculative currency investments, including all forex trading and cryptocurrencies;
b. Contracts for Difference (CFDs);
c. Derivatives with leverage, including futures and options
d. Short selling or margin trading;
e. Illiquid or highly speculative securities, including penny stocks;
f. Complex structured products.

Article 11. Liability

11.1 Members of the International Board and any authorised financial organs shall exercise the "Standard of Care" expected of a prudent and diligent professional acting in good faith and in the best interests of ELSA.

11.2 Provided that the members of the International Board have acted in full compliance with the procedures, risk limits and principles established in this Investment Statute, they shall not be held personally liable for financial losses arising from market volatility or the inherent risks of the approved investment instruments.

11.3 The protections afforded by the Safe Harbour provision shall be void in cases of:

a. a gross failure to follow the mandatory procedures of this Statute;
b. engaging in unauthorised high-risk trading (e.g., day-trading, unapproved derivatives, or margin trading);
c. decisions made for personal gain or the benefit of third parties rather than ELSA International.

Article 12. Consulting External Parties

12.1 ELSA is permitted to consult investment decisions with external parties, in particular banks and other participants of the financial market.

12.2 External parties shall not have any decision-making powers nor be authorised to take any investment decisions on behalf of ELSA.

12.3 The costs associated with such external consultations shall be proportionate to the scope, value and complexity of the respective investment.

Article 13. Final Provisions

13.1 This Investment Statute shall enter into force upon its adoption by the International Council Meeting.

Comments:
This proposal has been developed in compliance with an obligation set out in the Financial Strategy (art. 3). It is the result of the work of the Working Group and extensive hours of discussion and analysis, including an open call with the network. The objective is to provide ELSA International with the possibility and the funds to invest within defined limits, by outlining responsibilities, describing procedures and establishing guiding principles applicable to the Network.

No. 13 International Council Meeting Decision Book amendment concerning Part 5. Marketing, Chapter 4. Synergy

The International Board is proposing the following to the International Council:

CHAPTER 5. MARKETING (MKT)

CHAPTER 4. SYNERGY

Article 1. General

1.1 Synergy is ELSA members' online platform that covers activities of ELSA across National and Local Groups ~~as well as~~, external co-operations of ELSA International, and materials pertinent to law students.

[...]

Comments:
Synergy, as an online platform, has gained some traction in recent years; however, its content remains largely repetitive. To strengthen its position within the ELSA network and expand its reach beyond it, the platform's scope should be broadened to include materials relevant to law students more generally, thereby encouraging greater engagement and attracting new members to ELSA.

No. 14 International Council Meeting Decision Book amendment concerning Part 5. Marketing, Chapter 4. Synergy

The International Board is proposing the following to the International Council:

CHAPTER 5. MARKETING (MKT)

CHAPTER 4. SYNERGY

1. General

[...]

~~1.3 The ELSA Law Review Blog, which contains academic articles, is also published through the Synergy Platform. The Vice President in charge of Academic Activities of the International Board of ELSA is the editor-in-chief of the ELSA Law Review Blog.~~

1.~~4~~3 If National and Local Groups wish to promote their initiatives that are held in English on the Synergy platform, they shall submit their article three weeks prior to posting to the Vice President in charge of Marketing of the International Board of ELSA.

Comments:
ELSA Law Review, as one of ELSA's flagship projects, has always stood out as one of the most academic and prestigious activities within our Association. While the original idea of creating a blog to publish academic content was well-intentioned, the later merge with Synergy Blog has led to unintended consequences.

In practice, this merge has created a perception within the network that the ELR Blog does not uphold the same academic standards as the ELR itself. As a result, the project's credibility has been affected, which is also reflected in the steady decline in submissions in recent years. Additionally, the divided responsibility for the blog between the Vice President for Marketing and the Vice President for Academic Activities may have further contributed to the lack of clear direction and consistency.

In light of these developments, we believe that removing the ELR Blog from the Decision Book would be a necessary step to protect the integrity and reputation of the ELSA Law Review.

No. 15 International Council Meeting Decision Book amendment concerning Part 6. Academic Activities

The International Board of ELSA is proposing the following to the International Council:

CHAPTER 3. ~~LEGAL WRITING~~ANNUAL HUMAN RIGHTS CAMPAIGN

[...]

CHAPTER 5. ~~SOCIAL RESPONSIBILITY INITIATIVES~~LEGAL WRITING

[...]

CHAPTER 6. ~~ANNUAL HUMAN RIGHTS CAMPAIGN~~SOCIAL RESPONSIBILITY INITIATIVES

[...]

Comments:
This proposal aims to reorganise the order of the chapters in the Academic Activities Regulations. The rationale is to align Academic Activities with the approach used in other key areas, where flagship projects are presented first, followed by international projects. To support this approach, the proposal is closely linked to the following one, which introduces a dedicated chapter for the ELR. This chapter reflects the content previously contained in Article 3 of the Legal Writing chapter, without substantive changes.
Therefore, this proposal seeks to establish the following order of Chapters:

- Chapter 1: Definitions,
- Chapter 2: Responsibilities,
- Chapter 3: Annual Human Rights Campaign,
- Chapter 4: Rule of Law Education,
- Chapter 5: Legal Writing,
- Chapter 6: Social Responsibility Initiatives,
- Chapter 7: International Focus Programme.

No. 16 International Council Meeting Decision Book amendment concerning Part 6. Academic Activities, Chapter 3. Legal Writing

The International Board of ELSA is proposing the following to the International Council:

PART 6. ACADEMIC ACTIVITIES (AA)

CHAPTER 3. LEGAL WRITING

[...]

~~**Article 3. ELSA Law Review**~~

~~3.1 The ELSA Law Review is a Flagship Project of ELSA and constitutes the Law Review of ELSA. It shall publish original peer-reviewed submissions, the publication of which shall further the vision, purpose and means of ELSA.~~

~~3.2 The ELSA Law Review shall be managed by the Editorial Board. The Editorial Board shall consist of the Vice President in charge of Academic Activities of the International Board of ELSA, the Director for Publications and at least two Academic Editors. The Editorial Board shall create and annually update the Authors' Guidelines.~~

~~3.3 The ELSA Law Review shall be peer-reviewed by the Academic Board for the purpose of ensuring its academic quality and credibility. The Academic Board shall be appointed by the International Board of ELSA and consist of individuals with the requisite expertise to conduct a credible, high-quality peer review.~~

~~3.4 The ELSA Law Review shall be revised and published with an ISSN, either online or physically and if possible by a professional publisher, to ensure a high-quality standard. The Vice President in charge of Academic Activities of the International Board of ELSA shall actively search for a stable professional publisher for the ELSA Law Review in the future.~~

~~3.5 The primary topic of the ELSA Law Review, as well as any additional topics, shall be selected by the Editorial Board.~~

~~3.6 The ELSA Law Review shall be published in accordance with the Publication Cycle:~~

~~a. A volume of the ELSA Law Review shall be published each term.~~
~~b. The call for submissions shall open no later than the 1st of September and close no later than the 1st of December.~~

CHAPTER 8. ELSA LAW REVIEW

Article 1. Definition

1.1 The ELSA Law Review is a flagship project of ELSA, coordinated by ELSA International

and supported by the National Groups, serving as the annual, student-edited and peer-reviewed law journal of ELSA International.
1.2 The ELSA Law Review shall publish original peer-reviewed submissions, the publication of which shall further the vision, purpose and means of ELSA.
1.3 The ELSA Law Review shall be published online with an International Standard Serial Number (ISSN) and shall be freely accessible on the ELSA Law Review website. Where a professional publisher is available, it may also be published in physical form.

Article 2. Aim

2.1 The ELSA Law Review shall:

a. provide a platform for law students and young legal professionals to publish original academic works;
b. promote a culture of academic excellence, legal writing, and critical thinking within the ELSA Network;
c. contribute to the academic discourse on contemporary legal issues through a thematic and rotating editorial approach;
d. uphold the highest standards of academic integrity, peer review, and editorial quality.

Article 3. Responsibilities

3.1 ELSA International shall:

a. coordinate and manage the publication cycle of the ELSA Law Review;
b. appoint and maintain the Editorial Board and the Academic Board;
c. maintain and update the ELSA Law Review website and ensure all submission documents are publicly available;
d. promote the ELSA Law Review within and beyond the ELSA Network;

Article 4. Editorial Board

4.1 The ELSA Law Review shall be managed by the Editorial Board.

4.2 The Editorial Board is composed of the Vice President in charge of Academic Activities of the International Board of ELSA, the Director for Publications and at least two Academic Editors. The Editorial Board may additionally include Linguistic Editors, Technical Editors, and Proofreaders.

4.3 The Editorial Board shall:

a. determine the topic for each issue of the ELSA Law Review;
b. regularly update the submission documents of the ELSA Law Review
c. critically assess all submissions using the assessment criteria;
d. provide editorial feedback to authors;
e. ensure compliance of submitted works with the submission criteria;
f. open and publish a Call for Submissions each term.

4.4 The Vice President in charge of Academic Activities of the International Board of ELSA is the Editor-in-Chief of the ELSA Law Review. The Director for Publications shall serve as the Deputy Editor-in-Chief. The Editor-in-Chief may appoint another member of the Editorial Board or a member of the ELSA International Team as Deputy Editor-in-Chief in cases where the Director for Publications is unable to fulfil their obligations.

4.5 The Editorial Board shall exercise their functions independently and in accordance with the principles of academic integrity, impartiality, and confidentiality.

Article 5. Publication Process

5.1 The publication process of the ELSA Law Review shall consist of the following phases:

a. Call for Submissions: ELSA International shall open a call for submissions specifying the topic, eligibility criteria, requirements and deadlines;
b. Initial Assessment and Peer Review: The Editorial Board shall assess and score all submissions. The Academic Board shall peer review submissions and determine those fit for publication;
c. Shortlisting: The highest-scoring submissions shall be selected for publication, and authors notified accordingly;
d. Revisions: All authors shall receive editorial feedback. Shortlisted authors shall have a defined period to revise and resubmit their work;
e. Publication: The ELSA Law Review shall be published online.

5.2 The ELSA Law Review shall be published in accordance with the Publication Cycle, determined by the Editorial Board at the beginning of the term.

5.3 A volume of the ELSA Law Review shall be published each term.

Comments:
This proposal aims to establish a dedicated chapter for the ELR, reflecting its current operational structure. It introduces clearer definitions, responsibilities, and organisational elements, ensuring better regulation and consistency in the management of the project. This approach aligns the ELR with its flagship status and provides a more structured framework.

No. 17 International Council Meeting Decision Book amendment concerning Part 6. Academic Activities, Chapter 6. Annual Human Rights Campaign.

The International Board of ELSA is proposing the following to the International Council:

PART 6. ACADEMIC ACTIVITIES (AA)

CHAPTER 6. ANNUAL HUMAN RIGHTS CAMPAIGN

Article 1. Definition

1.1 The Annual Human Rights Campaign is a Flagship Project of ELSA~~. It shall be~~serving as a European-wide campaign dedicated to legal education on a yearly specified topic on Human Rights~~. It aims to unite the Network in raising awareness on the importance of human rights. Through the Annual Human Rights Campaign, National and Local Groups shall organise coordinated events on national and international standards of protection and implementation of human rights and the specified topic.~~

[...]

1.3 ~~ELSA Day is a European-wide human rights forum organised on every last Wednesday of November on which National Groups and Local Groups shall aim to organise Annual Human Rights Campaign events.~~As part of the Annual Human Rights Campaign, ELSA Day shall be organised on the last Wednesday of November, during which the Network shall organise events under the specified topic.

~~Article 2. Measurement and Competition~~

~~2.1 To measure the impact of the Annual Human Rights Campaign effectively, it shall include the Annual Human Rights Campaign Competition, where National Groups can compete with their National initiatives.~~

~~2.2 The Competition shall include a Specification Form and Evaluation Form. The Competition shall score National initiatives on any Annual Human Rights Campaign-related topic according to information that is provided through these Forms, and shall in any case consider the events organised and on-going or concluded by National Groups and Local Groups from the 1st of October until two weeks before the start of the second regular International Council Meeting.~~

~~2.3 The winner of the Competition shall be announced during the second regular International Council Meeting of the term.~~

Article 2. Aim

2.1 The Annual Human Rights Campaign shall:

a. unite the Network to raise awareness of human rights.

b. strive to foster legal education on human rights and strengthen ELSA's advocacy, with Local and National Groups leading implementation and the ELSA International providing guidance and support.

Article 3. ~~Coordination~~Responsibilities

3.1 ELSA International shall ~~coordinate the Annual Human Rights Campaign by~~:

a. launch~~ing~~ a call for Annual Human Rights Campaign topics no later than four weeks before the opening of the second regular International Council Meeting of the term;
b. ~~creating and sharing~~publish an Annual Human Rights Campaign Outline for the respective edition, no later than the 1st of September. This Outline should include an explanation of the topic, the criteria of the Competition and a timeline of the Campaign;
c. ~~creating and sharing~~publish Supporting Materials for the Annual Human Rights Campaign every four months, starting from the 1st of September. The materials should include the international days of each month as well as important dates that are affiliated with the chosen topic of the Campaign;
d. launch~~ing~~ a call for National Coordinators of the Annual Human Rights Campaign;
e. shar~~ing~~e the Specification Form no later than the 1st of October and ~~sharing~~ the Evaluation Form no later than the 28th of February of the following year;
f. coordinat~~ing~~e the Annual Human Rights Campaign Competition;
g. provid~~ing~~e necessary information and other assistance to National and Local Groups.

[...]

Article 4. Annual Human Rights Campaign Competition

4.1 ELSA International shall organise an internal competition annually as part of the Annual Human Rights Campaign.

4.2 In the Annual Human Rights Campaign Competition, National Groups may submit their national and local initiatives and compete with each other.

4.3 Participation of National Groups in the Competition is confirmed upon submission of both the Specification and the Evaluation Form.

4.4 Eligible initiatives are those conducted or considered ongoing between 1 October and two weeks prior to the start of the second regular International Council Meeting.

4.5 The winner of the Competition shall be announced during the second regular International Council Meeting of the term.

Comments:
This proposal does not change how the Campaign is implemented. Its purpose is to improve the clarity and coherence of the AHRC's structure, aligning it more closely with the format and style of the rest of the Decision Book.

freNo. 18 International Council Meeting Decision Book amendment concerning Part 7. Competitions, Chapter 3. Academic Competitions

The International Board is proposing the following to the International Council:

PART 7. COMPETITIONS (C)

CHAPTER 3. ACADEMIC COMPETITIONS

Article 2. ELSA Negotiation Competition

[...]

2.3 The simulations shall be observed and evaluated by a panel of no less than three judges who shall ~~be recognised in the relevant field of law and shall include~~posses knowledge an/or experience in negotiation and be recognised in the relevant field of law, including at least one legal practitioner. The panel shall provide participants with feedback to advance their negotiation skills.

[...]

2.5 Participating teams must be provided one or more educational courses on negotiation skills lasting a total of no less than three hours. The course(s) may be provided as a webinar, workshop, training, or similar activities.

2.6 ~~The International Board of ELSA may allow organisers of National Rounds to deviate from regulations concerning the ELSA Negotiation Competition upon presentation of an individual Case.~~The Organisers of the ELSA Negotiation Competition may deviate from these regulations, provided that such deviations remain consistent with the core principles and objectives of the ELSA Negotiation Competition.

2.7 ELSA International shall:

[...]

b. collect and compile the information submitted by National Groups through the Competitions Specification Form and, by the 31st of July, publish a statistical report and relevant information on the ELSA Negotiation Competition held, with the aim to assess and monitor the development of the project within the Network~~on the ELSA website and publish that information at least one week before the date indicated in the Specification Form as the beginning of the application period for the National Round.~~;

[...]

~~d. provide joint promotion of the ELSA Negotiation Competition. All applications received by the International Board of ELSA within the deadline must be submitted to the Network via the mailing lists;~~

~~e~~d. [...]

e. coordinate and maintain a database of negotiation cases and simulation materials for the ELSA Negotiation Competition, with the aim of supporting Organisers. Such materials shall be shared with due authorisation and shall include their origin, clear identification of the author and the applicable copyright or creation date.

2.8 Organising National Groups shall:

[...]

e. contribute to the development of the ELSA Negotiation Competition by submitting case materials and/or simulations to the ENC case database.

Comments:

The proposed amendments aim to adapt and align the regulatory framework of the ELSA Negotiation Competition (ENC) more closely with the current practice and needs of the Network.

Firstly, the modification to Article 2.3 introduces the requirement that judges possess knowledge and/or experience in negotiation. This addition reinforces the academic excellence of the competition by ensuring that participants are evaluated not only from a legal perspective but also through the lens of negotiation as a practical skill.

In Article 2.5, the expansion of acceptable educational formats to include workshops, trainings, and similar activities seeks to reduce rigidity in the provision of preparatory opportunities. This change allows organisers to adapt educational activities to their own context, while still maintaining the underlying objective of equipping participants with negotiation skills.

The amendment to Article 2.6 removes the requirement for prior authorisation from the International Board of ELSA for deviations from the regulations. This change reflects the operational reality of the Network, where organisers frequently adapt to local circumstances, and aims to reduce centralised discretion. At the same time, the provision maintains a safeguard by requiring that any deviations remain consistent with the core principles and objectives of the ENC.

A significant shift is introduced in Article 2.7(b), where the focus moves from the publication of information prior to the event to the preparation of a statistical report at the end of the term. This adjustment enhances the functional use of collected data, enabling ELSA International to assess results, evaluate impact, and monitor the development of the project across the Network.

In the same vein, the deletion of Article 2.7(d) removes an outdated provision linked to the former structure of the ENC, which included elements such as the European Final Round and related application procedures that are no longer applicable.

Further strengthening the role of ELSA International in the support of Organisers, the addition of Article 2.7(f) establishes the coordination and maintenance of a database of negotiation cases and simulation materials. This initiative is intended to support organisers and foster the long-term development of the competition. By including requirements on authorisation and attribution, such as identification of origin, author, and copyright year, the provision also ensures respect for intellectual property and the efforts of the Groups that have contributed to the database. This provision, alongside the addition of Article 2.8 (e), adopts a contribution-based approach that supports the growth and sustainability of the ENC, enhances the quality of future competitions, and fosters a culture of collaboration and resource-sharing across the Network.

It also reflects the current state of the Network, where Local and National Groups rely on ELSA International and the cases provided to them to carry out the ENC. However, the database has not been consistently updated or contributed to in recent years, resulting in a diminishing pool of cases, particularly affecting groups that have been organising the ENC for a longer time.

No. 19 International Council Meeting Decision Book amendment concerning Part 7. Competitions, Chapter 3. Academic Competitions

The International Board is proposing the following to the International Council:

PART 7. COMPETITIONS (C)

CHAPTER 3. ACADEMIC COMPETITIONS

Article 2. ELSA Negotiation Competition

2.8 Organising National Groups shall:

[...]

~~d. use promotional materials (i.e. official ENC logo) provided by ELSA International, for the National Rounds.~~

Comments:

The deletion of point d. aims to better reflect the current reality of the Network, where numerous ELSA Negotiation Competitions are organised in line with the structure and requirements of the ENC, yet do not make use of the official branding materials provided by ELSA International. Maintaining a strict obligation in this regard does not correspond to actual practice and may unnecessarily exclude or delegitimise initiatives that otherwise fully align with the objectives of the Competition.

Removing this requirement serves the broader interest of the project by fostering inclusivity and encouraging wider participation across the Network. By allowing National and Local Groups greater flexibility in the development of their promotional materials, this amendment enables organisers to tailor their visual identity to their context, partners, and audience, thereby increasing the visibility, accessibility, and overall impact of the competition.

Furthermore, this amendment does not in any way aim at the de-harmonisation of the project or the weakening of the ENC brand. The use of official promotional materials, including the ENC logo, remains fully encouraged and available to all organisers. The intention is rather to introduce a degree of flexibility that reflects the diversity of the Network, while maintaining overall coherence and recognition of the Competition and the current forms it has evolved into since its regulation.

No. 20 International Council Meeting Decision Book amendment concerning Part 8. Professional Development

The International Board is proposing the following to the International Council:

PART 8. PROFESSIONAL DEVELOPMENT (PD)

CHAPTER 2. RESPONSIBILITIES

Article 1. Responsibilities

1.1 ELSA International shall:

a. be responsible for the organisation and coordination of ELSA Traineeships;
b. provide support to Professional Development Officers through an area coaching system;
c. produce and make available to National Groups tools necessary for the Professional Development area, annually revise them, and, if necessary, update them;
d. annually evaluate the Flagship Projects of ELSA falling under the area of Professional Development and share the outcome with National Groups.

1.2 National Groups shall:

a. support and promote Professional Development projects organised or coordinated by ELSA International;
b. ensure that Local Groups submit requested information regarding Professional Development projects to ELSA International.

Comments:
The International Council Meeting Decision Book serves as the regulatory framework for all eight defined key areas within ELSA. Its structure has been designed to ensure consistency across its parts, thereby making it clear and easy to navigate and understand the structure of.. In particular, the general sections of each part follows a uniform format, while also ensuring that comparable provisions are presented in a similar way throughout the document.

The present proposal seeks to introduce a new Chapter 2, titled "Responsibilities", aligning with the corresponding chapters already established in Parts 3 to 7 and Part 9 of the International Council Meeting Decision Book. The inclusion of such a chapter is intended to ensure both structural consistency and clarity. More specifically, the proposed chapter aims to set out, in a clear and systematic manner, the general responsibilities of ELSA International and the National Groups within the key area of Professional Development, with a particular focus on their roles and functions on a broader level.

It is important to distinguish the responsibilities in the proposed Chapter 2 from the current Chapter 2 Traineeships, and in particular from Article 2 which imposes obligations specifically related to the ELSA Traineeships programme. While the existing provisions focus on the flagship project, the proposed chapter covers the area responsibilities in general. In doing so, it reflects the full scope of activities carried out under Professional Development.

Article 1.1 of the proposed chapter sets out the responsibilities of ELSA International. This provision largely constitutes a codification of practices and tasks that are already being carried

out in practice. These include the overall coordination and development of ELSA Traineeships, the support for National and Local Groups, the creation and update of relevant materials, the implementation of annual evaluations of the flagship programmes under Professional Development, and the codification of the new Coaching System.

Article 1.2, in turn, outlines the responsibilities of the National Groups. Similar to the previous provision, this article codifies obligations that are already recognised and exercised in practice. These include responsibilities such as the promotion of Professional Development events and the duty of National Groups to provide information necessary for ELSA International within the Professional Development key area.

No. 21 International Council Meeting Decision Book amendment concerning Part 8. Professional Development

The International Board is proposing the following to the International Council:

CHAPTER ~~2~~3. ELSA TRAINEESHIPS

[...]

CHAPTER ~~3~~4. CAREER LAUNCH

[...]

CHAPTER ~~4~~5. OTHER PROFESSIONAL DEVELOPMENT EVENTS

[...]

Comments:
This proposal is a follow up to the suggested introduction of Chapter 2 Responsibilities, in Part 8, Professional Development, of the International Council Meeting Decision Book.

As a consequence of introducing this new chapter into the Professional Development Part, it becomes necessary to renumber the current Chapter 2 and all the following chapters accordingly. This adjustment is purely structural.

No. 22 International Council Meeting Decision Book amendment concerning Part 8. Professional Development, Chapter 2. ELSA Traineeships

The International Board is proposing the following to the International Council:

PART 8. PROFESSIONAL DEVELOPMENT (PD)

CHAPTER 2. ELSA TRAINEESHIPS

Article 1. Definitions

[...]

1.2 ELSA Traineeships shall be open to:
- a. ELSA members ~~free of charge~~;
- b. External Applicants if ~~they~~ either:
  - i. they are members of an organisation with which ELSA has an agreement for ~~the~~this purpose;
  - ii. they pay the External Application Fee, provided they come from a country in which there is no ELSA Group present; or
  - iii. ~~at its own discretion, the International Board of ELSA may deviate~~ the International Board of ELSA, at its own discretion, chooses to deviate from the requirements of Article 1.2.b.ii~~i~~ and 1.2.b.ii.

Comments:
The proposed amendment removes the wording "free of charge" from Article 1.2.a. By removing this restriction, the provision allows for the introduction of Trainee fees, to ensure a more balanced and sustainable financial model for the ELSA Traineeships Programme and Professional Development key area.

The opening for introducing Trainee fees is aimed at strengthening the long term viability and stability of the programme and Professional Development. It allows ELSA International to maintain and improve the quality of Traineeship opportunities offered, and secure the continuation of Professional Development as a key area at the international level.

This proposal is dependent on the two alternative proposals concerning Trainee fees found in the proposals for Financial Management.. More detailed argumentation for this is to be found in the proposals for the concrete fees within the Financial Management proposals.

With regard to the proposed changes to Article 1.2.b.ii. and 1.2.b.iii., the intention here is not to change the character of the criteria for external applicants, but to clarify the wording. No substantive changes to the meaning or application of the article are intended or introduced through these revisions.

No. 23 International Council Meeting Decision Book amendment concerning Part 8. Professional Development, Chapter 2. ELSA Traineeships

The International Board and ELSA Germany are proposing the following to the International Council:

PART 8. PROFESSIONAL DEVELOPMENT (PD)

CHAPTER 2. ELSA TRAINEESHIPS

Article 3. Responsibilities

3.1 ELSA International shall:

[...]

e. during the Job Hunting period:

[...]

v. inform all National Groups about Traineeship Providers acquired by ELSA International within their jurisdiction;

[...]

i. during the Reception period:

i. handle the general matters related to the Traineeship Providers acquired by ELSA International;

ii. verify that the Reception of Trainees hosted by Traineeship Providers acquired by ELSA International is organised by the responsible National Group, and ascertain whether that Group is able to fulfil its responsibilities pursuant to Article 3.2.h.;

iii. organise the Reception of Trainees hosted by Traineeship Providers acquired by ELSA International, in accordance with Article 4.2, where the National Group has declared to ELSA International its inability to fulfil its responsibilities in accordance with Article 3.2.h. and no alternative arrangement within the National Group can reasonably be implemented;

j. during the Evaluation period:

i. produce and make available to National Groups a summary of evaluation results;

ii. send a certificate to Trainees and Traineeship Providers that have submitted the evaluation forms provided by ELSA International.

3.2 National Groups shall:

a. ensure that they and their Local Groups comply with the Calendar;

b. ~~try~~ make reasonable efforts to fundraise suitable remuneration for unpaid Traineeships;

[...]

h. during the Reception period:

[...]

ii. receive the accepted Trainees hosted by Traineeship Providers acquired by ELSA International within the National Groups' jurisdiction and provide them with the necessary information and support in accordance with Article 4.2.a.ii. and iii. as well as Article 4.2.b.;

[...]

Comments:
Following feedback from the Network, and as recognised by ELSA International in recent ELSA Traineeships cycles, the division of responsibilities between ELSA International and the receiving National and Local Groups in relation to Trainees to Traineeship Providers acquired by ELSA International has remained insufficiently clear.

The introduction of Section 3.1.ev. addresses this issue by requiring ELSA International to inform the relevant National Groups when Traineeship Providers are being organised within their country. This ensures that the hosting groups are aware in advance and can adequately prepare for the reception of trainees.

The amendments to Articles 3.1 and 3.2 more broadly aim to establish a clearer allocation of responsibilities regarding the reception of ELSA Trainees. In particular, the new Section 3.1.iii. clarifies that ELSA International is expected to take an active role in reception where National or Local Groups are unable to fulfil this function.

In parallel, Section 3.2.h.ii. clarifies that National Groups are also responsible for organising reception for Trainees at Traineeship Providers acquired by ELSA International, in accordance with the Quality Standards for ELSA Traineeships set out in Article 4.2, with ELSA International still being responsible for general matters related to the Traineeship position.

As a result of introducing the new subsection on reception in Article 3.1.i., the previous subsection i., which concerns evaluation, is renumbered as subsection j. No substantive or linguistic changes have been made to its content.

Finally, Section 3.2.b is intended to clarify that National Groups are expected to make reasonable efforts to support the remuneration of unremunerated ELSA Traineeships. This does not impose an obligation to achieve an outcome, but rather to a stricter encouragement for genuine and active efforts for finding financial support to Trainees. The standard of "reasonable efforts" should be applied flexibly, taking into account the differing circumstances, capacities, and practical constraints of each National Group. The purpose of this provision is not to create an undue burden, but to encourage initiative and engagement in improving access to traineeships.

No. 24 International Council Meeting Decision Book amendment concerning Part 8. Professional Development, Chapter 2. ELSA Traineeships

The International Board is proposing the following to the International Council:

PART 8. PROFESSIONAL DEVELOPMENT (PD)

CHAPTER 2. ELSA TRAINEESHIPS

Article 4. Quality Standards

4.1 Quality standards of ELSA Traineeships relating to Traineeships shall be ~~published and revised annually~~publicly available, and updated on an annual basis by ELSA International and include at least the following:

[...]

c. Traineeships available for undergraduate Applicants shall require at most two advanced legal skills and three general legal skills, unless a valid reason exists ~~(e.g. the offered rate of remuneration, high reputation of the Traineeship Provider)~~ at the discretion of ELSA International.

d. Traineeships shall provide remuneration in monetary and/or non-monetary form in the amount covering at least half of the general cost of living in the respective country for the duration of the traineeship. Remuneration shall be provided by the Traineeship Provider. If not, the remuneration shall be provided by ~~and/or~~ the hosting National Group, ~~and/~~or ELSA International.

[...]

ii. ELSA International shall create and maintain a database of the provision of the cost of living. ELSA International shall request National Groups to update the information on this database on the first State of the Network Inquiry of the term. ~~The National Groups shall provide ELSA International with the necessary and accurate information to update the database.~~

iii. The National Groups shall provide ELSA International with the necessary and accurate information to update the database.

e. Traineeships may be unpaid at the discretion of ELSA International if:

i. the Traineeship Provider ~~mainly employs volunteers~~relies mainly on volunteer work;

[...]

4.2 Quality standards of ELSA Traineeships relating to Reception shall be ~~published and revised annually~~publicly available, and updated on an annual basis by ELSA International and shall include at least the following:

a. Before the start of the Traineeship, the Trainees shall be provided with essential pre-arrival information about the destination of the Traineeship, including at least:
   i. the contact details of the responsible Officer of the hosting National or Local Group and the contact details of the Traineeship Provider;
   ii. the relevant legal requirements ~~(e.g. visa, work permit, residence permit, insurance)~~ and necessary assistance;
   iii. finding suitable accommodation;
b. During the Traineeship, the Trainees shall be provided with support, including at least:

i. information about possibilities for cultural learning and community involvement ~~(e.g. access to local ELSA events)~~;
ii. information about local or national ELSA events;
~~iii. information about and assistance with finding Internet access.~~
iii. addressing issues relating to the Trainee's stay, communicated by the Trainee.

Comments:
The replacement of the term "published" with "publicly available" in Articles 4.1 and 4.2 is intended to better reflect the current practice of ELSA International. The wording "shall be published" may be interpreted as requiring a formal publication of the Quality Standards, which has not been the case in practice. The revised wording avoids this implication, while maintaining the requirement that the Quality Standards remain accessible to all Officers. Similarly, replacing "revised annually" with "updated on an annual basis" introduces a greater degree of flexibility in how the Quality Standards are maintained, without altering the expectation that they are reviewed regularly.

In Article 4.1.d, the final sentence of subsection ii. has been separated and established as a new subsection iii. This amendment is intended to distinguish more clearly between the respective obligations of ELSA International and those of the National Groups. While the substance of the provision remains unchanged, the restructuring improves the clarity and ensures a more precise understanding of how the responsibilities are to be applied in practice.

The amendment to Article 4.1.e.i., replacing "employs" with "relies mainly on volunteer work", is likewise aimed at improving both accuracy and coherence. The term "employs" may suggest a formal employment relationship, which is hard to accurately inquire in when verifying the Traineeship Providers. It is also the fairness in regards to the work being performed which is of interest for the exception, and the new wording better reflects this by removing the point of requirement being the employment status, to the character of the work being performed by the host organization.

Article 4.2.a. has been amended to specify that Trainees shall be provided with "essential pre-arrival information". This introduces a clearer distinction between information that must be communicated prior to the commencement of the Traineeship, and information that may be provided after its start. By formalising the concept of pre-arrival information, the provision clarifies ELSA's obligations at the preparatory stage and provides trainees with greater certainty as to what information they are entitled to receive in advance.

The current subsection Article 4.2.iii. is considered obsolete as a separate requirement given the technological innovations since the article's introduction, and likewise falls under the other responsibilities being introduced in the quality standards.

The addition of a new subsection iii. in Article 4.2 is intended to ensure that Trainees are not left without support in the event that issues arise during the course of the Traineeship. It reinforces the principle that reception is not limited to the initial stage, but should continue throughout the duration of the traineeship. At the same time, by referring to communicated issues, the provision makes clear that ELSA's responsibility is engaged in relation to matters that have been brought to its attention. If a Trainee does not inform about challenges faced during their Traineeship, it is

unreasonable to expect the hosting ELSA group or ELSA International to be able to provide support.

Finally, bracketed text, such as that previously included in Articles 4.1.c. and 4.2.b.i., has been removed. Such explanatory wording is more appropriately placed in supporting documents, such as handbooks, which expand upon the intent and application of the International Council Meeting Decision Book, or alternatively in separate provisions drafted in a more formal manner.

No. 25 International Council Meeting Decision Book amendment concerning Part 8. Professional Development, Chapter 3 Career Launch

The International Board is proposing the following to the International Council:

PART 8. PROFESSIONAL DEVELOPMENT (PD)

CHAPTER 3. CAREER LAUNCH

Article 1. Definitions

1.1 Career Launch is a project of ELSA International that offers the opportunity to law students and young lawyers to gain insight into the various aspects of the legal profession. ~~The project consists of digital workshops and other digital career events.~~

1.2 Career Launch aims to provide participants with practical insight into different career paths and improve their necessary skills for entering professional life.

1.3 Career Launch shall consist of Professional Development events, such as workshops, fairs, training, and other Professional Development projects.

1.4 Career Launch can be conducted in an online, hybrid or physical format.

Comments:
The current wording of Chapter 3 on Career Launch is limited in scope and does not fully reflect the reality of the development of the project in recent cycles. At present, the provision restricts Career Launch to "digital workshops and other digital career events,". While digital activities remain an important component, limiting the project exclusively to this format unnecessarily constrains its potential.

The addition of the wording "International" in 1.1. Clarifies that this is an initiative undertaken by ELSA International, and not of the National or Local Groups of the Network.

The introduction of Article 1.3 explicitly allows for physical and hybrid formats. By expanding the permitted formats, the regulation better supports innovation and the continued evolution of Career Launch as a Professional Development initiative.

Feedback from the Network, as well as the practical experience of previous cycles, has highlighted that the current provision lacks both clarity and can still be expanded upon. The regulation requires greater specificity to reflect the full scope of the project while maintaining the flexibility to accommodate future developments.

The revised structure of Articles 1.1 to 1.3 separates the definition, objectives, and implementation of Career Launch. This separation improves readability and clarity within the Decision Book. The inclusion of a non-exhaustive list of activity types provides practical guidance on the kinds of initiatives that fall within the project's scope, without restricting the Network or ELSA International from developing new and innovative professional development

offerings in subsequent cycles.

These changes are not intended to alter the nature or purpose of Career Launch. Rather, they provide a clearer, flexible, and future-proof framework that better reflects the initiative's practice and anticipated development. The amendments ensure that Career Launch remains a strategic and adaptable Professional Development project, capable of delivering meaningful career insights and opportunities to law students and young lawyers across different contexts and formats.

No. 26 International Council Meeting Decision Book amendment concerning Part 9. Seminars and Conferences, Chapter 5. International Conferences of ELSA

The International Board is proposing the following to the International Council:

PART 9. SEMINARS AND CONFERENCES (S&C)

CHAPTER 5. INTERNATIONAL CONFERENCES OF ELSA

Article 2. Requirements

2.1 International Conferences of ELSA shall:

[...]

~~c. be specified through the International Conferences of ELSA Specification Form no later than four months before the date indicated as the beginning of the event in the Specification Form;~~

~~f~~c. be promoted using the International Conferences of ELSA Marketing Kit;

~~g~~f. be regulated by a hosting agreement duly signed by all parties involved.

~~2.2 The International Board of ELSA may allow an Organising Committee to use the "International Conferences of ELSA" label irrespective of neglecting the obligation stated in point c. of Article 2.1, upon presentation of an individual case.~~

Article 3. International Conference of ELSA Cycle

3.1 The International Conference of ELSA Calendars specify deadlines and periods binding for the Organising Committees of International Conferences of ELSA.

3.2 There shall be two International Conferences of ELSA Cycles during one term: the Autumn International Conferences of ELSA Cycle and the Spring International Conferences of ELSA Cycle.

a. To qualify for the Autumn International Conference of ELSA Cycle, the International Conference of ELSA shall take place between the last Sunday of September and the second Sunday of December.
b. To qualify for the Spring International Conferences of ELSA Cycle, the International Conference of ELSA shall take place between the third Sunday of February and the last Sunday of May.

3.3 The International Conferences of ELSA Cycle shall comprise a cycle of six periods: specification, preparation, application, selection, event, and evaluation.

3.4 The International Board of ELSA may accept an International Conference of ELSA into the International Conference of ELSA Cycle after the end of the specification period upon presentation of an individual case.

3.5 The International Board of ELSA may waive an International Conference of ELSA Cycle if there are fewer than three International Conferences of ELSA specified for the respective International Conference of ELSA Cycle.

Article ~~3~~4. Responsibilities

~~3.1 ELSA International shall:~~

~~a. coordinate and control the quality of International Conferences of ELSA;~~
~~b. collect and compile the information submitted by Organising Committees of International Conferences of ELSA via the International Conferences of ELSA Specification Form;~~
~~c. sign an International Conferences of ELSA Hosting Agreement setting out the responsibilities of the Organising Committee, quality standards, and the privacy policy with the Organising Committees;~~
~~d. d. publish the International Conference of ELSA at least two months before the date indicated in the International Conference of ELSA Specification Form as the beginning of the relevant event;~~
~~e. provide support to the Organising Committees of International Conferences of ELSA through a coaching system;~~
~~f. provide promotion of International Conferences of ELSA;~~
~~g. provide the Organising Committees of International Conferences of ELSA with the International Conferences of ELSA Marketing Kit;~~
~~h. coordinate the application process for International Conferences of ELSA;~~
~~i. coordinate the evaluation process for International Conferences of ELSA;~~
~~j. create, annually revise, and, if necessary, update tools facilitating the organisational process of International Conferences of ELSA.~~

4.1 ELSA International shall:

a. coordinate and control the quality of International Conferences of ELSA;
b. during the specification period, send the International Conference of ELSA Specification Form and the respective International Conferences of ELSA Calendar by:
    i. 11th of July for the Autumn International Conferences of ELSA Cycle; and
    ii. 12th of December for the Spring International Conferences of ELSA Cycle;
c. end the specification period by:
    i. 15th of August for the Autumn International Conferences of ELSA Cycle; and
    ii. 10th of January for the Spring International Conferences of ELSA Cycle;
d. during the preparation period:
    i. sign an International Conference of ELSA Hosting Agreement setting out the responsibilities of the Organising Committee, quality standards, and the privacy policy with the Organising Committees;
    ii. sign an International Conference of ELSA Joint Controllership Agreement, jointly setting out the purposes and means of processing personal data and allocating their data protection responsibilities with the Organising Committees;
    iii. provide support to the Organising Committees of International Conferences of ELSA through a coaching system;

iv. provide joint promotion of the International Conferences of ELSA;
v. provide the Organising Committees of International Conferences of ELSA with the International Conferences of ELSA Marketing Kit in due time specified in the International Conferences of ELSA Calendar;
vi. organise the Autumn International Conferences of ELSA Training Weekend and the Spring International Conferences of ELSA Training Weekend.

e. during the application period, coordinate the unified application process for all International Conferences of ELSA and collect all the applications received;
f. send a unified evaluation form to the participants of all International Conferences of ELSA by the end of each International Conferences of ELSA Cycle;
g. send unified evaluation forms to the Organising Committees of all International Conferences of ELSA by the end of each International Conferences of ELSA Cycle;
h. create, annually revise and, if necessary, update tools to facilitate the organisation of International Conferences of ELSA.

~~3~~4.2 [...]

Article ~~4~~5. Compliance and Quality Control

~~4~~5.1 ELSA International shall have the power to:

[...]
c. check the venues of an International Conference of ELSA;
~~c~~d. [...]
~~d~~e. [...]
~~e~~f. [...]

~~4.2 If fewer than 70% of the spots specified as the 'tentative number of participants' in the relevant ICE Specification Form are filled, and upon request from the Organising Committee of an International Conference of ELSA, the International Board of ELSA may allow the respective Organising Committee to reopen applications for the International Conference of ELSA. In this case, the participation fee may be lowered or eliminated for ELSA members from the Local or National Group of the respective Organising Committee. If the Organising Committee decides to charge a different participation fee for ELSA members from its Local or National Group upon reopening applications, the same fee must also be applied to the members of these Local or National Groups who submitted their applications during the original application period. Alternatively, those members shall be reimbursed if they have already paid a higher fee.~~

~~4.3~~5.2 In case of a breach, the International Board of ELSA shall try to solve the issue by means of dialogue. Should this dialogue be unsuccessful, the International Board of ELSA may:

[...]

~~4.4~~5.3 [...]

~~4.5~~5.4 [...]

Comments:
International Conferences of ELSA, a growing project within the Network, once had a slower start after the COVID-19 pandemic. In the term 2023/2024, we had 5 International Conferences of ELSA taking place, where 4 of them struggled with both promoting the event to the intended international audience and, in a later stage, reaching the intended number of participants. In the following term, we had an increase in the number of International Conferences of ELSA organised: 10 International Conferences of ELSA. Nevertheless, the problems stated for the previous year remained. It was clear that ELSA International had to **actively** promote the project.

Some efforts were made in this term in order to promote International Conferences of ELSA, but they proved not to be enough to ensure the organisers would manage to achieve a reasonable number of applicants. It was clear that something else was needed. At the beginning of the term, the International Board of ELSA tried to establish **International Conferences of ELSA Promotional Cycles**, where International Conferences of ELSA organised within a certain period of time would get special promotion from ELSA International. These Cycles wouldn't create an obligation to ELSA Groups to organise the project within the defined timeframes, but would create a benefit for the ELSA Groups that would align their event with ELSA International's promotion. Alas, it's not possible to create a promotional cycle if not enough International Conferences of ELSA are taking place.

It became apparent to ELSA International that the project lacked a supportive structure for prospective Organisers. Even though the current rolling basis nature of International Conferences of ELSA allows more flexibility to the Organiser, this situation makes it difficult for ELSA International to provide **adequate** and **structured** assistance to Organisers.

ELSA International believes that adopting a **Cycle** system creates a bigger safety net for organisers, considering that it will be possible to standardise and simultaneous the support to all Organising Committees. With regard to the flexibility of the rolling basis system, we believe that the dates proposed for the Cycles **still allow** the prospect (and current) International Conferences of ELSA Organisers to choose a date for their event. Moreover, the creation of Cycles will allow ELSA International to develop a **structured promotion strategy** on its social media, something that has been asked for by the International Conferences of ELSA Organisers since the return of the project.

No. 27 International Council Meeting Decision Book amendment concerning Annex 2. Participation Fees

The International Board is proposing the following to the International Council:

ANNEX 2. PARTICIPATION FEES

Annex 2. Accommodation and Participation Fees

1.1 The maximum ~~participation~~accommodation fee for International Council Meetings, International Strategy Meeting and the maximum participation fee for S&C events (excluding Study Visits, Institutional Visits and ELSA Law Schools) shall be indexed with the inflation rate of the Euro, as stated by the European Central Bank (ECB) in January and August. The first indexation shall be calculated with the inflation rate of euro for the month of December. If by the 15th of January, the ECB has not published the inflation rate of euro for the month of December, the first indexation shall be calculated with the most recently published inflation rate of euro. The second indexation shall be calculated with the inflation rate of euro for the month of July. If by the 15th of August, the ECB has not published the inflation rate of euro for the month of July, the second indexation shall be calculated with the most recently published inflation rate of euro. The amount shall be rounded to the nearest natural number. The basis for indexation shall be the maximum participation fee as calculated the indexation before, up to two decimal points.

1.2 The maximum accommodation and participation fees from January through July 2025 were:

[…]

1.4 Therefore, the new maximum accommodation fees starting August 2026 will be as follows:

a. The accommodation fee for~~For~~ International Council Meetings and International Strategy Meeting:
   - **Non-favoured countries ~~57~~49 €**
   - **Favoured countries ~~51~~45 €**

[…]

Comments:
This proposal restructures the fees relating to our International Internal Meetings. Following numerous discussions, most recently at the VI International Strategy Meeting in Tbilisi, a recurring difficulty has emerged in balancing the host's economic interests, to ensure the financial sustainability of the event, with accessibility for participants. This proposal aims to address that balance, also taking into account the budgets and the costs borne by hosts in previous International Internal Meetings. On the one hand, it makes the participation fee more accessible, as it is more flexible and less bound to services such as accommodation, breakfasts and dinners, while being more closely connected to participation in the core elements of the event, namely workshops and plenary sessions. It places the focus on these elements by introducing both an in-person and an online participation fee for the venues and linked services. The in-person participation fee also includes lunch, as we believe that moments of socialisation

are an important part of the Meeting and of our Association and it contributes to a strong connection between the various activities of the day. This is why the accommodation fee has been restructured and revised. Finally, due consideration has been given to inflation.

No. 28 International Council Meeting Decision Book amendment concerning Annex 4. Brand Book

FONT

Lato (all weights)

COLOURS

RGB: 0 0 0
CMYK: 0 0 0 100
HEX: #000000

RGB: 255 255 255
CMYK: 0 0 0 0
HEX: #ffffff

RGB: 240 47 127
CMYK: 0 80 47 6
HEX: #f02f7f

All colours found in the AHRC element may be used.

KEY SELLING POINTS

1. Commitment to Human Rights;
2. Extracurricular knowledge;
3. Collaboration with the Council of Europe.

ELEMENTS

1. Wavy element;
2. Gradient lines;
3. Black transparent overlay or gradients.

TIMELINE

1. **Launch** - August
2. **General Promotion** - Throughout the year
3. **Last Wednesday in November** - ELSA Day

RECOMMENDED IMAGERY

Black & white images associated with Human Rights and the specific topic of the AHRC.

30

Comments:
Upon its introduction into the Brandbook, the Annual Human Rights Campaign brand was distinguished by a multicoloured gradient element. However, despite its visual richness, only a limited portion of this palette was reflected in the existing regulations.

Several years on, this proposal seeks to better capture the dynamic nature of that element, ensuring that marketers have greater flexibility in both colour and layout when promoting the project throughout the year. In doing so, the AHRC more fully reflects the original vision behind its design.

No. 29 International Council Meeting Decision Book amendment concerning Annex 4. Brand Book

FONT
Archivo (all weights)

COLOURS

RGB: 0 0 0
CMYK: 0 0 0 100
HEX: #000000

RGB: 103 172 95
CMYK: 64 8 77 0
HEX: #67ac5f

RGB: 48 96 51
CMYK: 82 38 91 32
HEX: #306033

RECOMMENDED IMAGERY

Corporate related images

1. Corporate buildings
2. Office environment
3. Traineeships destination pictures

KEY SELLING POINTS

1. Cultural and legal exchange;
2. Language skills improvement;
3. Enhancing your CV with an international experience;
4. Traveling and working abroad.

ELEMENTS

1. Green wave element;
2. Black transparent overlay;
3. One-liner call to action.

TIMELINE

1. Job posting - External Promotion
2. Student Hub - Internal Promotion
   a. Countdowns and General Promotion

TWO CYCLES

1st **Launch in November**
2nd **Launch in March**

38

FONT

Roboto (all weights)

COLOURS

RGB: 0 0 0
CMYK: 0 0 0 100
HEX: #000000

RGB: 103 172 95
CMYK: 64 8 77 0
HEX: #67ac5f

RGB: 48 96 51
CMYK: 82 38 91 32
HEX: #306033

KEY SELLING POINTS

1. Cultural and legal exchange;
2. Language skills improvement;
3. Enhancing your CV with an international experience;
4. Traveling and working abroad.

ELEMENTS

1. Green wave element;
2. Black transparent overlay;
3. Green "T" element.

RECOMMENDED IMAGERY

Corporate-related images

1. Corporate buildings
2. Office environment
3. Traineeships destination pictures

38

Comments:
ELSA Traineeships remains an effective brand, but the current font does not reflect the language diversity in the network, as it is not compatible with all the alphabets within the ELSA network. Given the broad scope of traineeship providers and participants from across the world, this proposal seeks to ensure the brand functions consistently across all alphabets used within the network, including Cyrillic and Hellenic scripts, by transitioning from Archivo to Roboto. The distinctive Green "T" featured in the ELSA Traineeships logo has also been added in the "Elements" section to further modernise the brand.

The section on the Timeline for the project is removed. This information is not relevant within the scope of Brand Book. Moreover, the definition of specific promotional timelines may create confusion due to the continuous nature of the promotion of ELSA Traineeships, for both Job Hunting and Student Hunting.

In addition, the brand page has been updated to better align with the overall structure and style of the Brandbook.

No. 30 International Council Meeting Decision Book amendment concerning Annex 4. Brand Book

FON
Lato (all weights)

COLOURS

RGB: 65 64 66
CMYK: 66 57 52 55
HEX: #414042

RGB: 242 70 25
CMYK: 0 82 91 0
HEX: #f24619

RGB: 244 120 8
CMYK: 0 62 96 0
HEX: #f47808

RGB: 255 206 8
CMYK: 0 19 92 0
HEX: #ffce08

RGB: 9 171 209
CMYK: 74 9 13 0
HEX: #09abd1

RGB: 0 81 123
CMYK: 96 63 29 14
HEX: #00517b

KEY SELLING POINTS

1. A wide variety of legal topics to choose from;
2. Cultural and legal exchange abroad;
3. Organised programme, accommodation and food.

ELEMENTS

1. Triangle element;
2. White transparent overlay and gradient.

TIMELINE

2. **Promotion** – seven weeks
3. ***Period*** – two weeks

RECOMMENDE IMAGERY

Images associated with the holiday and summer or the city the SELS is taking place in

40

FONT

Lato (all weights)

COLOURS

RGB: 242 70 25
CMYK: 0 82 91 0
HEX: #f24619

RGB: 244 120 8
CMYK: 0 62 96 0
HEX: #f47808

RGB: 255 206 8
CMYK: 0 19 92 0
HEX: #ffce08

RGB: 9 171 209
CMYK: 74 9 13 0
HEX: #09abd1

RGB: 5 105 147
CMYK: 97 29 0 42
HEX: #056993

RGB: 0 81 123
CMYK: 96 63 29 14
HEX: #00517b

KEY SELLING POINTS

1. A wide variety of legal topics to choose from;
2. Cultural and legal exchange abroad;
3. Organised programme, accommodation and food.

ELEMENTS

1. Gradient elements
2. Link to lawschools.elsa.org

TIMELINE

1. **Preliminary Promotion** – three weeks
2. **General Promotion** – seven weeks
3. **Additional Promotion Period** – two weeks

RECOMMENDED IMAGERY

Summery Images of Europe.

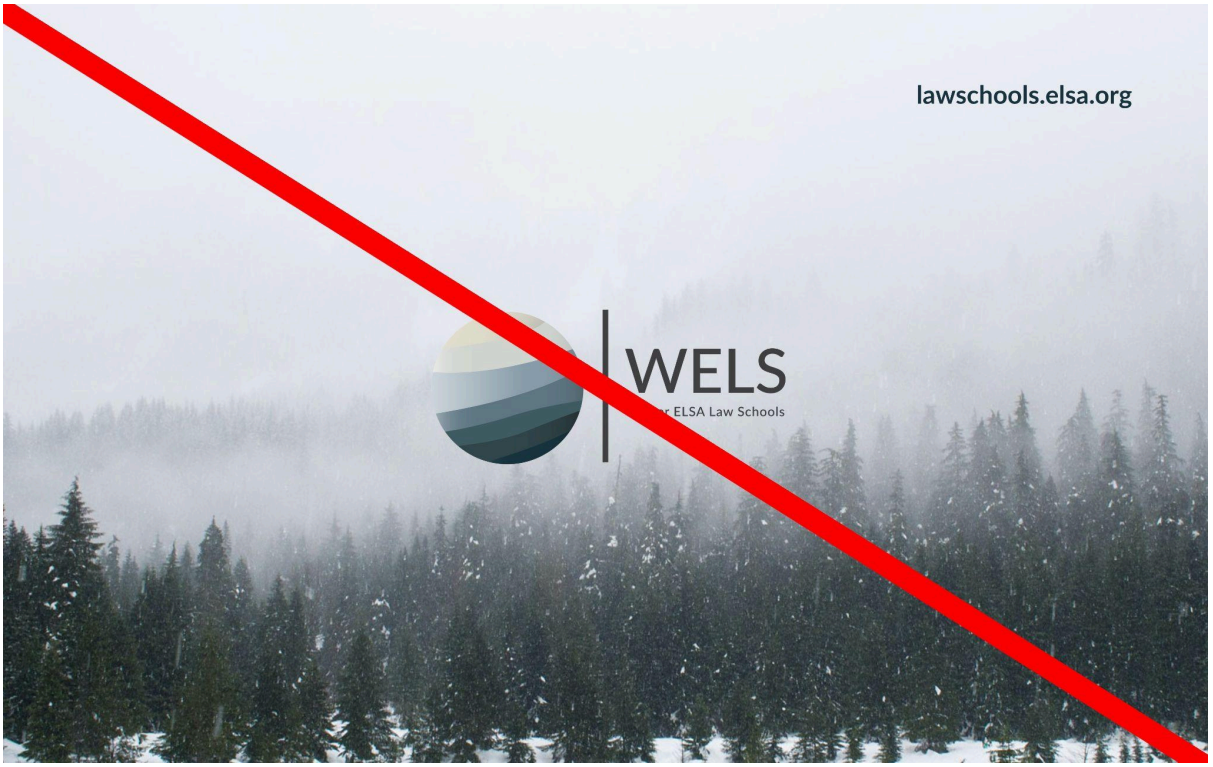
40

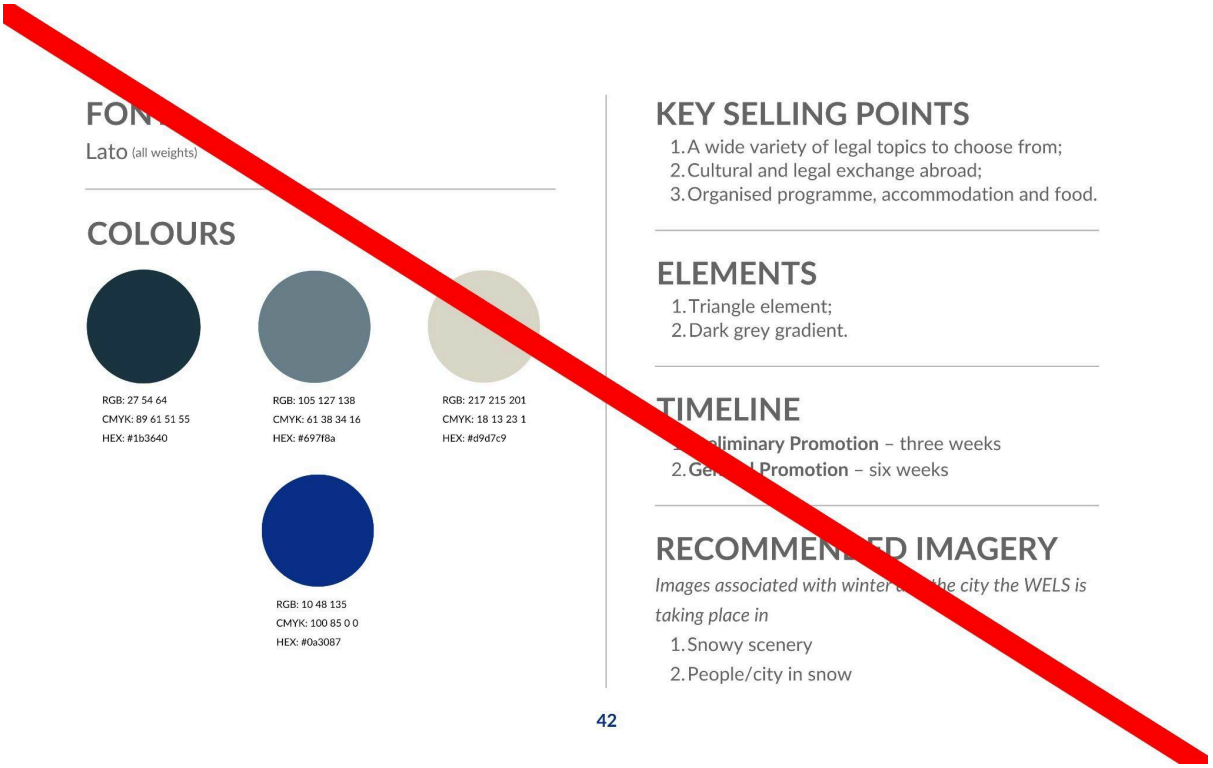
Comments:
The SELS brand is well-established and widely appreciated; however, certain elements have made the creation of materials unnecessarily restrictive. In particular, the "triangle element" limits design flexibility by imposing a uniform layout and is not well suited to the 4:5 format now standard on Instagram. This proposal therefore recommends its removal to allow for greater versatility within the SELS brand.

In addition, the dark grey colour is being discontinued. The SELS logo will instead use black lettering, providing stronger contrast with the brand's bright colours and ensuring better visual harmony when used alongside the black ELSA logo.

Finally, the recommended imagery section has been updated to better align with the overall style and direction of the Brandbook.

No. 31 International Council Meeting Decision Book amendment concerning Annex 4. Brand Book





FONT

Lato (all weights)

COLOURS

RGB: 218 214 201
CMYK: 0 2 8 15
HEX: #dad6c9

RGB: 112 112 112
CMYK: 0 0 0 56
HEX: #707070

RGB: 165 182 190
CMYK: 13 4 0 25
HEX: #a5b6be

RGB: 93 121 131
CMYK: 29 8 0 49
HEX: #5d7983

RGB: 52 73 77
CMYK: 32 5 0 70
HEX: #34494d

RGB: 27 54 64
CMYK: 61 16 0 75
HEX: #193640

KEY SELLING POINTS

1. A wide variety of legal topics to choose from;
2. Cultural and legal exchange abroad;
3. Organised programme, accommodation and food.

ELEMENTS

1. Silver Elements.
2. Gradient.

TIMELINE

1. **Preliminary Promotion** – three weeks
2. **General Promotion** – six weeks

RECOMMENDED IMAGERY

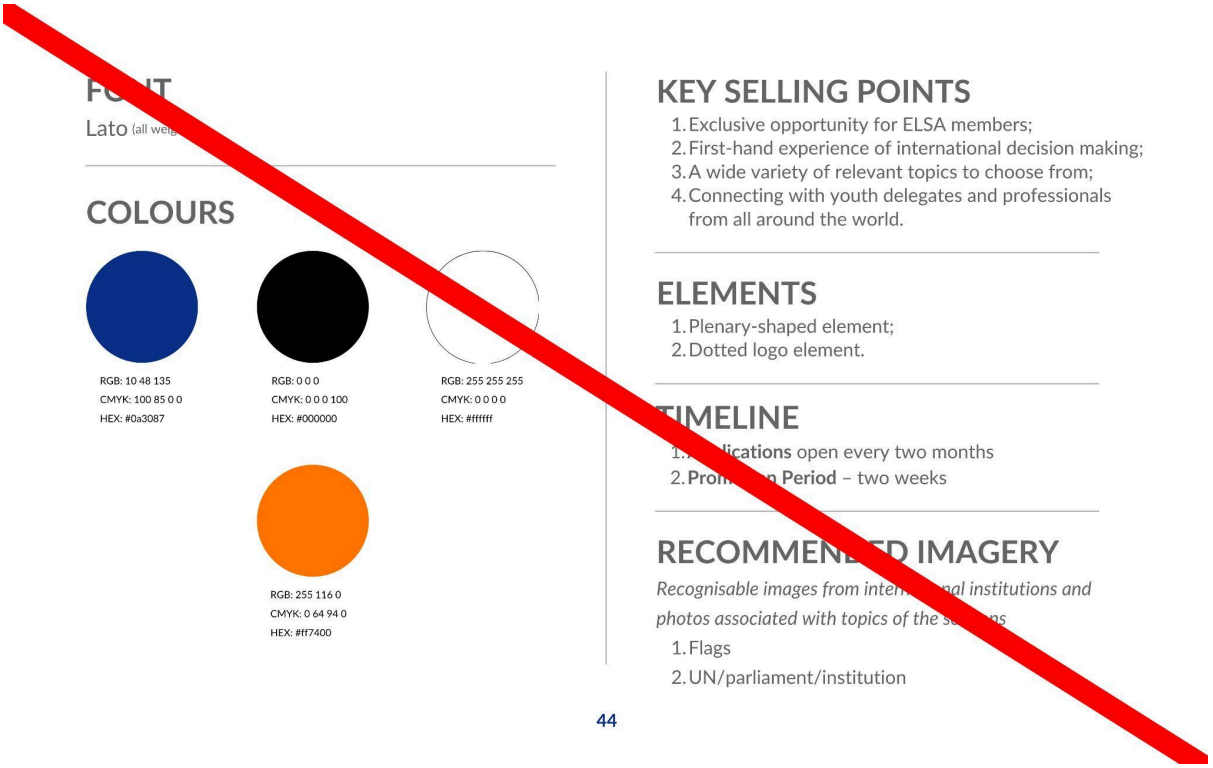
Wintery images of Europe.

Comments:
The WELS brand is well-established and widely appreciated; however, certain elements have made the creation of materials unnecessarily restrictive. In particular, the "triangle element" limits design flexibility by imposing a uniform layout and is not well suited to the 4:5 format now standard on Instagram. This proposal therefore recommends its removal to allow for greater versatility within the WELS brand.

In addition, several colours from the WELS logo have been incorporated into the broader brand palette, providing increased flexibility in design. The #0a3087 blue has been removed, as it has seen limited use within the brand. A silvery grey has also been introduced, creating opportunities to incorporate metallic or refined elements in future marketing materials while maintaining recognisability.

Finally, the brand page and recommended imagery section have been updated to better reflect winter conditions in the majority of countries where WELS takes place, ensuring greater alignment between the branding and the reality of the project.

No. 32 International Council Meeting Decision Book amendment concerning Annex 4. Brand Book



FONT

Lato (all weights)

COLOURS

RGB: 10 48 135
CMYK: 100 85 0 0
HEX: #0a3087

RGB: 0 0 0
CMYK: 0 0 0 100
HEX: #000000

RGB: 255 255 255
CMYK: 0 0 0 0
HEX: #ffffff

RGB: 255 116 0
CMYK: 0 64 94 0
HEX: #ff7400

KEY SELLING POINTS

1. Exclusive opportunity for ELSA members;
2. First-hand experience of international decision making;
3. A wide variety of relevant topics to choose from;
4. Connecting with youth delegates and professionals from all around the world.

ELEMENTS

1. Plenary-shaped element;
2. Dotted logo element.
3. Textured backgrounds.

TIMELINE

1. **Applications -** every two months
2. **Promotion Period** – two weeks long

RECOMMENDED IMAGERY

Recognisable images from international institutions and photos associated with topics of the sessions.

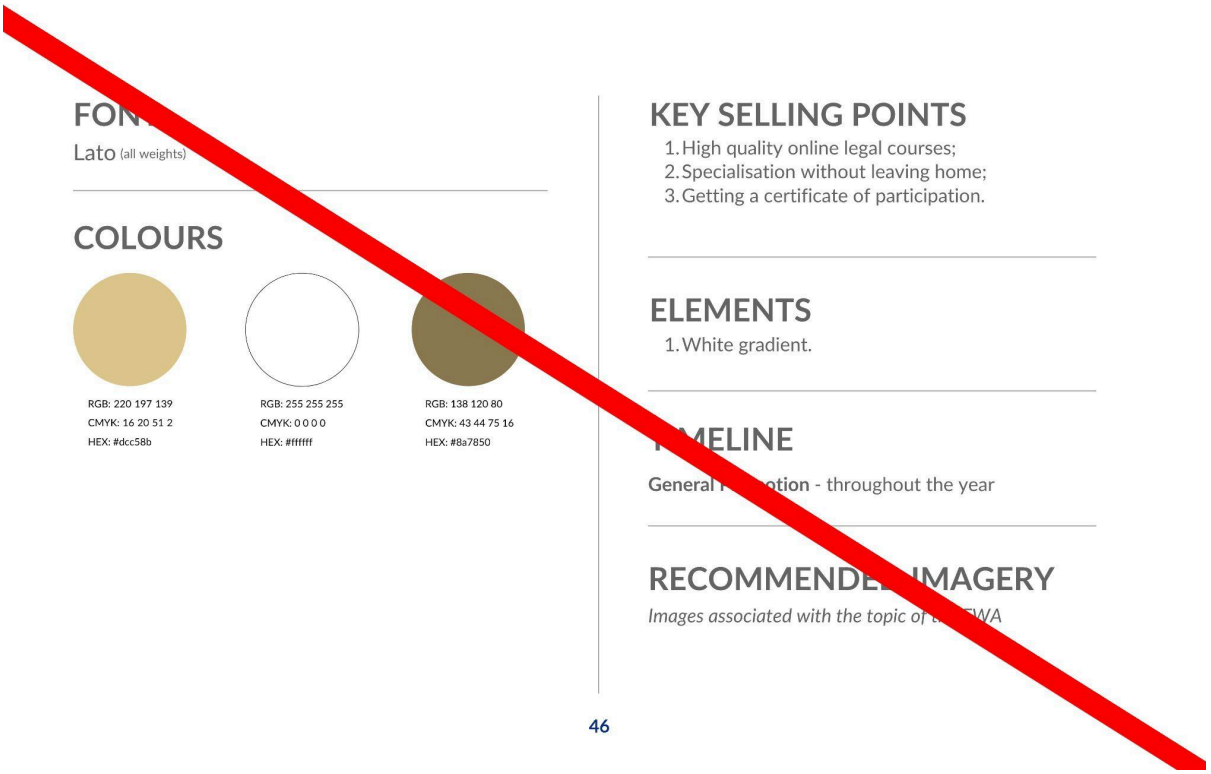
44

Comments:
This term, ELSA Delegations calls were characterised by the use of textured backgrounds and imagery of the institutions where delegates attend sessions. This approach gave the brand greater character and helped distinguish it from the general ELSA branding, which is primarily defined by its colours. As a result, the textured background has now been formally incorporated into the element section.

The logo has also been modernised to enhance its visual appeal. This includes capitalising "DELEGATIONS" and adopting a lighter weight of the Lato typeface. In addition, the line separating the plenary element from "ELSA Delegations" has been removed to achieve a more refined and professional appearance.

Finally, the tagline "Experience international decision making" has been removed to align with the style of other brands in the Brandbook, which do not include one-line descriptors.

No. 33 International Council Meeting Decision Book amendment concerning Annex 4. Brand Book



FONT

Lato (all weights)

COLOURS

RGB: 255 255 255
CMYK: 0 0 0 0
HEX: #ffffff

RGB: 194 156 0
CMYK: 0 20 100 24
HEX:#c29c00

RGB: 158 126 36
CMYK: 0 20 77 38
HEX: #9e7e24

RGB: 38 49 143
CMYK: 73 66 0 44
HEX: #26318f

RGB: 49 56 108
CMYK: 55 48 0 58
HEX: #31386c

RGB: 20 19 112
CMYK: 82 83 0 56
HEX: #141370

KEY SELLING POINTS

1. High quality online legal courses;
2. Specialisation without leaving home;
3. Getting a certificate of participation.

ELEMENTS

1. White gradient

TIMELINE

General Promotion - throughout the year

RECOMMENDED IMAGERY

Images associated with the topic of the EWA

46

Comments:
The ELSA Webinars Academy brand has stayed mostly the same over the past years, which has led to some confusion internally, especially with the overlap between ELSA Webinars and its light blue "W" element. With this proposal, we want to bring more clarity and give the project a stronger, more recognisable identity.

The updated branding focuses on making the visuals more appealing and easier to use across different contexts. The yellow-gold hues remain, now paired with deeper blue tones to create a clearer contrast while still fitting naturally within ELSA's overall visual identity.

The new logo is designed to work well on both light and dark backgrounds, making it more flexible regardless of the topic or setting of the ELSA Webinars Academy. Overall, this rebranding aims to make the project more consistent, visible, and easy to recognise moving forward.

No. 34 International Council Meeting Decision Book amendment concerning Annex 5. Code of Conduct, Chapter 4. Obligations and Responsibilities

The International Board is proposing the following to the International Council:

ANNEX 5. CODE OF CONDUCT

Chapter 4. Obligations and Responsibilities

[...]

4.3 The Assistant(s) for Welfare shall:

[...]

b. coordinate with the Welfare Team and the Secretary General of the International Board of ELSA to educate the ELSA Network on the topic of welfare~~.~~;

c. in case of the position of the Director for Welfare being vacant or in the event of the Director for Welfare being unable to perform their duties, the Assistants shall assume the Director's responsibilities and gain access to all of the information necessary in order to fulfil these responsibilities.

[...]

Comments:
The proposed changes are to reflect the possibility of the Position of Director for Welfare being vacant, in which case, the Welfare Procedure can currently not be followed. This proposal ensures, that in that case, the Assistants for Welfare are able to carry on those responsibilities.

No. 35 International Council Meeting Decision Book amendment concerning Annex 5. Code of Conduct, Chapter 7. Obligations and Responsibilities

The International Board is proposing the following to the International Council:

ANNEX 5. CODE OF CONDUCT

Chapter 7. Reporting and Investigation

7.1 Reporting

7.1.1 Any person witnessing, experiencing or becoming aware of a (possible) violation of this Code of Conduct may report the incident(s) to the Director for Welfare at welfare@elsa.org or in person, the Assistant(s) for Welfare at assistant.welfare@elsa.org or in person, or the designated Welfare Officer of the Organising Committee. A person submitting a report via email or in person can request ~~for~~ their identity ~~to~~ be kept secret.

[...]

7.2 Anonymous Reports

7.2.1 Alternatively, any person witnessing, experiencing or becoming aware of a violation of this Code of Conduct may submit a complaint anonymously to the ~~Director for~~ Welfare Team via this Google Form.

[...]

Comments:

The amendment to Article 7.1 just reflects a wording change in order to make the Regulations sound more grammatically coherent.

In Article 7.2 there is a proposed change to who has access to the Anonymous Report Form. Since the form is Anonymous, we see no harm in the whole Welfare Team having access to it and dividing the responsibility.

No. 36 International Council Meeting Decision Book amendment concerning Annex 5. Code of Conduct, Chapter 4. Obligations and Responsibilities

The International Board is proposing the following to the International Council:

ANNEX 5. CODE OF CONDUCT

Chapter 8. Obligations and Responsibilities

[...]

8.3 Potential Severe Violations

8.3.1 In case of a potential severe violation, including but not limited to physical or sexual harassment, sexual abuse, or rape, the ~~Director for~~ Welfare Officer shall:

a. ensure that the victim gets every help they require;
b. conduct interviews with the involved parties to collect all the necessary information related to the potential violation (all interviews shall be held separately);
c. inform the International Board of ELSA, as well as the Head of the Organising Committee in case of an international event, of the fact that a potentially severe violation has been reported, so that the appropriate measures may be taken to safeguard the victim and to help national authorities in fulfilling their duties;
d. refer the case to the Director for Welfare, who will refer it to the Ethical Committee of ELSA in an anonymised form.

[...]

Comments:

This proposal reflects the reality of an event. If something happens at an event, where no one from the Welfare Team is present, there will be someone who can take immediate action. The change is also reflected in 8.3.1.d.

NATIONAL GROUPS PROPOSALS

No. 37 International Council Meeting Decision Book amendment concerning Part 1. General, Chapter 9. Initiatives in the Context of the Humanitarian Crisis in Ukraine

ELSA Germany is proposing the following to the Council:

PART 1. GENERAL

CHAPTER 9. INITIATIVES IN THE CONTEXT OF THE HUMANITARIAN CRISIS IN UKRAINE

Article 1. Aims

1.1 In the context of the humanitarian crisis in Ukraine, ELSA shall take initiatives as detailed in Annex ~~4~~6.

Comments:
Annex 4 is the ELSA Brand Book. The Initiatives in the context of the invasion of Ukraine is Annex 6 right now. That's why we are proposing to update this reference to the annex.

ELSA DEVELOPMENT FOUNDATION

No. 38 ELSA Development Foundation Statutes Non-Binding Advice request concerning Article 4. Purpose

The Board of Directors of the ELSA Development Foundation requests the Non-Binding Advice of the International Council concerning a proposed amendment to the ELSA Development Foundation Statutes.

The ELSA Development Foundation Statutes

Article 4 – Purpose

4.1 The Foundation is financed collectively by the National and Local Groups of ELSA to help overcome structural weaknesses of ELSA. The disinterested purpose of the Foundation shall be to:

a. collect and receive financial contributions of the National and Local Groups of ELSA and to redistribute said funds according to its regulations;
[...]

Comments:
This proposal reflects the changes introduced by the proposal establishing the EDF ELSA Law Schools Contribution.

No. 39 ELSA Development Foundation Statutes Non-Binding Advice request concerning Article 5. Object

The Board of Directors of the ELSA Development Foundation requests the Non-Binding Advice of the International Council concerning a proposed amendment to the ELSA Development Foundation Statutes.

The ELSA Development Foundation Statutes

Article 5 – Object

5.1 To that effect, the Foundation may perform and develop, alone or in collaboration with third parties such as ELSA, all activities related, directly or indirectly to its purpose, including, but not limited to:

a. collect and manage the financial contributions of the National and Local Groups of ELSA;
[...]

5.2 In addition, the Foundation may develop, support, incorporate, constitute, set up, participate ~~to~~in, and have interests in (including owning shares, stocks, bonds, warrants, participations and/or investments, etc.) any Belgian or foreign legal entity, commercial or not, not-for-profit or for-profit, private or public or semi-public, having the legal personality or not, having ~~similar~~ purposes ~~and objects than the ones~~similar or complementary to those of the Foundation. ~~The Foundation shall not take part in any kind of speculative or high-risk trading, including but not limited to options trading, high-volume trading, IPOs, derivative trading, OTC stock trading, and/or cryptocurrency trading.~~

5.3 Investment activities shall be guided by principles of prudence, transparency and financial responsibility. Those activities shall prioritise capital preservation, long-term sustainability and a risk profile appropriate to the Foundation's limited risk-bearing capacity.

5.4 Without prejudice to its independence, the Foundation may align its investment practices with the principles set out in the Investment Statute of ELSA, insofar as they are compatible with its legal framework and objectives.

5.~~3~~5 The activities of the Foundation can be of a commercial and profitable nature, provided that ~~the profits generated through these activities shall at all times and entirely be affected to the realisation of the disinterested purpose of the Foundation~~such activities remain supportive to the disinterested purpose of the Foundation. The profits generated through these activities shall be used for the realisation of that purpose.

Comments:
This proposal aligns the wording of this Article with the Investment Statute of ELSA and its principles. It enables the Board of Directors of the ELSA Development Foundation to utilise the Investment Statute while preserving the Foundation's decision-making independence, as required under Belgian law.

No. 40 ELSA Development Foundation Statutes Non-Binding Advice request concerning Article 7. Composition

The Board of Directors of the ELSA Development Foundation requests the Non-Binding Advice of the International Council concerning a proposed amendment to the ELSA Development Foundation Statutes.

The ELSA Development Foundation Statutes

Article 7 – Composition

[...]

7.2 By derogation to paragraph 7.1 of the present Article, in case no President, Secretary General and/or Treasurer have been elected or appointed in the International Board of ELSA, the International Board of ELSA shall appoint the three (3) directors of the Foundation, amongst the elected or appointed members of the International Board of ELSA.

[...]

Comments:
In light of Article 16.2, which explicitly refers to both elected and appointed Treasurers of the International Board of ELSA, the omission of "or appointed" in this Article is an oversight. Article 16.2 provides that the Treasurer shall be, by right, the Chairperson of the Foundation. This amendment aligns the provision with the wording and intent of Article 16.2.

No. 41 ELSA Development Foundation Statutes Non-Binding Advice request concerning Article 21. Internal rules, standing orders. Procedures

The Board of Directors of the ELSA Development Foundation requests the Non-Binding Advice of the International Council concerning a proposed amendment to the ELSA Development Foundation Statutes.

The ELSA Development Foundation Statutes

Article 21 – Internal rules, standing orders. Procedures

21.1 To detail and complete the provisions of these Statutes, the Board of Directors may adopt, amend and/or revoke internal rules, including the~~. The Board of Directors may also adopt, amend and/or revoke~~ standing orders.

21.2 The Board of Directors shall before adopting, amending and/or revoking the internal rules ~~and/or~~, including standing orders, request the Non-Binding Advice of the International Council of ELSA. ~~After having received the Non-Binding Advice of the International Council of ELSA, the Board of Directors shall resolve on the adoption, the amendment or the revocation of the internal rules and/or standing orders. If the Board of Directors decides to deviate from the Non-Binding Advice of the International Council of ELSA, it shall substantially and precisely give reasons for its decisions in a special report to be provided to the International Council of ELSA.~~

21.3 Notwithstanding paragraph 21.2, the Board of Directors may introduce editorial or technical amendments to the internal rules, including standing orders, such as corrections of typographical errors, numbering, cross-references, language or formatting, without requesting the Non-Binding Advice of the International Council of ELSA, provided that such amendments do not affect the substance or meaning of the internal rules, including standing orders.

21.2~~4~~ On the date of the last amendments to these Statutes of the Foundation, the last version of the standing orders has been adopted on the 1st of May 202~~4~~6.

21.3~~5~~ [...]

Comments:
This proposal allows the Board of Directors to adopt editorial or technical amendments without requesting the Non-Binding Advice, as these do not affect the substance or meaning of the Regulations. This avoids unnecessary administrative burden on the International Council of ELSA and supports the decision-making independence of the Foundation, as required under Belgian law. It also removes repetitive wording on the consequences of the Non-Binding Advice, as this is already fully addressed in Article 31.

No. 42 ELSA Development Foundation Statutes Non-Binding Advice request concerning Article 24. Annual Expenditure

The Board of Directors of the ELSA Development Foundation requests the Non-Binding Advice of the International Council concerning a proposed amendment to the ELSA Development Foundation Statutes.

The ELSA Development Foundation Statutes

Article 24 – Annual Expenditure

[...]

24.4. If the equity of the Foundation exceeds the reserve limit, the Board of Directors may decide to increase the expenditure of the Foundation up to hundred-and-~~fifty~~eighty percent (~~150~~180 %) of the annual income. The expenditure shall not exceed the annual income by more than ~~5,000~~8,000 EUR.

[...]

Comments:
This proposal is necessary to enable the ELSA Development Foundation to fully implement the support mechanisms provided under the ELSA Development Foundation Regulations. In practice, the amounts budgeted for a financial year are not typically fully depleted. However, the Budget must allow for higher expenditure limits to ensure its practical operability. Even in the event that all amounts in the ELSA Development Foundation Budget for a financial year are fully utilised, the Foundation currently has sufficient equity to support this increase.

No. 43 ELSA Development Foundation Statutes Non-Binding Advice request concerning Article 26. Amendments to the Statutes

The Board of Directors of the ELSA Development Foundation requests the Non-Binding Advice of the International Council concerning a proposed amendment to the ELSA Development Foundation Statutes.

The ELSA Development Foundation Statutes

Article 26 - Amendments to the Statutes

[...]

26.2 The Board of Directors shall, before deciding on the amendments to these Statutes, request the Non-~~b~~Binding Advice of the International Council of ELSA which must be passed by two-thirds majority (2/3) of the Council Members present or represented and able to vote.

26.3 Notwithstanding paragraph 26.2, the Board of Directors may introduce editorial or technical amendments to these Statutes, such as corrections of typographical errors, numbering, cross-references, language or formatting, without requesting the Non-Binding Advice of the International Council of ELSA, provided that such amendments do not affect the substance or meaning of these Statutes.

26.~~2~~4 [...]

26.~~3~~5 The date on which the amendments to these Statutes shall enter into force shall be determined ~~in the internal rules, if any, or~~ by the decision of the Board of Directors regarding the amendments to these Statutes.

26.~~4~~6 [...]

Comments:
Same change as in Proposal No. XX. This change is even more relevant with respect to the Statutes, as they must be notarised and such submissions are subject to notarial fees. It therefore allows the Board of Directors of the ELSA Development Foundation to ensure that the correct text is submitted.

No. 44 ELSA Development Foundation Standing Orders Non-Binding Advice request concerning Article 4. Local Groups of ELSA eligibility Criteria

The Board of Directors of the ELSA Development Foundation requests the Non-Binding Advice of the International Council concerning a proposed amendment to the ELSA Development Foundation Standing Orders.

The ELSA Development Foundation Standing Orders

4. Local Groups of ELSA e<u>E</u>ligibility Criteria

4.1 Local Groups of ELSA may ~~only~~ apply for ~~External support or financial assistance for organising International Internal Meetings and National Council Meetings of ELSA or for organising regional cooperation events~~<u>all modes of support, except:</u>

<u>a. financial assistance for National Board members' participation in International Council Meetings of ELSA, as in Article 2.1.A.2(b);</u>

<u>b. financial assistance for a National Group of ELSA that is in danger of insolvency due to a force majeure event if all options have been exhausted, as in Article 2.1.A.2(f); and</u>

<u>c. financial assistance for a National Group of ELSA that has unfulfilled financial responsibilities towards ELSA International, as in Article 2.1.A.2(g).</u>

[...]

Comments:
Previously, the possibility to apply to the ELSA Development Foundation under the mode of internal support "financial assistance for organising internal events aimed at developing Officers' skills and knowledge" was reserved exclusively for National Groups of ELSA.

This proposal aims to extend this possibility to Local Groups, reflecting the practical reality that events such as National Training Meetings, as well as training events in general, are often organised at the local level, similarly to National Council Meetings.

No. 45 ELSA Development Foundation Standing Orders Non-Binding Advice request concerning Article 9. Financing of the Foundation

The Board of Directors of the ELSA Development Foundation requests the Non-Binding Advice of the International Council concerning a proposed amendment to the ELSA Development Foundation Standing Orders.

The ELSA Development Foundation Standing Orders

9. Financing of the Foundation

9.1 Source of the Foundation

a. The Members of ELSA shall pay an ~~yearly~~Annual ~~c~~Contribution to the EDF comprised of the following:

[...]

b. The Organising Group of an ELSA Law School shall pay a Contribution to the EDF corresponding to 10% of the net profit of the event, if any.

~~b~~c. [...]

~~c~~d. [...]

[...]

9.3 Groups of ELSA have the right to request a calculation sheet for their EDF Contributions from the Treasurer of the International Board of ELSA.

9.~~3~~4 EDF Annual Contribution Report

[...]

9.5 EDF ELSA Law Schools Contribution Reports

a. The Organising Group of an ELSA Law School shall, in accordance with the ELSA Law Schools Hosting Agreement, submit the following reports to the Vice President in charge of Seminars & Conferences of the International Board of ELSA:

i. a planned budget of the event before the event;

ii. a final budget of the event after the event.

b. The EDF ELSA Law Schools Contribution, as in Article 9.1(b), shall be calculated by the Treasurer of the International Board of ELSA based on the net profit indicated in the most recently submitted report pursuant to Article 9.5(a).

c. Until the Organising Group of an ELSA Law School submits the reports in accordance with Article 9.5(a) and fulfils the financial obligation arising from

the EDF ELSA Law Schools Contribution:

i. any EDF Application submitted by, or on behalf of, the Organising Group of an ELSA Law School shall not be approved;

ii. the Organising Group of an ELSA Law School shall not be permitted to organise an ELSA Law School.

9.6 Verification and Enforcement of the EDF ELSA Law Schools Contribution

a. The Treasurer of the International Board of ELSA shall have the authority to review and verify the reports referred to in Article 9.5 and may request any additional information deemed necessary, which shall be provided without undue delay.

b. If, following such review and verification, the Treasurer of the International Board of ELSA determines that the contribution declared or paid is lower than the contribution due, the Organiser shall pay the outstanding amount with a surcharge of 30% of the outstanding amount.

9.~~4~~7 Integration

The fulfilment of the financial obligations towards the ELSA Development Foundation arising from the EDF Annual Contribution, as in Article 9.1(a), is a requirement for the fulfilment of the financial obligations towards ELSA, as ~~included~~ in ~~a~~Article ~~11.5~~7.3(a)(i) of the Statutes of ELSA.

Comments:

This proposal mirrors the amendments proposed to Part 4. Financial Management, Chapter 10. The ELSA Development Foundation of the Decision Book. For the comments, please refer to Proposal No. 45.

OTHER MATERIALS

ACTIVITY REPORT OF ELSA INTERNATIONAL 2025/2026

The Activity Report of the International Board of ELSA and the ELSA International Team 2025/2026 can be accessed here.

ANNEXES

ANNEX 1 – INTERIM ACCOUNTS OF ELSA 2025/2026

The Interim Accounts of ELSA 2025/2026 can be accessed here.

ANNEX 2 – INTERIM ACCOUNTS OF THE ELSA DEVELOPMENT FOUNDATION 2025/2026

The Interim Accounts of the ELSA Development Foundation 2025/2026 can be accessed here.

ANNEX 3 – INTERNAL AUDITORS' REPORT ON THE INTERIM ACCOUNTS OF ELSA 2025/2026

The Internal Auditors' Report on the Interim Accounts of ELSA 2025/2026 can be accessed here.

ANNEX 4 – INTERNAL AUDITORS' REPORT ON THE INTERIM ACCOUNTS OF THE ELSA DEVELOPMENT FOUNDATION 2025/2026

The Internal Auditors' Report on the Interim Accounts of the ELSA Development Foundation 2025/2026 can be accessed here.

ANNEX 5 – PROPOSED REVISION OF THE BUDGET OF ELSA 2025/2026 AND OF THE ELSA DEVELOPMENT FOUNDATION 2025/2026

The proposed revision of the Budget of ELSA 2025/2026 can be found here.

The proposed revision of the Budget of the ELSA Development Foundation 2025/2026 can be found here.

ANNEX 6 – PROPOSED BUDGET OF ELSA 2026/2027 AND OF THE ELSA DEVELOPMENT FOUNDATION 2026/2027

The proposed Budget of ELSA 2026/2027 can be found here.

The proposed Budget of the ELSA Development Foundation 2026/2027 can be found here.

ANNEX 7 – DEBTORS OF ELSA INTERNATIONAL AND THE ELSA DEVELOPMENT FOUNDATION AS OF 29TH MARCH 2026

The list of debtors of ELSA and the ELSA Development Foundation as of the 29th of March 2026 can be found here.

ANNEX 8 – LETTER OF AUTHORISATION

The template for the Letter of Authorisation can be found here.

ANNEX 9 – PROXY

The template for the Proxy can be found here.

ANNEX 10 – NOMINATION MATERIALS

The template for the Nomination, Seconding and Confirmation Sheets can be found here.

The European Law Students' Association