The European Law Students' Association

# XC INTERNATIONAL COUNCIL MEETING

## WORKING MATERIALS

28th-1st November 2026



**General Legal Partners of ELSA**

**Human Rights Partner of ELSA**

**General Education Partners of ELSA**

**Technical Supporters**

# GENERAL INFORMATION

## FOREWORD

Dear Network,

We are delighted to present you with the Working Materials for the 90th International Council Meeting, taking place in the beautiful city of Budapest!

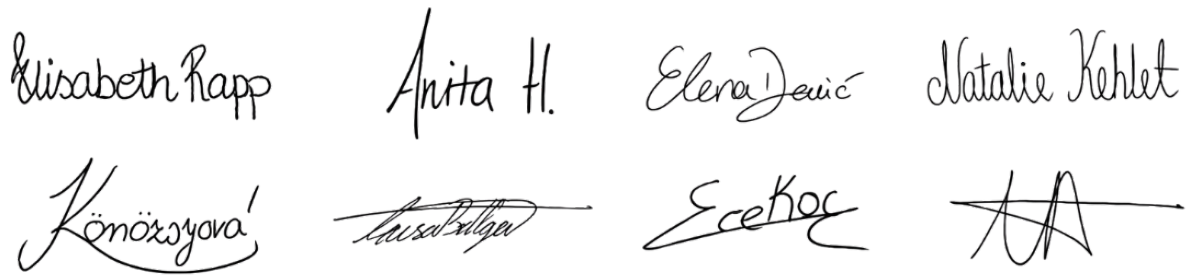
With the ICM right around the corner, we are getting more excited by the day to finally meet you all in person and experience our first in-person International Internal Meeting together. Budapest will soon be filled with ELSA Spirit, lively discussions, important decisions, and plenty of ideas on how we can continue developing our Association together.

There is also something quite special about reaching the 90th ICM. Behind that number are decades of discussions, decisions, friendships, and generations of ELSA members who have each left their mark on our Association. Now it is our turn to add something to that history, and hopefully a few stories worth remembering by the time the 100th comes around.

We would like to thank the Organising Committee and ELSA Hungary for their dedication and hard work in making this gathering possible.

We look forward to everything this ICM will bring and, most importantly, to experiencing it together with you!

ELSAfully yours,



**Elisabeth, Aníta, Elena, Natalie, Enara, Caisa, Ece & Adamantia**
International Board of ELSA 2026/2027

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# THE INTERNATIONAL COUNCIL MEETING GUIDE

**What is an International Council Meeting?**

The International Council Meeting is a statutory meeting and one of the International Internal Meetings of ELSA.

It brings together officers of all Areas from the whole ELSA Network. It consists of both plenary and workshop sessions. The main aims of this meeting are:

a. to provide an opportunity for Officers to meet, to get informed about the latest updates in their respective areas and to exchange ideas, and
b. to summon the International Council, which discusses issues concerning the administration and the further development of the Association.

The International Council represents the Members of ELSA and is the supreme decision-making body of the Association, whose decisions are binding upon the International Board, the Members and the Observers of ELSA. A Council decision can only be overturned by a subsequent International Council decision.

The International Council Meeting is held on a biannual basis, once in spring and once in autumn.

**What is a Workshop?**

Workshops provide an introduction to or a review of topics of interest. They offer space for interaction, discussion, and exchange of information, while the participants explore different subjects and develop their soft skills.

In each International Council Meeting, there are seven Workshops; one for each area of activity. Each workshop is conducted by the respective International Board member(s) and chaired by an experienced delegate.

The following workshops will be held during the International Council Meeting:

**Board Management, External Relations and Expansion (BEE)**: conducted by the President of the International Board and attended by BEE Officers of the ELSA Network.

**Internal Management (IM)**: conducted by the Secretary General of the International Board and attended by IM Officers of the ELSA Network.

**Financial Management (FM)**: conducted by the Treasurer of the International Board and attended by FM Officers of the ELSA Network.

**Marketing (MKT)**: conducted by the Vice President in charge of Marketing of the International Board and attended by MKT Officers of the ELSA Network.

**Academic Activities (AA)**: conducted by the Vice President in charge of Academic Activities of the International Board and attended by AA Officers of the ELSA Network.

**Competitions (C)**: conducted by the Vice President in charge of Competitions of the International Board and attended by C Officers of the ELSA Network.

**Professional Development (PD)**: conducted by the Vice President in charge of Professional Development of the International Board and attended by PD Officers of the ELSA Network.

**Seminars and Conferences (S&C)**: conducted by the Vice President in charge of Seminars and Conferences of the International Board and attended by S&C Officers of the ELSA Network.

**What is a Joint Workshop?**

A Joint Workshop sets on the table a topic that is worth being discussed by the Officers of more than one Area.

**What is an online participation?**

Online participation allows Officers to attend the ICM digitally without being physically present. There are two variants of online participation: *participation in Plenaries*, and *participation in Area Workshops*.

**In Plenaries:** Online participants do not have speaking or voting rights. However, Members who are solely represented by online delegates may be represented by a proxy in the plenary sessions following the procedure set out in Article 5.6 of the Standing Orders of ELSA.

**In Area Workshops:** Online participation functions as in-person participation. Each National Group delegation has one vote in the workshop. Participants are representing their National Groups and may have both speaking and voting rights.

**Who is a Workshop Officer?**

There are at least four Workshop Officers in the ICM: the *Chair*, the *Vice Chair* and two *Secretaries*. If necessary, more Secretaries can be appointed.

The task of the Chair is to conduct the Workshop in good order, to lead it together with the respective member of the International Board of ELSA.

The role of the Vice Chair is to assist the Chair and stand in for them in the event of their absence.

The Secretaries are in charge of keeping the minutes of the Workshop and of the preparation of all the documents that have to be submitted to the Council.

During the Opening Workshop of each respective area, which will be held on Wednesday, the Officers of the Workshop will be elected, and they will attend a workshop provided by ELSA International right after the end of the opening session in order to receive the detailed guidelines of their tasks. If you are interested in becoming a Workshop Officer, please contact the respective member of the International Board as soon as possible in order to volunteer.

**What is an International Council Meeting Officer?**

There are nine to fifteen International Council Meeting Officers supporting the International Council proceedings during each ICM: the *Chair*, the *Vice Chair*, two to four *Secretaries*, two to six *Tellers*, and three members of the *Nominations Committee*. The International Council Meeting Officers ensure that some of the most important tasks regarding the plenary sessions of an International Council Meeting are carried out properly.

The role of the Chair of the Plenary is to ensure that the International Council Meeting agenda is respected and adhered to, to supervise and assist the other International Council Meeting Officers, to invite people to address the International Council, to decide when to put proposals to a vote, to supervise the voting procedure, to announce the result of the voting procedure, to supervise the election procedure, to bring the meeting to order and to resolve any question concerning the International Council Meeting proceedings.

The role of the Vice Chair is to assist the Chair and stand in for them in the event of their absence.

The role of each Secretary is to keep the minutes of the plenary sessions. The Secretaries are responsible to the Secretary General of the International Board and should always refer to them in case of difficulty.

The role of each Teller is to count the votes, compare the results of the counting procedure, and inform the Chair about the result. The Tellers shall not be voting delegates.

The role of each member of the Nominations Committee is to receive nominations for all the elections and to announce them to the International Council. Therefore, it is recommended that the Nominations Committee be comprised of well-known individuals in the ELSA Network so that it is easier for people to find and approach them.

**Finger rules for workshops and plenaries**

The "finger rules" are intended to make the job of the Chair easier and to ensure that the discussions are as effective and smooth as possible. The theory behind the finger rules is simple; you indicate what you want to state by using one of the following gestures:

| | |
|---|---|
| **One** finger: | New topic or idea |
| **Two** fingers: | Direct comment or response |
| **Three** fingers: | End the discussion, as it is not useful |
| **Pinkie** finger: | Technical remark (e.g. "Open the window.", "The font is too small.") |
| **C-shaped** hand**:** | Asking for clarification on a previous statement |
| Scissors: | Remove yourself from the speakers' list |
| Thumb up: | Show immediate feedback to the conversation ("I like this idea.") |
| Thumb down: | Show immediate feedback to the conversation ("I do not like this idea.") |

The **priority** amongst the different hand gestures goes in the following order: pinkie, three fingers, two fingers, one finger. This way, the Chair can more easily moderate the discussions. Scissors and thumbs up/down do not require a direct reaction by the Chair, and that is why the priority rule is not applied to them.



# OBLIGATIONS OF THE NATIONAL GROUPS

## Important information!

In accordance with article 7.3 of the Statutes of ELSA, the voting rights of a Member National Group are suspended during an ICM if the National Group:

a. has not fulfilled its **financial obligations** towards ELSA, or
b. has not submitted the **State of the Network Inquiry** (SotN Inquiry) to the International Board;
c. has not submitted the **Letter of Authorisation** to the Secretary General of the International Board; and
d. has not submitted the **National Group Report** to the International Board.

For this purpose, please address all financial enquiries concerning debts towards ELSA to the Treasurer of the International Board in due time **until the 27th of October 2026, 23:59 CEST** at treasurer@elsa.org.

Moreover, the SotN Inquiry must be thoroughly filled out and submitted electronically to the International Board **until the 7th of October 2026, 23:59 CEST**, 14 days before the opening of the International Council Meeting, as stated in the International Council Meeting Decision Book. The 41st State of the Network Inquiry has already been sent out, and you may find it here. If you need any clarifications regarding the SotN Inquiry, please contact the Secretary General of the International Board at secgen@elsa.org.

Additionally, the National Group Report had to be submitted to the Secretary General of the International Board **until the 31st August 2026, 23:59 CEST**. Please note that if you have not submitted the National Group on time, the voting rights of your National Group will be suspended for the duration of the International Council Meeting. The National Group Report has already been sent out, and you may find it here.

According to article 5.5 of the Standing Orders of ELSA, for the delegates representing a Member National Group to be allowed to participate in the International Council, they must be duly authorised to vote in the International Council on behalf of their National Group and must, therefore, send to the Secretary General of the International Board the **Letter of Authorisation** signed by two elected National Board members of the respective National Group **before the Opening Plenary on the 28th of October 2026**. Each Letter of Authorisation shall be accompanied by a list of Local Groups that are currently Members and Observers of the respective National Group. A template of the Letter of Authorisation can be found in Annex 8 of these Working Materials.

In order for the International Council to reach the necessary quorum, as stated in article 7.4 of the Statutes of ELSA and be fully competent, it is highly recommended that the Member National Groups, which are not going to be represented in the International Council by their own delegates, give a **proxy** to another Member National Group following the rules of article 5.6 of the Standing Orders of ELSA. A template of a proxy can be found in Annex 9 of these Working Materials. The deadline to submit a proxy to secgen@elsa.org is before **the Opening Plenary on the 28th of October 2026.**

# REMINDERS

## General Reminder

If you really want to enjoy this ICM,

DO NOT FORGET THE FOLLOWING:

*"Be prepared to speak and to speak, be prepared!"*

To be prepared for the Workshops:

- Read carefully from cover to cover and bring with you a copy of these Working Materials;
- Read the minutes of at least the two previous ICMs here;
- Read the Statutes and Standing Orders of ELSA;
- Read the 78th edition of the International Council Meeting Decision Book;
- Read the One Year Operational Plan of the International Board for the term 2026/2027.

To be prepared to be celebrated as a true legend:

- Consider being a Workshop Secretary;
- Consider being a Plenary Secretary;
- Consider being a member of the Nominations Committee.

To be prepared for the time of your life…

- Bring your good mood and happy smiles!
- Bring all of your ELSA Spirit!

## Deadline for Nominations

The deadline for nominations for:

**THE VICE PRESIDENT IN CHARGE OF COMPETITIONS OF THE INTERNATIONAL BOARD OF ELSA 2026/2027;**

**INTERNAL AUDITOR AND VICE AUDITOR OF ELSA INTERNATIONAL 2026/2027;**

**TEMPORARY ADMINISTRATOR OF ELSA 2026/2027;**

is on Thursday, 29th of October 2026, at 23:59 CET.

**Call for the Vice President in charge Competitions of the International Board of ELSA 2026/2027**

The European Law Students' Association

Do you want to take part in the development of the ELSA Network?

Would you like to devote your knowledge and skills to our Association?

Ever dreamt of living in the ELSA House?

This is your opportunity:

**Join the International Board!**

MAKE A DIFFERENCE FOR ELSA!

**RUN FOR**

**THE VICE PRESIDENT IN CHARGE OF COMPETITIONS OF THE INTERNATIONAL BOARD OF ELSA 2026/2027!**

## What is the role of the International Board of ELSA?

The International Board is the supreme executive body of ELSA. The tasks of the International Board are to represent ELSA, to carry out and be responsible for the day-to-day running and management of ELSA's fields of activity, to advance the aims and efficiency, as well as to execute and implement Council decisions.

**Vice President in charge of Competitions**

The Vice President in charge of Competitions is responsible for the overall planning, coordination and supervision of the Key Area of Competitions. This responsibility includes the John H. Jackson Moot Court Competition and the Helga Pedersen Moot Court Competition, acting as the Head of the International Organising Committee, representing ELSA in front of the World Trade Organisation and the Council of Europe. Additionally, they will be responsible for handling the external relations with every partner or potential partner of the aforementioned Competitions. When called upon, the Vice President for Competitions is also responsible for supporting and assisting Local and National Groups in organising academic competitions and MCC events in the Network.

## Electoral Procedure for the International Board

A person running for a position in the International Board must be nominated by a Member National Group and seconded by another Member National Group. National Groups with Observer status cannot nominate or second nominations. It is possible for a candidate to be nominated by his or her own National Group.

The nominations must be sent to the Nominations Committee by the deadline set for nominations in order for the candidates to be able to run for the International Board. This **deadline is set at 23:59 CET on the second day of the International Council Meeting,** unless the International Council decides to prolong the deadline. The necessary documents, Nomination, Seconding and Confirmation sheets can be found in Annex 10 of these Working Materials.

The nominee shall prepare a personal presentation in writing and distribute it to the National Groups **before 23:59 CET on the day of the Mid Plenary session**. The presentation shall include a personal CV, an ELSA CV and an Action Plan for the term in office as a member of the International Board. It is also recommended that the presentation include a Letter of Motivation.

During the Candidacy Workshop, all the candidates will first present themselves and their candidacy, and after that, they will be granted some time to answer questions from the Workshop participants. If there are several people running for the same board position, the nominees have to leave the Workshop during the presentation of the other nominees.

During the Final Plenary session, the nominees are all given five minutes to present themselves and their candidacy and ten minutes to answer questions from the International Council. If there are several people running for the same board position, the nominees have to leave the room during the presentation of the other nominees.

**Call for Internal Auditors of ELSA**

The European Law Students' Association

Are you an accurate person?

Do you have a special interest in financial matters
as well as a basic knowledge of accounting and auditing?

If you answered "yes" to both questions,
do not hesitate to run for:

**INTERNAL AUDITOR OR INTERNAL VICE AUDITOR OF ELSA INTERNATIONAL 2026/2027!**

## What is the role of the Internal Auditors of ELSA?

The Internal Auditors and the Internal Vice Auditor are three neutral and independent people who are auditing the accounts of ELSA and the ELSA Development Foundation.

The Internal Auditors are elected by the International Council during the second International Council Meeting of the year. The Internal Auditors' team consists of two Auditors and one Vice Auditor. The two Auditors are mainly responsible for controlling the interim and final accounts of the respective year they have been elected for; the Vice Auditor is only active if one of the Auditors is not able to fulfil his or her tasks.

The Internal Auditors are responsible for checking the documents and accounts in the headquarters of ELSA in Brussels.

**What are the general responsibilities of the internal auditors?**

- Travelling to Brussels in order to control the accounts of ELSA and the ELSA Development Foundation;
- Writing the Internal Auditors' report about the auditing of ELSA and the ELSA Development Foundation;
- Presenting the Internal Auditors' report at the International Council Meeting.

**What are the references/qualifications to become an Internal Auditor?**

- Basic knowledge of accounting;
- Basic knowledge of auditing;
- A certain interest in financial matters;
- No active involvement in ELSA International or any National Groups of ELSA for the term 2026/2027. Elected or appointed positions at the Local level or as an Auditor at any level are acceptable.

**Electoral Procedure for the Internal Auditors of ELSA International**
A person running for a position in the Internal Auditors' team must be nominated by a Member National Group and seconded by another Member National Group. National Groups with Observer status cannot nominate or second nominations. It is possible for a candidate to be nominated by his or her own National Group.

The nominations must be handed in to the Nominations Committee by the deadline set for nominations in order for the candidates to be able to run for the Internal Auditors' team. This **deadline is set at 23:59 CET on the second day of the International Council Meeting,** unless the Council decides to prolong the deadline. The necessary documents, Nomination, Seconding and Confirmation sheets can be found in Annex 10 of these Working Materials.

The nominee shall prepare a personal presentation in writing and distribute it to the National Groups before 23:59 CET on the day before the Final Plenary session. The presentation shall include a personal CV and an ELSA CV. It is also recommended that the presentation include a Letter of Motivation.

During the Final Plenary session, the nominees are all given five minutes to present themselves and their candidacy and 10 minutes to answer questions from the Council. If there are more people running for the same position than there are positions, the nominees have to leave the room during the presentation of the other nominees.

**Call for the Temporary Administrator of ELSA**

The European Law Students' Association

Do you want to support the ELSA Network?

Would you like to devote your knowledge and skills to our Association?

**RUN FOR**

**TEMPORARY ADMINISTRATOR OF ELSA**

## What is the role of the Temporary Administrator of ELSA?

According to the Standing Orders of ELSA article 9.4., the International Council needs to elect an Emergency Temporary Administrator at the first International Council Meeting of the term. The Temporary Administrator shall administer the Association in case of the absence or inability to act of all members of the International Board.

## Electoral Procedure for the Emergency Temporary Administration of ELSA

Any person running for the position of Temporary Administrator of ELSA shall be nominated by either a Member of ELSA or the International Board. To be taken into account for the election, nominations must be received by the Nominations Committee by **23:59 CET on the second day of the International Council Meeting**, where the election takes place. The nomination sheet can be found in Annex 10 of these Working Materials. Any person participating in the election may not be a member of the International Board of ELSA, an Internal Auditor of ELSA, or a part of the Board of a Member of ELSA. If there is no candidate nominated by the above deadline, the International Council can with a two-thirds majority of the present Members reopen the nominations for this position.

The nominee shall prepare a personal presentation in writing and distribute it to the National Groups **before 23:59 CET on the day before the Final Plenary session**. The presentation shall include a personal CV and an ELSA CV. During the Final Plenary session, the nominees are all given five minutes to present themselves and their candidacy and ten minutes to answer questions from the International Council. If there are several people running for the position, the nominees have to leave the room during the presentation of the other nominees.

## Memento

**Voting Rights in the Plenary**
Each Member National Group has three votes and may split them during any voting procedure according to the will of its voting delegates. Your National Group is **NOT** eligible to vote in the Plenary unless:

1. the National Board has filled in and submitted the **State of the Network Inquiry** to the International Board at least 14 days before the opening of the International Council Meeting;

*Please make sure that the Secretary General of the International Board has received the responses of your National Group to the State of the Network Inquiry.*

2. the National Board has **fulfilled all financial obligations** towards ELSA;

*Please confirm the debt situation of your National Group with the Treasurer of the International Board prior to the International Council Meeting.*

3. the National Board has submitted the National Group Report to the International Board in due time

*Please make sure that the Secretary General of the International Board has received the National Group Report of your National Group.*

4. its delegates in the ICM have sent the **Letter of Authorisation** to the Secretary General of the International Board.

You may find the template for the Letter of Authorisation in Annex 8.

**Letter of Authorisation**
The Letter of Authorisation must include:

- the contact details of your National Group;
- the names of the delegates of your National Group who are allowed to vote during the voting process;
- the names of all other delegates representing your National Group;
- the **signatures of two elected National Board members** authenticating the letter.

The Letter of Authorisation should be filled in and sent **before the Opening Plenary** if you wish to receive your voting rights. Please make sure that the Letter of Authorisation is submitted to the Secretary General of the International Board in due time.

**Proxy**
If your National Group is a Member of ELSA and will not be represented by its own delegates at the International Council Meeting, the National Board can give a proxy to another Member who will speak and vote on behalf of the proxy-giver.
The Proxy must include:

- the names of the National Group which gives a proxy and of the National Group that receives the proxy;
- the **dates during which the proxy will be valid**;
- the **signatures of two elected National Board members of the proxy-giver** authenticating the letter; and
- the contact details of a person responsible from the proxy-giver National Group.

The Proxy should be filled in and sent to the Secretary General of the International Board **before the Opening Plenary**, at secgen@elsa.org, so that your voting rights can be given to the National Group acting as a proxy. You can find a draft Proxy in Annex 9.

**Reporting Time**
This is the moment when the delegation meets and discusses important matters brought up in the workshops and in the plenary sessions.

**Voting Rights in the Workshops**
In the Workshops, each Member National Group has only one vote, no matter how many people from the same National Group are present. Make sure you prepare and coordinate your delegation and appoint one person to be your voting delegate in the Workshops.

**Plenary Presentations**
During the plenary sessions, the National Groups may present their events and activities if they wish to inform the ELSA Network about them and attract participants. In order to ensure the best possible efficiency for the International Council proceedings, we hereby set some rules for the National Groups interested in making a presentation during the plenary sessions:

- The demonstration of any presentations during the plenary sessions will be up to the discretion of the Chair and/or Vice Chair.

- No presentations will be allowed if they do not match the following criteria:
  1. have an appropriate length (between three and five minutes);
  2. be in accordance with the principles of ELSA;
  3. be sent to the Vice President in charge of Marketing of the International Board until the **27th of October 2026, 23:59 CET**.

- The priority of acceptance will be as follows:
  1. International Internal Meetings;
  2. Training Events;
  3. ELSA Core Activities events;
  4. Social Events;
  5. Other events or activities.

## Head of Delegation Meeting

Please be advised that the **Head of Delegation meeting will take place online**, ahead of the XC International Council Meeting itself. The same meeting will be held on two different occasions, to accommodate participants' other commitments. All Heads of Delegation are obliged to participate in the meeting either on **Tuesday, the 20th of October 2026 at 18:00 CEST** or **Thursday, the 22nd of October 2026 at 18:00 CEST**. You can join the meetings here.

## International Council Meeting Whatsapp Community

We kindly request that all Delegates join the Official Whatsapp Community of the XC International Council Meeting in Budapest. Please scan the QR code below to join:

## E-VOTING

Please indicate which Delegate from your National Group shall receive the Nemovote credentials until the 14th of October 2026, 23:59 CEST, through this form.

# DRAFT TIMETABLES AND AGENDAS

## ICM TIMETABLE

### General Timetable

<table>
<tr><th></th><th>28th October<br>Wednesday</th><th>29th October<br>Thursday</th><th>30th October<br>Friday</th><th>31st October<br>Saturday</th><th>1st November<br>Sunday</th></tr>
<tr><td>8:00-8:30</td><td rowspan="14">Arrivals</td><td>Breakfast</td><td colspan="3" rowspan="2">Breakfast</td></tr>
<tr><td>8:30-9:00</td><td>Opening Workshops</td></tr>
<tr><td>9:00-9:30</td><td>Freshers' & Officers' Workshop</td><td rowspan="6">Mid Plenary</td><td rowspan="6">Workshops</td><td rowspan="6">Final Plenary</td></tr>
<tr><td>9:30-10:00</td><td rowspan="6">Workshops</td></tr>
<tr><td>10:00-10:30</td></tr>
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<tr><td>22:00-22:30</td></tr>
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# DRAFT PLENARY AGENDA

## Opening Plenary: Wednesday, 28th October 2026

15:00 **Opening of the XC International Council Meeting**
Elisabeth Rapp, President of the International Board of ELSA

15:10 **Presentation of the Chair and the Vice Chair of the Plenary**
Aníta Lind Hlynsdóttir, Secretary General of the International Board of ELSA

15:20 **Announcement of the list of votes**
Aníta Lind Hlynsdóttir, Secretary General of the International Board of ELSA

15:40 **Election of the International Council Meeting Officers**
Chair|Vice Chair

16:00 **Approval of the International Council Meeting Agenda and presentation of the International Council Meeting structure**
Chair|Vice Chair

16:20 **Approval of the Minutes of the LXXXIX International Council Meeting Brno, Spring 2026**
Chair|Vice Chair

16:30 **Presentation of the ELSA International Team 2026/2027**
The International Board of ELSA

16:45 **Questions and Answers with the International Board of ELSA**
The International Board of ELSA

17:15 **Information regarding Freshers' & Officers' Workshops**
Aníta Lind Hlynsdóttir, Secretary General of the International Board of ELSA

17:30 **Partner Presentation**
College of Europe

18:00 **End of the Opening Plenary**
Chair|Vice Chair

## Mid Plenary: Friday, 30th October 2026

09:00 **Opening of the Mid Plenary**
Chair|Vice Chair

09:10 **Revision of the list of votes**
Aníta Lind Hlynsdóttir, Secretary General of the International Board of ELSA

09:20 **Announcement of the Nominations**
Nominations Committee

09:30 **Partner Presentation**
IE Law School

10:00 **Presentation and approval of the BEE workshop-related Proposals**
Chair|Vice Chair and Workshop Chair

10:30 **Presentation and approval of the IM workshop-related Proposals**
Chair|Vice Chair and Workshop Chair

11:00 **Presentation and approval of the MKT workshop-related Proposals**
Chair|Vice Chair and Workshop Chair

11:30 **Presentation and approval of the AA workshop-related Proposals**
Chair|Vice Chair and Workshop Chair

12:00 **Presentation and approval of the C workshop-related Proposals**
Chair|Vice Chair and Workshop Chair

12:30 **Partner Presentation**
Worcester College, University of Oxford

13:00 **Lunch Break**

14:30 **Reconvening of the Mid Plenary**
Chair|Vice Chair

14:35 **Partner Presentation**
Council of Europe

15:15 **Revision of the list of votes**
Aníta Lind Hlynsdóttir, Secretary General of the International Board of ELSA

15:30 **Presentation and approval of the PD workshop-related Proposals**
Chair|Vice Chair and Workshop Chair

16:00 **Presentation and approval of the S&C workshop-related Proposals**
Chair|Vice Chair and Workshop Chair

16:30 **Presentation and approval of the proposed revision of the Budget of ELSA 2026/2027**
Chair|Vice Chair and Workshop Chair

17:00 **Presentation and approval of the proposed revision of the Budget of ELSA Development Foundation 2026/2027**
Chair|Vice Chair and Workshop Chair

17:30 **Presentation of the Host of the VII International Strategy Meeting - ELSA Greece**
Chair|Vice Chair and ELSA Greece

17:45 **Presentations of the Network**
Chair|Vice Chair and Network

18:00 **End of the Mid Plenary**
Chair|Vice Chair

## Final Plenary: Sunday, 1st November 2026

09:00 **Opening of the Final Plenary**
Chair | Vice Chair

09:10 **Revision of the list of votes**
Aníta Lind Hlynsdóttir, Secretary General of the International Board of ELSA

09:20 **Partner Presentation**
Católica Global School of Law

09:50 **Presentation of the Annual Report of the International Board of ELSA 2025/2026**
Gabriel Marti, President of the International Board of ELSA 2025/2026

11:00 **Presentation of the Final Accounts of ELSA 2025/2026**
Tommaso Giordano, Treasurer of the International Board of ELSA 2025/2026

11:20 **Internal Auditors' Report of ELSA 2025/2026**
Ben Gödde and Dario Schönbächler, Internal Auditors of ELSA International 2025/2026

11:40 **Presentation of the Final Accounts of the ELSA Development Foundation 2025/2026**
Tommaso Giordano, Treasurer of the International Board of ELSA 2025/2026

12:00 **Internal Auditors' Report of the ELSA Development Foundation 2025/2026**
Ben Gödde and Dario Schönbächler, Internal Auditors of ELSA International 2025/2026

12:20 **Relief of Responsibility for the International Board 2025/2026**
Chair | Vice Chair

13:00 **Lunch Break**

14:30 **Reconvening of the Final Plenary**
Chair | Vice Chair

14:40 **Revision of the list of votes**
Aníta Lind Hlynsdóttir, Secretary General of the International Board of ELSA

14:50 **Presentation and Q&A for the Candidate(s) for the position of Vice President in charge of Competitions of the International Board of ELSA 2026/2027**
Chair | Vice Chair and Candidate(s)

15:10 **Presentation and Q&A for the Candidate(s) for Temporary Administrator of ELSA**
Chair|Vice Chair and Candidate(s)

15:30 **Presentation and Q&A for the Candidate(s) for the Internal Auditor of ELSA 2026/2027**
Chair|Vice Chair and Candidate(s)

16:00 **Presentation and Q&A for the Candidate(s) for the Internal Vice Auditor of ELSA 2026/2027**
Chair|Vice Chair and Candidate(s)

16:20 **Presentation of the voting procedure**
Chair|Vice Chair

16:50 **Announcement of the results**
Chair|Vice Chair

16:55 **Closing of the XC International Council Meeting**
Elisabeth Rapp, President of the International Board of ELSA

17:00 **End of the Final Plenary**
Chair|Vice Chair

# BOARD MANAGEMENT, EXTERNAL RELATIONS AND EXPANSION WORKSHOPS

## Preparation and Reminders

In order to actively participate and contribute to the Workshops, please do not forget to:

- Read these Working Materials cover to cover;
- Read relevant parts of the Statutes and Standing Orders of ELSA;
- Read relevant parts of the 78th edition of the International Council Meeting Decision Book;
- Read the One Year Operational Plan of the International Board for the term 2026/2027;
- Bring your ELSA spirit, share your thoughts and suggestions, and leave your personal touch in the XC International Council Meeting Budapest.

Please read the aforementioned documents carefully. This is of great importance for the discussions and the outcome of the Workshop sessions.

Last but not least, please read the following draft agenda carefully and make notes on the issues that you would like to address during each Workshop. If you wish to bring up topics that are not included in the agenda, please note them down, and we will discuss them during the last session. Should you need any clarifications, please do not hesitate to contact the President of the International Board at president@elsa.org.

To access most of the documents above, you require a username and password.
**Username:** officer
**Password:** 7zXZZNq

Lastly, do not forget to bring your national/local sweets and/or drinks to share with the Workshop.

**It is our pleasure to welcome you to the BEE Workshops!**

Elisabeth Rapp

**Elisabeth Rapp**
President
International Board of ELSA 2026/2027

## Draft Timetable

<table>
<tr><th></th><th>28th October<br>Wednesday</th><th>29th October<br>Thursday</th><th>30th October<br>Friday</th><th>31st October<br>Saturday</th><th>1st November<br>Sunday</th></tr>
<tr><td>8:00-8:30</td><td rowspan="11">Arrivals</td><td>Breakfast</td><td colspan="3" rowspan="2">Breakfast</td></tr>
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<tr><td>10:00-10:30</td><td>Dust Off The Cobwebs (BEE Tools)</td></tr>
<tr><td>10:30-11:00</td><td rowspan="3">Spooky Situations (BEE Therapy)</td><td rowspan="3">Carving out the Plan (Strategic Planning)</td></tr>
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<tr><td>11:30-12:00</td><td rowspan="3">Annual Report & Final Accounts (Joint with FM)</td></tr>
<tr><td>12:00-12:30</td><td rowspan="3">It's all about the Money (Joint with C)</td></tr>
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## Draft Agenda

**Thursday, 29th of October 2026**

*08:30 – 09:00*

**Peek-a-Boo! (Opening Workshop)**

**Description**
During this Peek-a-Boo, we will elect the Workshop Officers, namely the Chair, Vice Chair and Secretaries. We will also present and approve the Agenda and set the rules for our Workshops.

**Outcome**
Election of Workshop Officers, approval of the Agenda and setting the Workshop Rules.
Getting to know each other.

**Preparation**
None.

*09:00 – 09:30*

**Freshers' and Officers' Workshop**

**Description**
During this Workshop, participants elected to be the Officers will be prepared for their tasks during the week. At the same time, people who attend the ICM for the first time will have the chance to get to know the customs and atmosphere of the event.

**Outcome**
Enable Workshop Officers to undertake their task. Presenting to new members the content of the meeting.

**Preparation**
None.

*09:30 – 10:00*

**What's Brewing?**

**Description**
Something has been brewing across the Network, and it's time to find out what! We will look at what ELSA International has been up to since the beginning of the term and go through relevant insights from the 41st State of the Network Inquiry. You will also have the chance to

add your own updates to the mix by sharing what has been happening in your National/Local Group and exchanging experiences and good practices.

**Outcome**
Participants will gain insight into the work done by the President of the International Board and her team so far, including key findings from the 41st State of the Network Inquiry, while also having the opportunity to share their own projects and progress.

**Preparation**
None.

*10:00 – 10:30*

**Dust Off The Cobwebs (BEE Tools)**

**Description**
From Google Workspace to the Officers' Portal, handbooks, manuals and the BEE Academy, there are plenty of resources hiding in the corners of the BEEhive. During this Workshop, we will dust off the cobwebs, explore what is already there, share useful tips and good practices, and discuss what should be updated, improved or brought back to life.

**Outcome**
Discover useful resources for your everyday work and help shape the future of BEE tools and materials.

**Preparation**
Have a look through the Officers' Portal and familiarise yourself with the BEE resources available there. Think about which resources you use, which have been gathering dust, and what you wish were available.

*10:30 – 12:00*

**Spooky Situations (BEE Therapy)**

**Description**
During this session, we will take a moment for some well-deserved BEE Therapy. This will be a safe and supportive space where participants can share their doubts, struggles, and challenges, and exchange experiences on how to overcome them. In the second part of the Workshop, we will split into smaller groups and work through a series of prepared spooky situations. Together, we will discuss different ways to approach and solve them.

**Outcome**

Participants will feel more confident and better equipped to face challenges and unexpected situations. They will share their insights and strategies, and learn practical ways to stay calm, adaptable, and solution-oriented.

**Preparation**
Think about challenges or difficult situations you have faced this term or during your ELSA career, and how you managed to overcome them. Remember: this is a safe space, feel free to share openly and supportively.

*12:00 – 13:30*

**IT'S ALL ABOUT THE MONEY (JOINT WITH C)**

**Description**
In this Workshop, we will tackle the million-dollar question: how can we secure more funding and make the most of our external relations? We will start with 30 minutes dedicated to the BEE Officers, before coming together with the C Officers to exchange experiences and good practices on fundraising and partnerships. Through practical scenarios, we will explore financial partnerships, promotion strategies and partnership booklets, while discussing how BEE and C can work together more effectively on external relations and the financial sustainability of Competitions.

**Outcome**
Participants will gain practical ideas for fundraising and developing partnerships around their Competitions, as well as a clearer understanding of how BEE and C can collaborate on external relations.

**Preparation**
Reflect on the current fundraising and external relations practices of your National/Local Group in Competitions. Prepare any questions you may have regarding the External Relations Regulations or procedures.

*14:30 – 16:00*

**SPEAK UP IF YOU DARE (JOINT WITH AA & S&C)**

**Description**
Advocacy is our way of influencing change in the world around us, but creating real impact requires us to approach it strategically. In this Workshop, BEE, AA and S&C Officers will come together to explore how we can strengthen advocacy across the Network and increase ELSA's impact. Using the Advocacy Guidelines as a guide, we will work with practical examples and discuss how Advocacy can become a stronger and more continuous part of our activities, both within our National/Local Groups and for ELSA as a whole.

**Outcome**
Participants will gain practical ideas on how to strengthen advocacy within their National/Local Groups and contribute to developing ELSA International's advocacy efforts.

**Preparation**
Read the Advocacy Guidelines and reflect on how your Group has engaged in advocacy so far, what worked, what didn't, and what could come next.

*16:00 – 17:00*

**BEE Proposal**

**Description**
In this Workshop, we will focus on the BEE proposal presented by the International Board. The session will be an opportunity for you to discuss them in more detail, and it will involve a comprehensive review allowing participants to share input, propose amendments, and ultimately offer their recommendations to the International Council.

**Outcome**
Recommendation to the Council concerning the BEE part of the International Council Meeting Decision Book Proposals.

**Preparation**
Read Proposal No. 1. International Council Meeting Decision Book amendment concerning Part 2. Board Management, External Relations and Expansion, Chapter 3. External Relations. Discuss them with your board, and if you will prepare amendments, consider discussing them with the International Board before the Workshop. This will facilitate a smoother progression of the Workshop.

**Saturday, 31st of October 2026**

*09:00 – 10:00*

**Pearson Specter Spook (Joint with MKT)**

**Description**
Working on the public image of an ELSA Group is the responsibility of every Board Member, but Presidents and Marketers are particularly involved through external and public relations. But what exactly is Public Relations, and where do these two Areas intersect and create opportunities for collaboration? During this Workshop, we will answer these questions and have the chance to discuss the image of ELSA as an association more broadly.

**Outcome**
Participants will be provided with practical information to help them advance their public relations efforts and understand what PR in ELSA means.

**Preparation**
Think about how your ELSA Group is perceived by law students, members, potential partners, universities and others you interact with. Reflect on how this image affects the activities of your National/Local Group and whether it supports the impression you want to create.

*10:00 – 11:00*

**Carving out the Plan (Strategic Planning)**

**Description**
Just like carving a pumpkin, a good result starts with a good plan. During this Workshop, we will explore what strategic planning is, why it matters and how to put it into practice. We will take a closer look at ELSA's current Strategic Plan, reflect on where our National/Local Groups stand today, and consider what we need to keep in mind when planning for the future.

**Outcome**
Gain a better understanding of strategic planning, ELSA's Strategic Plan and how strategic thinking can support the development of your Group.

**Preparation**
Think about how strategic planning is used in your National Group, for example, what works well, and what could be improved. You can also skim through the Strategic Plan of ELSA and the Strategic Planning Handbook.

*11:00 – 13:00*

### Annual Report & Final Accounts (Joint with FM)

**Description**
This Workshop will focus on two main aspects: a review of the achievements from the previous term and the preparations for the vote on the Relief of Responsibility. Former members of the International Board of ELSA will deliver presentations regarding the content of the Annual Report, the Final Accounts of ELSA and the ELSA Development Foundation for the 2025/2026 term. The Auditors will provide reports for ELSA and the ELSA Development Foundation for the 2025/2026 term. This will be followed by a Q&A session where participants can seek clarification.

**Outcome**
Analyse the Final Accounts for the 2025/2026 term and the EDF Final Accounts for the 2025/2026 term, and formulate a recommendation to be presented at the Plenary of the International Council Meeting.

**Preparation**
Read the Final Accounts of ELSA International 2025/2026, the Final Accounts of ELSA Development Foundation 2025/2026, as well as the Internal Auditor's Report on the Final Accounts of ELSA 2025/2026 and the Internal Auditor's Report on the Final Accounts of ELSA Development Foundation 2025/2026.

*14:30 – 15:30*

### The Last Trick or Treat

**Description**
We've made our way through the Workshops, and now it's time to see what we're taking home in our Halloween buckets. This is our chance to revisit anything we left unfinished during the ICM, answer remaining questions, and reflect on everything we have experienced and learned together.

**Outcome**
The closing of the ICM workshops through open discussions and feedback sharing.

**Preparation**
Please feel free to bring your national treats and share them with the hive!

# INTERNAL MANAGEMENT WORKSHOPS

## Preparation and Reminders

In order to actively participate and contribute to the Workshops, please do not forget to:

- Read these Working Materials cover to cover;
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- Read relevant parts of the 78th edition of the International Council Meeting Decision Book;
- Read the One Year Operational Plan of the International Board for the term 2026/2027;
- Bring your ELSA spirit, share your thoughts and suggestions, and leave your personal touch in the XC International Council Meeting Budapest.

Please read the aforementioned documents carefully. This is of great importance for the discussions and the outcome of the Workshop sessions.

Last but not least, please read the following draft agenda carefully and make notes on the issues that you would like to address during each workshop. If you wish to bring up topics that are not included in the agenda, please note them down, and we will discuss them during the last session. Should you need any clarifications, please do not hesitate to contact the Secretary General of the International Board at secgen@elsa.org.

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**Username:** officer
**Password:** 7zXZZNq

Lastly, do not forget to bring your national/local sweets and/or drinks to share with the Workshop.

**It is our pleasure to welcome you to the IM Workshops!**



**Aníta Lind Hlynsdóttir**
Secretary General
International Board of ELSA 2026/2027

## Draft Timetable

| | 28th October Wednesday | 29th October Thursday | 30th October Friday | 31st October Saturday | 1st November Sunday |
|---|---|---|---|---|---|
| 8:00-8:30 | Arrivals | Breakfast | Breakfast | | |
| 8:30-9:00 | | Amouse-Bouche (Opening Workshops) | | | |
| 9:00-9:30 | | Freshers' & Officers' Workshop | Mid Plenary | A Seat with the Maître d's | Final Plenary |
| 9:30-10:00 | | ELSA á la Carte (International Update) | | | |
| 10:00-10:30 | | Mise en Place (Proposal Workshop) | | The Chefs' Counter | |
| 10:30-11:00 | | | | | |
| 11:00-11:30 | | You Need to Calm Down… and Have Dessert! (Joint with PD) | | Intermezzo | |
| 11:30-12:00 | | | | | |
| 12:00-12:30 | | Brigade de Cuisine | | The Curated Course | |
| 12:30-13:00 | | | | | |
| 13:00-13:30 | | | Lunch | | |
| 13:30-14:00 | | Lunch | | | |
| 14:00-14:30 | | | | | |
| 14:30-15:00 | Letter of Authorisation | IT's on the Menu | Mid Plenary | Bon Appétit! | Final Plenary |
| 15:00-15:30 | Opening Plenary | | | Sightseeing | |
| 15:30-16:00 | | The Enchanted Recipe (Joint with FM) | | | |
| 16:00-16:30 | | | | | |
| 16:30-17:00 | | | | | |
| 17:00-17:30 | | Reporting Time | | | Departures |
| 17:30-18:00 | | | | | |
| 18:00-18:30 | Dinner | Dinner | Preparation | Dinner | |
| 18:30-19:00 | | | | | |
| 19:00-19:30 | | | | | |
| 19:30-20:00 | | | | | |
| 20:00-20:30 | Socials | Socials | Gala Ball | Reporting Time | |
| 20:30-21:00 | | | | | |
| 21:00-21:30 | | | | Socials | |
| 21:30-22:00 | | | | | |
| 22:00-22:30 | | | | | |

## Draft Agenda

**Thursday, 29th of October 2026**

*08:30 – 09:00*

**Amouse-Bouche (Opening Workshop)**

**Description**
During the Opening Workshop, we will elect the Workshop Officers, namely the Chair, Vice Chair and the Secretaries. We will also present and approve the agenda as well as set the rules for our Workshops.

**Outcome**
Election of Workshop Officers, approval of the Agenda and drafting of Workshop Rules.

**Preparation**
None.

*09:00 – 09:30*

**Freshers' and Officers' Workshop**

**Description**
During this Workshop, participants elected to be the Officers will be prepared for their tasks during the week. At the same time, people who attend the ICM for the first time will have the chance to get to know the customs and atmosphere of the event.

**Outcome**
Enable Workshop Officers to undertake their task. Presenting to new members the content of the meeting.

**Preparation**
None.

*09:30 – 10:00*

**ELSA á la Carte (International Update)**

**Description**
Participants will start the XC International Council Meeting with an update on what has been happening at the international level. Following this, they will have a chance to ask questions regarding the update and share their own National Group's perspective.

**Outcome**
Participants are familiar with the developments at the international level since the beginning of the 2026/2027 term.

**Preparation**
Read through the Internal Management parts of the Monthly Reports for August and September, as well as the Autumn Activity Report of ELSA International 2026/2027. Prepare any questions you may have about developments at the international level.

*10:00 – 11:00*

**MISE EN PLACE (PROPOSAL WORKSHOP)**

**Description**
During this Workshop, we will discuss the IM related Proposal brought forward by the International Board of ELSA.

**Outcome**
The Workshop provides a recommendation to the International Council on the IM related International Council Meeting Decision Book Proposal brought forward by the International Board of ELSA.

**Preparation**
Read Proposal No. 2.

*11:00 – 12:00*

**YOU NEED TO CALM DOWN… AND HAVE DESSERT! (JOINT WITH PD)**

**Description**
This Workshop will explore how we can approach mental health in ELSA. Mental health can significantly affect how we experience and participate in ELSA. We will discuss how to offer meaningful support and take small steps towards creating a healthier environment in their Network.

**Outcome**
Participants will understand how mental health can influence participation and engagement in ELSA and explore practical ways to contribute to a more supportive environment.

**Preparation**
Reflect on how mental health and wellbeing are currently approached within your National or Local Group.

*12:00 – 13:30*

**Brigade de Cuisine**

**Description**
We will begin the Workshop with a presentation on the Human Resources Strategy Final Report, followed by an overview of Human Resources in ELSA and the role it plays within our Network. The Workshop will also provide space to reflect on how we can strengthen our HR practices and contribute to a positive ELSA experience.

**Outcome**
Participants will become familiar with the Human Resources efforts of ELSA International and the main outcomes of the Human Resources Strategy 2024-2026. They will gain a better understanding of Human Resources management and learn how to apply practical HR approaches.

**Preparation**
Read through the Human Resources Strategy 2024-2026 and the Human Resources Strategy Final Report. Reflect on your expectations and priorities for HR for the term.

*14:30 – 15:30*

**IT's on the Menu**

**Description**
This Workshop will provide an overview of essential IT tools and practices that can make our work more efficient. We will explore basic IT concepts and discuss good practices for working safely and effectively online.

**Outcome**
Participants will become more familiar with the main IT tools that are available and learn how to use them effectively in their daily work. They will also gain a better understanding of basic IT practices and how to work more efficiently and securely.

**Preparation**
Think about the IT tools you use regularly in your work and identify any tools or IT-related tasks you would like to learn more about.

*15:30 – 17:00*

**The Enchanted Recipe (Joint with FM)**

**Description**

## INTERNAL MANAGEMENT WORKSHOPS

International Internal Meetings (IIMs) bring together Officers from across the Network, but hosting one also comes with important organisational and financial considerations. In this joint Workshop, we will explore the current framework for organising IIMs and discuss the experiences and challenges faced by groups considering hosting one. Together, we will look at the financial and organisational aspects of hosting an IIM and exchange ideas on how the process and hosting experience could be improved and made more attractive for the Network.

**Outcome**
Participants will gain a clearer understanding of the current framework and the financial and organisational considerations involved in hosting an IIM.

**Preparation**
Read through the relevant provisions of the International Council Meeting Decision Book regarding IIMs, in particular, Article 3, Part 4 Financial Management, Chapter 6 Event Fees, the IIM Hosting Handbook, and the Minutes of the LXXXIX International Council Meeting (pp. 237-247 and 265-277). Additionally, read through the Minutes of the VI ISM Tbilisi (pp. 1-17, 49-63 and 88-110). Come prepared to share your experiences, concerns or expectations regarding hosting an IIM.

**Saturday, 31st of October 2026**

*09:00 – 10:00*

**A Seat with the Maître d's**

**Description**
This Workshop will provide as a safe and open space for IM Officers to reflect on their term so far, including the challenges they have faced, the progress they have made, and the lessons they have learned along the way. We will have the opportunity to share experiences, and learn from one another as we look towards the remainder of the term.

**Outcome**
Participants will have the opportunity to reflect on their term, identify what worked well and what could be improved.

**Preparation**
Think about your term so far, what have you achieved, what challenges you have encountered, and what you would like to prioritise in the months ahead.

*10:00 – 11:00*

**The Chefs' Counter**

**Description**
In this Workshop, the participants will contribute to shaping the future direction of ELSA Training. The participants will be divided into groups, and each group will be expected to generate ideas and provide feedback regarding the available topics for Trainings.

**Outcome**
New suggestions for topics to include in ELSA Training, as well as feedback to the ELSA Training Team regarding which of the current topics are currently seen as most relevant to National Groups. This helps the ELSA Training Team to further develop ELSA Training into a direction which suits the needs of the National Groups and provides added value to ELSA's Members.

**Preparation**
Please familiarise yourself with the information available on the ELSA Training website, training.elsa.org.

*11:00 – 12:00*

**INTERMEZZO**

**Description**
In this Workshop, we will look at how the Code of Conduct of ELSA applies in practice, explore Welfare practices across the Network, including the challenges that may arise, and discuss the structures available to support Members on different levels.

**Outcome**
Participants will learn how to recognise and respond to potential concerns, respect confidentiality and boundaries, and know when to seek support from the Welfare Team.

**Preparation**
Read the Code of Conduct of ELSA and reflect on the Welfare challenges and practices of your National or Local Group.

*12:00 – 13:00*

**THE CURATED COURSE**

**Description**
During this Workshop, we will learn about the essential practices needed to safeguard the privacy of our Members and understand the responsibilities that come with handling personal data. We will focus on practical application of data protection principles, including identifying potential concerns and drafting clear and compliant Privacy Policies.

**Outcome**
Participants will have a better understanding of their data protection responsibilities and data protection concerns, and have practical tools and templates they can use in their work.

**Preparation**
Read the sections about Privacy Policies in the Data Protection Handbook.

*14:30 – 15:30*

**BON APPÉTIT!**

**Description**
This will be our final Workshop at the 90th International Council Meeting! We will share feedback and say our goodbyes.

**Outcome**

Participants share feedback regarding the International Council Meeting and say their goodbyes.

**Preparation**
None.

# FINANCIAL MANAGEMENT WORKSHOPS

## Preparation and Reminders

In order to actively participate and contribute to the Workshops, please do not forget to:

- Read these Working Materials cover to cover;
- Read relevant parts of the Statutes and Standing Orders of ELSA;
- Read relevant parts of the 78th edition of the International Council Meeting Decision Book;
- Read the One Year Operational Plan of the International Board for the term 2026/2027;
- Bring your ELSA spirit, share your thoughts and suggestions, and leave your personal touch in the XC International Council Meeting Budapest.

Please read the aforementioned documents carefully. This is of great importance for the discussions and the outcome of the Workshop sessions.

Last but not least, please read the following draft agenda carefully and make notes on the issues that you would like to address during each workshop. If you wish to bring up topics that are not included in the agenda, please note them down, and we will discuss them during the last session. Should you need any clarifications, please do not hesitate to contact the Treasurer of the International Board at treasurer@elsa.org.

To access most of the documents above, you require a username and password.
**Username:** officer
**Password:** 7zXZZNq

Lastly, do not forget to bring your national/local sweets and/or drinks to share with the Workshop.

**It is our pleasure to welcome you to the FM Workshop!**



**Elena Dević**
Treasurer
International Board of ELSA 2026/2027

## Draft Timetable

| | 28th October Wednesday | 29th October Thursday | 30th October Friday | 31st October Saturday | 1st November Sunday |
|---|---|---|---|---|---|
| 8:00-8:30 | Arrivals | Breakfast | Breakfast | | |
| 8:30-9:00 | | The Beginning of the Quest (Opening Workshop) | | | |
| 9:00-9:30 | | Freshers' & Officers' Workshop | Mid Plenary | May the EDF Be With You | Final Plenary |
| 9:30-10:00 | | The Chronicles of FM (Inter(national) Update) | | | |
| 10:00-10:30 | | The Sorcerer's Budget (Budget Workshop) | | The Guardians of the Account (Auditors' Candidacy Workshop) | |
| 10:30-11:00 | | | | | |
| 11:00-11:30 | | Worth Every Cent (Joint with S&C) | | Annual Report & Final Accounts (Joint with BEE) | |
| 11:30-12:00 | | | | | |
| 12:00-12:30 | | Fantastic Grants and Where to Find Them | | | |
| 12:30-13:00 | | | | | |
| 13:00-13:30 | | | Lunch | | |
| 13:30-14:00 | | Lunch | | | |
| 14:00-14:30 | | | | | |
| 14:30-15:00 | Letter of Authorisation | The Throne of Strategy (Financial Strategy) | Mid Plenary | Aftermath and the End of the Quest | Final Plenary |
| 15:00-15:30 | Opening Plenary | | | | |
| 15:30-16:00 | | The Enchanted Recipe (Joint with IM) | | Sightseeing | |
| 16:00-16:30 | | | | | |
| 16:30-17:00 | | | | | |
| 17:00-17:30 | | Reporting Time | | | Departures |
| 17:30-18:00 | | | | | |
| 18:00-18:30 | Dinner | Dinner | Preparation | Dinner | |
| 18:30-19:00 | | | | | |
| 19:00-19:30 | | | | | |
| 19:30-20:00 | | | | | |
| 20:00-20:30 | Socials | Socials | Gala Ball | Reporting Time | |
| 20:30-21:00 | | | | | |
| 21:00-21:30 | | | | Socials | |
| 21:30-22:00 | | | | | |
| 22:00-22:30 | | | | | |

## Draft Agenda

**Thursday, 29th of October 2026**

*08:30 – 09:00*

**The Beginning of the Quest (Opening Workshop)**

**Description**
Every great adventure begins with a fellowship, a map, and a quest ahead. Before we set off on our ICM journey, we must first choose our Workshop Officers, namely the Chair, Vice Chair and the Secretaries. We will also present and approve the agenda as well as set the rules for our Workshop.

**Outcome**
Election of the Workshop Officers, approval of the agenda, and agreement on the Workshop Rules. Participants will get to know their fellow adventurers, build connections within the FM Officers, and begin the ICM quest together.

**Preparation**
High energy, good vibes, and your brightest smile. Come ready to meet your fellow Officers and kick off an amazing ICM together!

*09:00 – 09:30*

**The Fellowship of Officers (Freshers' and Officers' Workshop)**

**Description**
During this Workshop, participants elected to be the Officers will be prepared for their tasks during the week. At the same time, people who attend the ICM for the first time will have the chance to get to know the customs and atmosphere of the event.

**Outcome**
Enable Workshop Officers to undertake their task. Presenting to new members the content of the meeting.

**Preparation**
None.

*09:30 – 10:00*

**The Chronicles of FM (Inter(national) Update)**

**Description**

In this session you'll get an overview of the latest international FM updates and the work carried out over the past few months, including a look at the goals set at the beginning of the term and their progress towards realisation. It's also your moment to share highlights from your term and goals wished to achieve, discuss ongoing projects, and exchange best practices with your fellow Officers. Bring your questions and insights, this is your space to connect and grow together!

**Outcome**
Officers will have the opportunity to get informed about international updates, understand the realities of the FM Area throughout the Network, and share their projects and ideas.

**Preparation**
Be prepared to share highlights from your term and discuss ongoing projects and goals.

*10:00 – 11:00*

**THE SORCERER'S BUDGET (BUDGET WORKSHOP)**

**Description**
Ensuring an accurate budget is a top priority for both the Treasurers and the Association. This Workshop will centre on the implementation of the ELSA International Budget and the ELSA Development Foundation Budget for the 2026/2027 term, both approved during the 89th International Council Meeting held in Brno. Participants will also review proposed budget amendments, engage in discussion and contribute their insights and suggestions to the International Council Meeting.

**Outcome**
Participants will gain a clearer understanding of the proposed revised budgets of ELSA and EDF for the term 2026/2027. During the Workshop, participants will also discuss and vote on a recommendation to the Council.

**Preparation**
Read the proposed revised budget of ELSA International 2026/2027 and the ELSA Development Foundation 2026/2027 in the Working Materials and the Minutes from the 89th International Council Meeting Brno (pp. 294 - 297) concerning the provisional budget of ELSA International 2026/2027 and the ELSA Development Foundation 2026/2027.

*11:00 – 12:00*

**WORTH EVERY CENT (JOINT WITH S&C)**

**Description**
ELSA Law Schools bring together participants from across the Network, and keeping them sustainable and accessible takes careful financial planning. In this Joint Workshop, we will take a closer look at the financial side of organising ELSA Law Schools, from participation fees and

budgeting to the factors that shape the overall cost of participation. Together, we will exchange experiences, discuss current challenges and expectations, and explore how the financial framework can support both quality and accessibility.

**Outcome**
Participants will gain a better understanding of the financial considerations behind ELSA Law Schools and what influences participation fees. They will also have shared their experiences and ideas on how to keep future ELSA Law Schools sustainable and accessible.

**Preparation**
Go through the ELSA Law Schools Handbook and the International Council Meeting Decision Book provisions on participation fees and categories for ELSA Law Schools.

*12:00 – 13:30*

### Fantastic Grants and Where to Find Them

**Description**
Grants can be a great source of funding, but knowing where to start is not always easy. In this Workshop, we will go through the basics of grants, what they can support, and the main steps of the application process. We will also explore where to search for potential grants and what to consider before applying. Finally, participants will put their knowledge into practice through a Grant Hunt and assess which funding opportunities could be suitable for different ELSA projects.

**Outcome**
Participants will gain a basic understanding of grants, the application process, and where to search for relevant funding opportunities. They will also learn how to assess whether a grant is suitable for a particular project.

**Preparation**
Go through the Grant Handbook from ELSA Officers' Portal and think of your past and/or possible grants experience.

*14:30 – 15:30*

### The Throne of Strategy (Financial Strategy)

**Description**
Officers will explore the core principles of strategic planning, starting with an overview of ELSA International's own Financial Strategy. Together, we will examine the complete lifecycle of a Financial Strategy, from assessing initial fiscal health and setting targeted goals to prioritizing resources and managing risks.

**Outcome**
Officers will gain a clear understanding of strategic financial planning principles in building a resilient and sustainable ELSA Network, while acquiring how to manage, structure, and track long-term financial strategies at every level of the Association.

**Preparation**
Read the relevant parts of the International Council Meeting Decision Book, in particular Part 4 Financial Management, Chapter 12 regarding the Financial Strategy and Part 4 Financial Management, Chapter 13 The Financial Strategy of ELSA 2025-2028. Also read the Financial Strategy Handbook available at Officers' Portal. Be prepared to share one successful financial initiative and one key fiscal challenge faced during your term.

*15:30 – 17:00*

**THE ENCHANTED RECIPE (JOINT WITH IM)**

**Description**
International Internal Meetings (IIMs) bring together Officers from across the Network, but hosting one also comes with important organisational and financial considerations. In this joint Workshop, we will explore the current framework for organising IIMs and discuss the experiences and challenges faced by groups considering hosting one. Together, we will look at the financial and organisational aspects of hosting an IIM and exchange ideas on how the process and hosting experience could be improved and made more attractive for the Network.

**Outcome**
Participants will gain a clearer understanding of the current framework and the financial and organisational considerations involved in hosting an IIM.

**Preparation**
Read through the relevant provisions of the International Council Meeting Decision Book regarding IIMs, in particular, Article 3, Part 4 Financial Management, Chapter 6 Event Fees, the IIM Hosting Handbook, and the Minutes of the LXXXIX International Council Meeting (pp. 237-247 and 265-277). Additionally, read through the Minutes of the VI ISM Tbilisi (pp. 1-17, 49-63 and 88-110). Come prepared to share your experiences, concerns or expectations regarding hosting an IIM.

**Saturday, 31st of October 2026**

*09:00 – 10:00*

**MAY THE EDF BE WITH YOU**

**Description**
This Workshop will provide a broader understanding of the ELSA Development Foundation (EDF) and the role it plays within the Network. It will focus on how EDF can support ELSA groups financially and what opportunities the Foundation offers to the Network. At the same time, the Workshop will provide a realistic perspective on the EDF system, including its possibilities and limitations, and the importance of using its resources responsibly. Participants will also gain a better understanding of the EDF application process and how to make effective use of the support available.

**Outcome**
Gain a practical understanding of the ELSA Development Foundation and its application process, including how to prepare strong and well-structured applications that meet its requirements, while developing realistic expectations of the opportunities and limitations of EDF and how to make effective use of the support available.

**Preparation**
Go through the EDF Guidelines available in the EDF section of the ELSA Officers Portal.

*10:00 – 11:00*

**THE GUARDIANS OF THE ACCOUNTS (AUDITORS CANDIDACY WORKSHOP)**

**Description**
Managing the finances of ELSA poses its challenges. To prevent potential errors or mitigate damages in case of mistakes, there are control mechanisms in place, one of which is the role of Auditors. The moment has arrived for the candidates for the position of second Internal Auditor and Internal Vice Auditor for the 2026/2027 term. During this Workshop, the candidate(s) will have the opportunity to introduce themselves and address questions raised by the Officers.

**Outcome**
FMers will have the opportunity to get to know the candidates for the position of second Internal Auditor and Internal Vice Auditor for the 2026/2027 term. They will also gain insight into the candidates' action plans, enabling them to provide an informed recommendation to their National Group.

**Preparation**
Read the Auditors Candidacy Materials and prepare questions.

*11:00 – 13:00*

### Annual Report & Final Accounts (Joint with BEE)

**Description**
This Workshop will focus on two main aspects: a review of the achievements from the previous term and the preparations for the vote on the Relief of Responsibility. Former members of the International Board of ELSA will deliver presentations regarding the content of the Annual Report, the Final Accounts of ELSA and the ELSA Development Foundation for the 2025/2026 term. The auditors will provide reports for ELSA and the ELSA Development Foundation for the 2025/2026 term. This will be followed by a Q&A session where participants can seek clarification.

**Outcome**
Analyse the Final Accounts for the 2025/2026 term and the EDF Final Accounts for the 2025/2026 term, and formulate a recommendation to be presented at the plenary of the International Council Meeting.

**Preparation**
Read the Final Accounts of ELSA International 2025/2026, the Final Accounts of ELSA Development Foundation 2025/2026, as well as the Internal Auditor's Report on the Final Accounts of ELSA 2025/2026 and the Internal Auditor's Report on the Final Accounts of ELSA Development Foundation 2025/2026.

*14:30 – 15:30*

### Aftermath and the End of the Quest (Closing Workshop)

**Description**
Every great adventure ends with counting up the wins. We'll discuss exciting upcoming opportunities and next steps for your term, collect your feedback to make future Workshops even better, and officially wrap up our time together.

**Outcome**
Officers will share their thoughts on the Workshops, leave with clear vision for upcoming Network initiatives, and officially wrap up our FM quest together.

**Preparation**
Your honest thoughts on the Workshops, your favorite memory from the week, and a big hug for your fellow Treasurers!

# MARKETING WORKSHOPS

## Preparation and Reminders

In order to actively participate and contribute to the Workshops, please do not forget to:

- Read these Working Materials cover to cover;
- Read relevant parts of the Statutes and Standing Orders of ELSA;
- Read relevant parts of the 78th edition of the International Council Meeting Decision Book;
- Read the One Year Operational Plan of the International Board for the term 2026/2027;
- Bring your ELSA spirit, share your thoughts and suggestions, and leave your personal touch in the XC International Council Meeting Budapest.

Please read the aforementioned documents carefully. This is of great importance for the discussions and the outcome of the Workshop sessions.

Last but not least, please read the following draft agenda carefully and make notes on the issues that you would like to address during each workshop. If you wish to bring up topics that are not included in the agenda, please note them down, and we will discuss them during the last session. Should you need any clarifications, please do not hesitate to contact the Vice President in charge of Marketing of the International Board at marketing@elsa.org.

To access most of the documents above, you require a username and password.
**Username:** officer
**Password:** 7zXZZNq

Lastly, do not forget to bring your national/local sweets and/or drinks, plus stickers (!) to share with the Workshop.

**It is our pleasure to welcome you to the MKT Workshops!**

Natalie Kehlet

**Natalie Kehlet**
Vice President in charge of Marketing
International Board of ELSA 2026/2027

## Draft Timetable

| | 28th October Wednesday | 29th October Thursday | 30th October Friday | 31st October Saturday | 1st November Sunday |
|---|---|---|---|---|---|
| 8:00-8:30 | Arrivals | Breakfast | Breakfast | | |
| 8:30-9:00 | | Life Is This. I Like This. - Opening Workshop | | | |
| 9:00-9:30 | | Freshers' & Officers' Workshop | Mid Plenary | Pearson Specter Spook (Joint with BEE) | Final Plenary |
| 9:30-10:00 | | It's Not Bragging If It's True - International Update | | | |
| 10:00-10:30 | | | | I Thought You Liked It When I Breached Your Borders. | |
| 10:30-11:00 | | You Always Have A Choice. | | | |
| 11:00-11:30 | | | | Win a No-Win Situation by Rewriting the Rules. | |
| 11:30-12:00 | | We Already Know What We Need To Do. We Just Have To Hear It From Someone Else. | | | |
| 12:00-12:30 | | | | I Don't Have Dreams, I Have Goals. (Joint with S&C) | |
| 12:30-13:00 | | Unless You Have Photoshopped My Head Onto A Dragon, Do Not Interrupt Me. | | | |
| 13:00-13:30 | | | Lunch | | |
| 13:30-14:00 | | Lunch | | | |
| 14:00-14:30 | | | | | |
| 14:30-15:00 | Letter of Authorisation | I don't want you on my side. I want us to be on the same side. (Proposal) | Mid Plenary | Sorry, I Can't Hear You Over The Sound Of How Awesome I Am. - Closing WS | Final Plenary |
| 15:00-15:30 | Opening Plenary | It's Going To Happen, Because I Am Going To Make It Happen. (Proposal) | | | |
| 15:30-16:00 | | Some People Walk Away. Others Stick Around. (Joint with C + Proposal) | | Sightseeing | |
| 16:00-16:30 | | | | | |
| 16:30-17:00 | | | | | |
| 17:00-17:30 | | Reporting Time | | | Departures |
| 17:30-18:00 | | | | | |
| 18:00-18:30 | Dinner | Dinner | Preparation | Dinner | |
| 18:30-19:00 | | | | | |
| 19:00-19:30 | | | | | |
| 19:30-20:00 | | | | | |
| 20:00-20:30 | Socials | Socials | Gala Ball | Reporting Time | |
| 20:30-21:00 | | | | | |
| 21:00-21:30 | | | | Socials | |
| 21:30-22:00 | | | | | |
| 22:00-22:30 | | | | | |

## Draft Agenda

**Thursday, 29th of October 2026**

*08:30 – 09:00*

**Life Is This. I Like This. (Opening Workshop)**

**Description**
During the Opening Workshop, we will elect the Workshop Officers, including the Chair, Vice Chair, and Secretaries. We will also present and approve the agenda, as well as establish the rules that will guide our Workshops. Our Internal Meetings are closely tied to icebreakers and interactive games, designed to allow everyone to connect and get to know one another better.

**Outcome**
Election of Workshop Officers, approval of the Agenda, and drafting of Workshop Rules. Getting to know other Officers.

**Preparation**
None.

*09:00 – 09:30*

**Freshers' and Officers' Workshop**

**Description**
During this Workshop, participants elected to be the Officers will be prepared for their tasks during the week. At the same time, people who attend the ICM for the first time will have the chance to get to know the customs and atmosphere of the event.

**Outcome**
Enable Workshop Officers to undertake their tasks. Presenting the content of the meeting to new members.

**Preparation**
None.

*09:30 – 10:30*

**It's Not Bragging If It Is True (International Update)**

**Description**
A lot has been happening in Marketing so far in the term! This Workshop is an opportunity to step back and catch up on what's been happening behind the scenes in the Marketing Area.

Officers will also have the opportunity to share what they have been working on and what has been happening in their Groups.

**Outcome**
Officers will get an overview of what has been happening within Marketing on the International level this term, as well as have the opportunity to update the others on their own work, projects and initiatives.

**Preparation**
Think about what you have accomplished so far in your term and be ready to share with the Workshop.

*10:30 – 11:30*

**You Always Have a Choice.**

**Description**
The ELSA Brand Book is an essential tool for maintaining a consistent and recognisable ELSA Brand Identity. As the Brand Book turns 10 years old this term (!!), it is time to take a closer look at how it serves the Network today. In this Workshop, we will review the current Brand Book itself, focusing on its structure, visual presentation and functionality. The goal is to gather input from the Network to guide a comprehensive revision ahead of the 91st ICM in Prague.

**Outcome**
Participants will provide input on the structure, visual presentation and functionality of the Brand Book through an interactive review, identifying what should be retained, changed or added. The collected input will be used to prepare proposed amendments to the Brand Book, which will be presented and voted on at the 91st ICM in Prague.

**Preparation**
Go through the current Brand Book and consider what works well, what could be improved, and what is missing in terms of its structure, visual presentation and functionality. If possible, gather feedback from Marketers in your Group or your Marketing team on how the Brand Book could be improved and made easier to use.

*11:30 – 12:30*

**We Already Know What We Need To Do. We Just Have To Hear It From Someone Else.**

**Description**
It's time to put our Marketing skills into practice! In this hands-on Workshop, Officers will work on creating social media content, with a focus on either carousels or Reels. From developing the

concept to putting the final pieces together, this is a chance to experiment, get creative and have some fun doing it!

**Outcome**
Officers will gain practical experience in creating engaging carousel or Reel content, while exploring different approaches to storytelling, visual communication and content creation.

**Preparation**
Bring your charged computer, open Canva, and come ready to create!

*12:30 – 13:30*

**Unless You Have Photoshopped My Head Onto A Dragon, Do Not Interrupt Me.**

**Description**
Marketing can be exciting and creative, but it can also become overwhelming fast. There is always more content to create, and when registrations are low, or an event/project needs more visibility, the pressure to find new ways to reach people and support the event/project can often fall on the Marketer. This Workshop is a space for an honest conversation about motivation, workload and mental health in our Marketing roles, as well as what we can do to make our work more sustainable.

**Outcome**
Officers will have the opportunity to reflect on how they are doing in their roles, share their experiences and hear how others are handling different challenges within Marketing. The Workshop will also provide concrete tips and tools for managing workload, staying motivated and setting healthy boundaries.

**Preparation**
None. Come as you are, my dears!<3

*14:30 – 15:00*

**I Don't Want You On My Side. I Want Us To Be On The Same Side. (Joint with PD)**

**Description**
This Workshop is dedicated to discussing and voting on the recommendation of the Professional Development-related Marketing Proposals concerning the ELSA Traineeship Brand.

**Outcome**
Workshop recommendations regarding MKT and PD Proposals.

**Preparation**

Read through Proposal No. 7 related to MKT and PD carefully before the Workshop. If you have any amendments, please discuss them with the International Board first. This will allow the Workshop to go much faster and more efficiently.

*15:00 – 15:30*

**IT'S GOING TO HAPPEN, BECAUSE I AM GOING TO MAKE IT HAPPEN.**

**Description**
This Workshop is dedicated to discussing and voting on the recommendation of the Academic Activities-related Marketing Proposal concerning the AHRC Brand.

**Outcome**
Workshop recommendations regarding MKT and AA Proposal.

**Preparation**
Read through Proposal No. 3 related to MKT and AA carefully before the Workshop. If you have any amendments, please discuss them with the International Board first. This will allow the Workshop to go much faster and more efficiently.

*15:30 – 17:00*

**SOME PEOPLE WALK AWAY. OTHERS STICK AROUND. (JOINT WITH C)**

**Description**
This term, we are celebrating the 15th anniversary of the Helga Pedersen Moot Court Competition and the 25th anniversary of the John H. Jackson Moot Court Competition. In the first part of this Workshop, we will explore how these milestones can be used to celebrate the history and achievements of the Competitions while strengthening their visibility and engagement with the Network and external stakeholders. It will also provide an opportunity for participants to share and discuss their own anniversaries and exchange ideas on how to make the most of these occasions. The second part of this Workshop is dedicated to discussing and voting on the recommendations of the Marketing Proposals concerning the Helga Pedersen and John H. Jackson Brands in the Brand Book.

**Outcome**
Participants have a clearer understanding of the anniversary activities for HPMCC and JHJMCC, have exchanged ideas on how to use anniversaries to strengthen the visibility and development of their own Competitions and projects, and have formulated a recommendation to the International Council concerning the proposed Brand Book changes.

**Preparation**

Read through Proposals No. 4, No. 5 and No. 6 related to MKT and C carefully before the Workshop. If you have any amendments, please discuss them with the International Board first. This will allow the Workshop to go much faster and more efficiently.

**Saturday, 31st of October 2026**

*09:00 – 10:00*

**Pearson Specter Spook (Joint with BEE)**

**Description**
Working on the public image of an ELSA Group is the responsibility of every Board Member, but Presidents and Marketers are particularly involved through External and Public Relations. But what exactly is Public Relations, and where do these two Areas intersect and create opportunities for collaboration? During this Workshop, we will answer these questions and have the chance to discuss the image of ELSA as an association more broadly.

**Outcome**
Participants will be provided with practical information to help them advance their public relations efforts and understand what PR in ELSA means.

**Preparation**
Think about how your ELSA Group is perceived by law students, members, potential partners, universities and others you interact with. Reflect on how this image affects the activities of your Group and whether it supports the impression you want to create.

*10:00 – 11:00*

**I Thought You Liked It When I Breached Your Borders.**

**Description**
The Marketing Academy is meant to provide Officers with practical knowledge and skills they can use in their everyday Marketing work. In this Workshop, we will explore what Officers actually want to learn, explore potential module topics and shape what the Academy could offer as we build upon the foundation already laid down so far this term.

**Outcome**
Participants will have prioritised potential module topics and provided concrete input on what each module should cover, helping shape the future content of the Marketing Academy.

**Preparation**
Think about the Marketing skills you would most like to improve or learn more about. Also consider which methods could be most beneficial for developing these skills and gaining a deeper understanding of them.

*11:00 – 12:00*

**WIN A NO-WIN SITUATION BY REWRITING THE RULES.**

**Description**
The Synergy Blog offers a platform for sharing legal knowledge, ideas and perspectives from across ELSA and beyond. In this interactive Workshop, we will explore what can be published on Synergy and work together on ideas for content, formats and ways to make better use of the platform. We will also explore what could make Synergy more attractive to readers and potential contributors.

**Outcome**
Participants will have a clearer understanding of the opportunities for publishing on Synergy and will have contributed concrete ideas for content, formats and initiatives that could increase both readership and submissions.

**Preparation**
Visit **Synergy** and look at the content and visuals currently used on the platform. Think about what would make you more likely to read or submit an article, and come prepared with ideas on how we could make it more engaging for both readers and contributors.

*12:00 – 13:00*

**I DON'T HAVE DREAMS, I HAVE GOALS. (JOINT WITH S&C)**

**Description**
Great projects deserve great promotion! Webinars, ELSA Delegations and International Conferences of ELSA offer plenty of opportunities for creative and engaging promotion. In this hands-on Workshop, we will explore different approaches to promoting these projects, reaching the right audience and creating content that gets people to stop scrolling.

**Outcome**
Participants will have developed concrete promotional ideas and approaches for Webinars, ELSA Delegations and International Conferences of ELSA that they can adapt and use in their own Groups.

**Preparation**
Think about which of these projects you would like to promote more in your Group, and bring one example of a post that made you stop scrolling!

*14:30 – 15:30*

**Sorry, I Can't Hear You Over The Sound Of How Awesome I Am. (Closing Workshop)**

**Description**
Sadly, all good things must come to an end. :') Here, we will debrief the ICM, discuss any questions you might have and take a final look at what *SUITS* us moving forward.

**Outcome**
Collectively grow our sticker collection and leave ICM with some extra good memories for the year ahead!

**Preparation**
Bring your national drinks and any stickers/merch to exchange!

# ACADEMIC ACTIVITIES WORKSHOPS

## Preparation and Reminders

In order to actively participate and contribute to the Workshops, please do not forget to:

- Read these Working Materials cover to cover;
- Read relevant parts of the Statutes and Standing Orders of ELSA;
- Read relevant parts of the 78th edition of the International Council Meeting Decision Book;
- Read the One Year Operational Plan of the International Board for the term 2026/2027;
- Bring your ELSA spirit, share your thoughts and suggestions, and leave your personal touch in the XC International Council Meeting Budapest.

Please read the aforementioned documents carefully. This is of great importance for the discussions and the outcome of the Workshop sessions.

Last but not least, please read the following draft agenda carefully and make notes on the issues that you would like to address during each workshop. If you wish to bring up topics that are not included in the agenda, please note them down, and we will discuss them during the last session. Should you need any clarifications, please do not hesitate to contact the Vice President in charge of Academic Activities of the International Board at academicactivities@elsa.org.

To access most of the documents above, you require a username and password.
**Username:** officer
**Password:** 7zXZZNq

Lastly, do not forget to bring your national/local sweets and/or drinks to share with the Workshop.

**It is our pleasure to welcome you to the AA Workshops!**



**Enara Könözsyová**
Vice President in charge of Academic Activities
International Board of ELSA 2026/2027

## Draft Timetable

| | 28th October Wednesday | 29th October Thursday | 30th October Friday | 31st October Saturday | 1st November Sunday |
|---|---|---|---|---|---|
| 8:00-8:30 | Arrivals | Breakfast | Breakfast | | |
| 8:30-9:00 | | The WAArm-Up (Opening Workshop) | | | |
| 9:00-9:30 | | Freshers' & Officers' Workshop | Mid Plenary | A SeCret AAffair (Joint with S&C) | Final Plenary |
| 9:30-10:00 | | Checking Our GAAins | | | |
| 10:00-10:30 | | Rules of the RAAce (Proposals Workshop) | | | |
| 10:30-11:00 | | ChAAnge of Pace | | Find Your Running PAArtner | |
| 11:00-11:30 | | | | | |
| 11:30-12:00 | | ReAAdy, Set, ROLE! | | The RelAAy | |
| 12:00-12:30 | | | | | |
| 12:30-13:00 | | Work SmAArter, Run FAArther | | | |
| 13:00-13:30 | | | Lunch | | |
| 13:30-14:00 | | Lunch | | | |
| 14:00-14:30 | | | | | |
| 14:30-15:00 | Letter of Authorisation | Speak Up If You Dare (Joint with BEE & S&C) | Mid Plenary | StAAy Hydrated (Closing Workshop) | Final Plenary |
| 15:00-15:30 | Opening Plenary | | | Sightseeing | |
| 15:30-16:00 | | | | | |
| 16:00-16:30 | | Lead the ClAAss | | | |
| 16:30-17:00 | | | | | |
| 17:00-17:30 | | Reporting Time | | | Departures |
| 17:30-18:00 | | | | | |
| 18:00-18:30 | Dinner | Dinner | Preparation | Dinner | |
| 18:30-19:00 | | | | | |
| 19:00-19:30 | | | | | |
| 19:30-20:00 | | | | | |
| 20:00-20:30 | Socials | Socials | Gala Ball | Reporting Time | |
| 20:30-21:00 | | | | | |
| 21:00-21:30 | | | | Socials | |
| 21:30-22:00 | | | | | |
| 22:00-22:30 | | | | | |

## Draft Agenda

**Thursday, 29th of October 2026**

*08:30 – 09:00*

**The WAArm-Up (Opening Workshop)**

**Description**
Every good workout starts with a warm-up, and so do the AA Workshops. During the Opening Workshop, we will elect the Workshop Officers, namely the Chair, Vice Chair and the Secretaries. We will also present and approve the agenda as well as set the rules for our workshop.

**Outcome**
Election of Workshop Officers, approval of the Agenda and drafting of Workshop Rules. Getting to know other officers.

**Preparation**
None.

*09:00 – 09:30*

**Freshers' and Officers' Workshop**

**Description**
During this Workshop, participants elected to be the Officers will be prepared for their tasks during the week. At the same time, people who attend the ICM for the first time will have the chance to get to know the customs and atmosphere of the event.

**Outcome**
Enable Workshop Officers to undertake their task. Presenting to new members the content of the meeting.

**Preparation**
None.

*09:30 – 10:00*

**Checking Our GAAins**

**Description**
Every good training plan includes a moment to check your progress, and a few months into the term, it is time to check ours. In this Workshop, we will share what ELSA International has been working on in Academic Activities since the beginning of the term and what the State of the

Network tells us about AA across the Network. But the gains are not only made in Brussels. Together, we will map the progress happening across the Network, from the projects Groups are already running to their plans for the rest of the term, and get to know the Officers we will be training alongside this week.

**Outcome**
Participants will be up to date on the work of ELSA International in Academic Activities and the key findings of the 41st State of the Network, and will have the chance to get to know other AA Officers.

**Preparation**
Be prepared to share your plans!

*10:00 – 10:30*

**RULES OF THE RAACE (PROPOSALS WORKSHOP)**

**Description**
In this Workshop, we will discuss and vote on the recommendations to the Council regarding the Proposals for the Area of Academic Activities.

**Outcome**
Workshop recommendations regarding the AA Proposals.

**Preparation**
Read Proposal(s) No. 8, No. 9 and No. 10 carefully prior to the Workshop. If you plan to submit amendments, please discuss them with the International Board in advance so that the Workshop runs smoothly.

*10:30 – 11:30*

**CHAANGE OF PACE**

**Description**
Social Responsibility has been part of the AA conversation for several ICMs now, and it is time to pick up the pace. In this Workshop, we will present the progress made so far and the plan we are developing for Social Responsibility within Academic Activities. Then it is your turn to put it to the test. Would your Group actually organise it? What would help you, and what would stop you? Your input will directly shape the next steps.

**Outcome**
Participants will be familiar with the current direction of Social Responsibility in Academic Activities and will have shaped its next steps through their feedback.

**Preparation**
Think about the Social Responsibility initiatives your Group has organised or would like to organise.

*11:30 – 12:30*

**ReAAdy, Set, ROLE!**

**Description**
You want to implement ROLE this year, so what do you actually need to do? In this Workshop, we will introduce the new ROLE Masterplan template and show you how to use it to plan your implementation from start to finish. We will go through the ROLE materials and resources that already exist and where to find them, and explain how the coaching structure works and when to reach out for support. The good news? You do not have to invent everything yourself.

**Outcome**
Participants will know how to plan their ROLE implementation using the new Masterplan template, where to find the available ROLE materials and when to turn to the coaching system for support.

**Preparation**
Have a look at the ROLE Handbook and other ROLE materials available on the Officer's portal. Bring your questions!

*12:30 – 13:30*

**Work SmAArter, Run FAArther**

**Description**
Being an ELSA Officer is a marathon, and nobody runs a marathon without the right gear. In this Workshop, we will look at practical tools and habits that make Officer life easier, from organising your Drive and scheduling meetings to making your Workshops more interactive and using AI responsibly. This is not about one person presenting fifty apps. Together, we will build an AA Officer Survival Kit from the tips and tricks that already work across the Network.

**Outcome**
Participants will leave with practical tools and workflows to make their work more efficient, and will have contributed to a shared AA Officer Survival Kit.

**Preparation**
Bring your best Officer hacks and come ready to share.

*14:30 – 16:00*

**SPEAK UP IF YOU DARE (JOINT WITH BEE & S&C)**

**Description**
Advocacy is our way of influencing change in the world around us, but creating real impact requires us to approach it strategically. In this Workshop, BEE, AA and S&C Officers will come together to explore how we can strengthen advocacy across the Network and increase ELSA's impact. Using the Advocacy Guidelines as a guide, we will work with practical examples and discuss how Advocacy can become a stronger and more continuous part of our activities, both within our National/Local Groups and for ELSA as a whole.

**Outcome**
Participants will gain practical ideas on how to strengthen advocacy within their National/Local Groups and contribute to developing ELSA International's advocacy efforts.

**Preparation**
Read the Advocacy Guidelines and reflect on how your Group has engaged in advocacy so far, what worked, what didn't, and what could come next.

*16:00 – 17:00*

**LEAD THE CLAASS**

**Description**
A great class instructor keeps everyone moving, even when half the room would rather be anywhere else. In this Workshop, we will look at what it takes to find, prepare and support your ROLE facilitators throughout the year, and practise some of the facilitation skills they need most. What do you do when the class goes silent, or when one student takes over the whole discussion? Instead of just talking about it, we will try it.

**Outcome**
Participants will know how to recruit, prepare and support ROLE facilitators, and will have practised techniques for handling challenging classroom situations.

**Preparation**
None, just come ready to ROLE.

**Saturday, 31st of October 2026**

*09:00 – 10:30*

**A SeCret AAffair (Joint with S&C)**

**Description**
AA and S&C have been meeting in secret for quite some time, so it is time to make it official. From the IFP to the AHRC, our projects cross paths far more often than our agendas suggest. In the first part of this Workshop, we will look at where AA and S&C already come together and how we can make this collaboration easier and more intentional. We will then turn to coaching. Both Areas offer coaching for their projects, from ROLE and the AHRC to ELSA Law Schools and International Conferences of ELSA. What works, what does not, and what should change? We want to hear it from you.

**Outcome**
Participants will have identified opportunities for closer collaboration between AA and S&C projects and shared feedback on the coaching systems of both Areas, helping shape how they develop in the future.

**Preparation**
Think about the projects where AA and S&C already work together in your Group and, if you have been coached by ELSA International, what worked well and what could be improved.

*10:30 – 11:30*

**Find Your Running PAArtner**

**Description**
Running is more fun with a partner, and so is ELSA. By now, you have met the Officers in the room and heard what everyone is working on, so it is time to turn those conversations into real collaboration. Through quick rotating rounds, you will share what your Group can offer and what it is looking for, and find the Groups you could work with, whether the AHRC, a Legal Research Group or something completely new. The teams you form here will carry straight on into the next Workshop.

**Outcome**
Participants will have identified concrete opportunities for international collaboration and formed partnerships with Officers from other Groups.

**Preparation**
Come with one thing your Group can offer and one thing it is looking for in a collaboration.

*11:30 – 13:00*

**THE RELAAY**

**Description**
A campaign is a team effort. Like in a relay, every Group carries it forward. This year's Annual Human Rights Campaign focuses on Human Rights in Digital Democracy, and in this Workshop you will not just hear about the campaign, you will build it. Working in the teams formed in the previous Workshop, you will receive a scenario and create an AHRC activity that your Groups could implement together. We will finish by exploring each other's ideas, so everyone leaves with more than they came with.

**Outcome**
Participants will have created a concrete AHRC activity together with other Groups and will leave with ideas they can implement in their own campaign.

**Preparation**
Think about where your Group currently stands with the AHRC 2026/2027 and which activities you have planned so far.

*14:30 – 15:30*

**STAAY HYDRATED (CLOSING WORKSHOP)**

**Description**
After an intense week in Budapest, it is time to cool down, rehydrate and look back. In this final Workshop, we will reflect on what we learned, what worked and what you would like to see more of at future IIM and Open Calls. We will also look ahead: how you feel about your term so far, your priorities for the coming months and the collaborations you want to follow up on. And since staying hydrated matters, do not forget your national drinks!

**Outcome**
Participants will have reflected on the ICM and their term so far, shared feedback on the AA Workshops and identified their next steps and collaborations.

**Preparation**
Think about one thing you learned this week, and bring your national drinks and/or snacks.

# COMPETITIONS WORKSHOPS

## Preparation and Reminders

In order to actively participate and contribute to the Workshops, please do not forget to:

- Read these Working Materials cover to cover;
- Read relevant parts of the Statutes and Standing Orders of ELSA;
- Read relevant parts of the 78th edition of the International Council Meeting Decision Book;
- Read the One Year Operational Plan of the International Board for the term 2026/2027;
- Bring your ELSA spirit, share your thoughts and suggestions, and leave your personal touch in the XC International Council Meeting Budapest.

Please read the aforementioned documents carefully. This is of great importance for the discussions and the outcome of the Workshop sessions.

Last but not least, please read the following draft agenda carefully and make notes on the issues that you would like to address during each workshop. If you wish to bring up topics that are not included in the agenda, please note them down, and we will discuss them during the last session. Should you need any clarifications, please do not hesitate to contact the Vice President in charge of Competitions of the International Board at competitions@elsa.org.

To access most of the documents above, you require a username and password.
**Username:** officer
**Password:** 7zXZZNq

Lastly, do not forget to bring your national/local sweets and/or drinks to share with the Workshop.

**It is our pleasure to welcome you to the C Workshops!**



**Caisa Billger**
Vice President in charge of Competitions
International Board of ELSA 2026/2027

## Draft Timetable

| | 28th October Wednesday | 29th October Thursday | 30th October Friday | 31st October Saturday | 1st November Sunday |
|---|---|---|---|---|---|
| 8:00-8:30 | Arrivals | Breakfast | Breakfast | | |
| 8:30-9:00 | | Welcome to the White Lotus - Opening Workshop | | | |
| 9:00-9:30 | | Freshers' & Officers' Workshop | Mid Plenary | Candidacy Workshop | Final Plenary |
| 9:30-10:00 | | It's been a very interesting week – International Update | | | |
| 10:00-10:30 | | We're all just passing through | | I think it's what I'm gonna do after I graduate | |
| 10:30-11:00 | | | | | |
| 11:00-11:30 | | | | | |
| 11:30-12:00 | | What's the point of technology if it doesn't make our lives easier? | | These are the kinds of experiences that change you | |
| 12:00-12:30 | | | | | |
| 12:30-13:00 | | It's all about the money (Joint with BEE) | | | |
| 13:00-13:30 | | | Lunch | | |
| 13:30-14:00 | | Lunch | | | |
| 14:00-14:30 | | | | | |
| 14:30-15:00 | Letter of Authorisation | C Proposals | Mid Plenary | Arrivederci | Final Plenary |
| 15:00-15:30 | Opening Plenary | | | | |
| 15:30-16:00 | | Some People Walk Away, Others Stick Around (Joint with MKT) | | Sightseeing | |
| 16:00-16:30 | | | | | |
| 16:30-17:00 | | | | | |
| 17:00-17:30 | | Reporting Time | | | Departures |
| 17:30-18:00 | | | | | |
| 18:00-18:30 | Dinner | Dinner | Preparation | Dinner | |
| 18:30-19:00 | | | | | |
| 19:00-19:30 | | | | | |
| 19:30-20:00 | | | | | |
| 20:00-20:30 | Socials | Socials | Gala Ball | Reporting Time | |
| 20:30-21:00 | | | | | |
| 21:00-21:30 | | | | Socials | |
| 21:30-22:00 | | | | | |
| 22:00-22:30 | | | | | |

## Draft Agenda

**Thursday, 29th of October 2026**

*08:30 – 09:00*

**Welcome to the White Lotus – Opening Workshop**

**Description**
During the Opening Workshop, we will welcome participants to the Competitions Workshop and provide an overview of the agenda and objectives for the meeting. We will also elect the Workshop Officers, namely the Chair, Vice Chair and Secretaries, and establish the rules for the Workshop.

**Outcome**
Participants are familiar with the structure, objectives and rules of the Workshop and have elected the Workshop Officers.

**Preparation**
None.

*09:00 – 09:30*

**Freshers' and Officers' Workshop**

**Description**
During this Workshop, participants elected to be the Officers will be prepared for their tasks during the week. At the same time, people who attend the ICM for the first time will have the chance to get to know the customs and atmosphere of the event.

**Outcome**
Enable Workshop Officers to undertake their task. Presenting to new members the content of the meeting.

**Preparation**
None.

*09:30 – 10:00*

**It's been a very interesting week – International Update**

**Description**

In this Workshop, we will provide an overview of the latest developments within the Competitions Area at the international level, including ongoing projects, recent updates, upcoming milestones and key priorities for the time ahead.

**Outcome**
Participants are informed about the latest developments, ongoing work and upcoming priorities within the Competitions area at the international level.

**Preparation**
None.

*10:00 – 11:30*

### WE'RE ALL JUST PASSING THROUGH

**Description**
The Development Strategies for the John H. Jackson and Helga Pedersen Moot Court Competitions provide a strong foundation for the long-term development of both Competitions. However, strategic documents need to be revisited regularly to remain relevant and useful. In this workshop, we will take a closer look at the existing strategies, discuss their current relevance, and explore how we can continue developing and implementing them effectively. We will also reflect on the Competitions organised by the Network, with participants identifying strengths and areas for improvement within their own Competitions to ensure long-term development.

**Outcome**
Participants have a clearer understanding of the priorities for the long-term development of the Flagship projects within the Competitions area and how the Development Strategies can support this development. They will also have identified strengths and areas for improvement within their own Competitions.

**Preparation**
Read the Development Strategies for the Helga Pedersen and the John H. Jackson Moot Court Competitions, and come prepared to identify which aspects you believe should be revised, developed or prioritised. Also, reflect on strengths and areas for improvement of the Competition(s) organised by your National or Local Group.

*11:30 – 12:30*

### WHAT'S THE POINT OF TECHNOLOGY IF IT DOESN'T MAKE OUR LIVES EASIER?

**Description**
The use of Artificial Intelligence in Competitions has been discussed within the Network for some time. As a result, the ELSA International Team has developed AI Guidelines as a basis for further discussion on the use of AI in the context of Competitions. In this Workshop, we will

present the Guidelines and, together, discuss their content, share perspectives and exchange views on how they may be relevant to the Competitions Area.

**Outcome**
Participants have a better understanding of the AI Guidelines and have had the opportunity to exchange views on the use of AI within the Competitions Area.

**Preparation**
Come prepared to share your thoughts, questions or concerns regarding the use of Artificial Intelligence in Competitions.

*12:30 – 13:30*

**IT'S ALL ABOUT THE MONEY (JOINT WITH BEE)**

**Description**
Fundraising for Competitions can be a challenge for many National and Local Groups, but Competitions can also provide valuable opportunities for fundraising and developing long-term partnerships. In this Joint BEE & C Workshop, we will explore how to make the most of these opportunities, from identifying potential partners and approaching them to developing mutually beneficial collaborations. We will also discuss how BEE and C can work together more effectively in managing external relations and supporting the financial sustainability of Competitions.

**Outcome**
Participants gain practical ideas for fundraising and developing partnerships around their Competitions, as well as a clearer understanding of how BEE and C can collaborate on external relations.

**Preparation**
Reflect on the current fundraising and external relations practices of your National or Local Group in Competitions.

*14:30 – 15:30*

**C PROPOSALS**

**Description**
In this Workshop, we will focus on the C Proposals presented by the International Board. The session will provide an opportunity to discuss the Proposals in detail and conduct a comprehensive review. Participants will be able to share their input, propose amendments and ultimately offer their recommendations to the International Council.

**Outcome**
Recommendation to the Council concerning the C Proposals included in the Decision Book of the International Council Meeting.

**Preparation**
Read carefully Proposals No. 11 and No. 12 concerning Part 7. C, Chapter 2. Responsibilities, and Chapter 3. Academic Competitions. Discuss the Proposals with your Board. If you intend to prepare amendments, consider discussing them with the International Board before the Workshop to facilitate a smoother progression of the discussion.

*15:30 – 17:00*

**SOME PEOPLE WALK AWAY, OTHERS STICK AROUND (JOINT WITH MKT)**

**Description**
This term, we are celebrating the 15th Anniversary of the Helga Pedersen Moot Court Competition and the 25th Anniversary of the John H. Jackson Moot Court Competition. In the first part of this workshop, we will explore how these milestones can be used to celebrate the history and achievements of the Competitions while strengthening their visibility and engagement with the Network and external stakeholders. It will also provide an opportunity for participants to share and discuss their own anniversaries and exchange ideas on how to make the most of these occasions. The second part of this Workshop is dedicated to discussing and voting on the recommendations of the Proposals concerning the Helga Pedersen and John H. Jackson Brands in the Brand Book.

**Outcome**
Participants have a clearer understanding of the Anniversary activities for HPMCC and JHJMCC, have exchanged ideas on how to use Anniversaries to strengthen the visibility and development of their own Competitions and projects, and have formulated a recommendation to the International Council concerning the proposed Brand Book changes.

**Preparation**
Read through Proposals No. 4, No. 5 and No. 6 related to MKT and C carefully before the Workshop. If you have any amendments, please discuss them with the International Board first. This will allow the Workshop to go much faster and more efficiently.

**Saturday, 31st of October 2026**

*09:00 – 10:00*

**CANDIDACY WORKSHOP**

**Description**
This Workshop aims to give the candidate(s) running for the position of Vice President in charge of Competitions of the International Board of ELSA 2026/2027 the opportunity to present themselves. You will have the chance to ask questions and/or require some clarifications. This will give you the opportunity to hear the plans of the potential future Vice President in charge of Competitions.

**Outcome**
The C Officers are familiar with the candidate(s) running for the position of Vice President in charge of Competitions of the International Board of ELSA 2026/2027, along with their proposed action plans. Therefore, they can provide an informed recommendation to their National Groups.

**Preparation**
Read the Candidacy Materials.

*10:00 – 11:30*

**I THINK IT'S WHAT I'M GONNA DO AFTER I GRADUATE**

**Description**
In this Workshop, we will explore the Academic Competitions that can be organised within ELSA, with a particular focus on the Witness Interviewing Competition (WIC) and Client Interviewing Competition (CIC). We will discuss the key aspects of planning, organising and executing these Competitions, while exchanging experiences and approaches from across the Network.

**Outcome**
Participants gain a better understanding of how to plan and organise WIC and CIC and leave with practical ideas and approaches that can be applied to their own Competitions.

**Preparation**
Familiarise yourself with the WIC and CIC and, if applicable, reflect on your National Group's experience with organising these Competitions.

*11:30 – 13:00*

**THESE ARE THE KINDS OF EXPERIENCES THAT CHANGE YOU**

**Description**
Cross-border collaboration can provide valuable opportunities for National and Local Groups to strengthen their Competitions and exchange knowledge and experiences. In this Workshop, we will explore different ways of collaborating across borders, discuss potential opportunities and challenges, and share examples of successful cooperation within the Network.

**Outcome**
Participants have a better understanding of the opportunities for cross-border collaboration and have identified ideas that could be applied to their own Competitions.

**Preparation**
Reflect on potential opportunities for cross-border collaboration with other National or Local Groups and come prepared to share any previous experiences, ideas or challenges.

*14:30 – 15:30*

**ARRIVEDERCI**

**Description**
During the Closing Workshop, we will reflect on the discussions and outcomes of the Competitions Workshops and summarise the main points and takeaways from the meeting. We will also discuss the next steps for the Competitions Area and provide an opportunity for participants to share their final feedback.

**Outcome**
Participants have reflected on the outcomes of the meeting, have a clearer understanding of the next steps in the Competitions Area and have had the opportunity to provide final feedback.

**Preparation**
Reflect on the discussions and Workshops throughout the meeting and come prepared to share your main takeaways and any final feedback.

# PROFESSIONAL DEVELOPMENT WORKSHOPS

## Preparation and Reminders

In order to actively participate and contribute to the Workshops, please do not forget to:

- Read these Working Materials cover to cover;
- Read relevant parts of the Statutes and Standing Orders of ELSA;
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- Read the One Year Operational Plan of the International Board for the term 2026/2027;
- Bring your ELSA spirit, share your thoughts and suggestions, and leave your personal touch in the XC International Council Meeting Budapest.

Please read the aforementioned documents carefully. This is of great importance for the discussions and the outcome of the Workshop sessions.

Last but not least, please read the following draft agenda carefully and make notes on the issues that you would like to address during each workshop. If you wish to bring up topics that are not included in the agenda, please note them down, and we will discuss them during the last session. Should you need any clarifications, please do not hesitate to contact the Professional Development of the International Board at professionaldevelopment@elsa.org.

To access most of the documents above, you require a username and password.
**Username:** officer
**Password:** 7zXZZNq

Lastly, do not forget to bring your national/local sweets and/or drinks to share with the Workshop.

**It is our pleasure to welcome you to the PD Workshops!**



**Ece Koç**
Vice President in charge of Professional Development
International Board of ELSA 2026/2027

## Draft Timetable

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| 8:30-9:00 | | Welcome to New York (Opening Workshop) | | | |
| 9:00-9:30 | | Freshers' & Officers' Workshop | Mid Plenary | I Can Fix It (No Really I Can) | Final Plenary |
| 9:30-10:00 | | Long Story Short | | | |
| 10:00-10:30 | | Question...? | | | |
| 10:30-11:00 | | | | | |
| 11:00-11:30 | | You Need to Calm Down.. and Have Dessert! (Joint with IM) | | I Know Applicants Were Trouble | |
| 11:30-12:00 | | | | | |
| 12:00-12:30 | | Begin Again | | | |
| 12:30-13:00 | | | | | |
| 13:00-13:30 | | | Lunch | | |
| 13:30-14:00 | | Lunch | | | |
| 14:00-14:30 | | | | | |
| 14:30-15:00 | Letter of Authorisation | I don't want you on my side. I want us to be on the same side. (Joint with MKT) | Mid Plenary | I Only See Daylight (Closing Workshop) | Final Plenary |
| 15:00-15:30 | Opening Plenary | Speak Now | | | |
| 15:30-16:00 | | The Story of Us | | Sightseeing | |
| 16:00-16:30 | | | | | |
| 16:30-17:00 | | | | | |
| 17:00-17:30 | | Reporting Time | | | Departures |
| 17:30-18:00 | | | | | |
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| 21:00-21:30 | | | | Socials | |
| 21:30-22:00 | | | | | |
| 22:00-22:30 | | | | | |

## Draft Agenda

**Thursday, 29th of October 2026**

*08:30 – 09:00*

**Welcome to New York (Opening Workshop)**

**Description**
During the Opening Workshop of our first ICM, we will elect the Workshop Officers, namely the Chair, Vice Chair and the Secretaries. We will also present and approve the agenda as well as set the rules for our Workshops.

**Outcome**
Election of Workshop Officers, approval of the Agenda and drafting of Workshop Rules.

**Preparation**
Bring a smile and a good mood for the whole week!

*09:00 – 09:30*

**Freshers' and Officers' Workshop**

**Description**
During this Workshop, participants elected to be the Officers will be prepared for their tasks during the week. At the same time, people who attend the ICM for the first time will have the chance to get to know the customs and atmosphere of the event.

**Outcome**
Enable Workshop Officers to undertake their task. Presenting to new members the content of the meeting.

**Preparation**
None.

*09:30 – 10:00*

**Long Story Short (International Update)**

**Description**
The Professional Development Area is constantly evolving across the Network, and staying connected with these developments is essential for our work. In this Workshop, we will go through the latest updates from ELSA International, including relevant insights from the State of the Network Inquiry. There will also be space for National and Local Officers to share updates,

experiences and developments from their Groups, creating an opportunity to exchange practices and learn from one another.

**Outcome**
The Participants will be up to date with the main developments within the Professional Development Area at the international level and gain a broader perspective on what is happening across the Network.

**Preparation**
None.

*10:00 – 11:00*

**QUESTION...?**

**Description**
How do we know whether an ELSA Traineeship was actually a valuable experience for our members and providers? In this Workshop, we will take a closer look at the evaluation forms used throughout the ELSA Traineeships process and reflect on the information we currently collect. Together, we will discuss what works, what may be missing, and how we could improve the forms to gather more useful feedback and insights.

**Outcome**
The Participants will have a clear understanding of how our evaluation forms contribute to the development of ELSA Traineeships and will be able to suggest possible improvements to the questions and information we collect.

**Preparation**
Have a look at the evaluation forms used in ELSA Traineeships and think about your experience with them so far. Come prepared with suggestions for questions or information you think we should add, change or remove.

*11:00 – 12:00*

**YOU NEED TO CALM DOWN.. AND HAVE DESSERT! (JOINT WITH IM)**

**Description**
This Workshop will explore how we can approach mental health in ELSA. Mental health can significantly affect how we experience and participate in ELSA. We will discuss how to offer meaningful support and take small steps towards creating a healthier environment in their Network.

**Outcome**

Participants will understand how mental health can influence participation and engagement in ELSA and explore practical ways to contribute to a more supportive environment.

**Preparation**
Reflect on how mental health and wellbeing are currently approached within your National or Local Group.

*12:00 – 13:30*

**BEGIN AGAIN**

**Description**
With the recent changes to the Decision Book, we have an opportunity to rethink how Career Launch can be organised and developed in the future. In this Workshop, we will discuss how we would like Career Launch to look going forward, explore possible formats and ideas, and consider how National Groups can be involved in organising and developing the event.

**Outcome**
The Participants will have the opportunity to share their ideas on the future of Career Launch and discuss possible formats, areas of involvement and ways for National Groups to contribute to the event.

**Preparation**
Think about what you would like to see in Career Launch in the future.

*14:30 – 15:00*

**I DON'T WANT YOU ON MY SIDE. I WANT US TO BE ON THE SAME SIDE. (JOINT WITH MKT)**

**Description**
This Workshop is dedicated to discussing and voting on the recommendation of the Professional Development-related Marketing Proposals concerning the ELSA Traineeship Brand.

**Outcome**
Workshop recommendations regarding MKT and PD Proposals.

**Preparation**
Read through proposal No. 7 related to MKT and PD carefully before the Workshop. If you have any amendments, please discuss them with the International Board first. This will allow the Workshop to go much faster and more efficiently.

*15:00 – 15:30*

**SPEAK NOW**

**Description**
In this Workshop, participants will have the opportunity to discuss and vote on the recommendation of the Professional Development Proposal regarding the ELSA Traineeships

**Outcome**
Workshop recommendations regarding the PD Proposal.

**Preparation**
Read Proposal No. 13 International Council Meeting Decision Book amendment concerning the Part 8. Professional Development, Chapter 3. ELSA Traineeships. If you have any amendments, please discuss them with the International Board first. This will facilitate a smoother progression of the Workshop.

*15:30– 17:00*

**THE STORY OF US**

**Description**
Legal Tandem is a relatively new popular event within Professional Development, giving ELSA members the opportunity to learn from each other and exchange knowledge. In this Workshop, we will go through how to organise a Legal Tandem, from finding suitable participants to structuring the exchange. We will also look at how National Knowledge Survey Banks can be used when preparing and executing the event.

**Outcome**
The Participants will understand how to organise a Legal Tandem and how to make use of National Knowledge Survey Banks throughout the process.

**Preparation**
If available, review your Group's National Knowledge Survey Bank.

**Saturday, 31st of October 2026**

*09:00 – 11:00*

**I Can Fix It (No Really I Can)**

**Description**
As Job Hunting comes to an end, it is time to go through the Traineeship Specification Forms we have received and make sure they are ready for the next steps. In this Workshop, we will go through the main points to consider when verifying a TSF, discuss common issues and unclear cases, and then put it into practice. Participants will have the opportunity to review and verify their own TSFs during the Workshop, with the support of the EIT.

**Outcome**
The Participants will know what to look for when reviewing a Traineeship Specification Form and how to approach information that needs clarification, correction or further follow-up. By the end of the Workshop, they will have practically applied this approach to their own TSFs.

**Preparation**
Bring the Traineeship Specification Forms you have received during Job Hunting and be ready to review and verify them during the Workshop. If you already have any questions or unclear cases, bring those along as well..

*11:00 – 13:00*

**I Know Applicants Were Trouble**

**Description**
Now that we have a clear understanding of Job Hunting, it is time to focus on the Student Hunting phase of ELSA Traineeships. In this Workshop, we will go through the Student Hunting phase, from promoting the opportunities and receiving applications to verifying Traineeship Application Forms (TAFs). We will also discuss Reception and the role of the hosting Group in supporting the trainee before and during their traineeship.

**Outcome**
The Participants will understand the main steps of Student Hunting and TAF verification, as well as the responsibilities of the hosting Group during the Reception process.

**Preparation**
Familiarise yourself with the Student Hunting process. If you have experience with Reception or have hosted a trainee before, come prepared to share your experience

*14:30 – 15:30*

**I Only See Daylight (Closing Workshop)**

**Description**
In our final Workshop, we will take some time to look back at the ICM, reflect on the week and discuss the things we are taking away from it. We will revisit some of the main topics covered, share our experiences and takeaways, and have a final moment together before putting everything into practice throughout the term.

**Outcome**
The Participants will have the opportunity to reflect on their ICM experience, exchange their main takeaways and identify what they would like to apply in their work within Professional Development.

**Preparation**
Think about one thing you learned, one thing you enjoyed and one thing you would like to take forward from the ICM.

# SEMINARS AND CONFERENCES WORKSHOPS

## Preparation and Reminders

In order to actively participate and contribute to the Workshops, please do not forget to:

- Read these Working Materials cover to cover;
- Read relevant parts of the Statutes and Standing Orders of ELSA;
- Read relevant parts of the 78th edition of the International Council Meeting Decision Book;
- Read the One Year Operational Plan of the International Board for the term 2026/2027;
- Bring your ELSA spirit, share your thoughts and suggestions, and leave your personal touch in the XC International Council Meeting Budapest.

Please read the aforementioned documents carefully. This is of great importance for the discussions and the outcome of the Workshop sessions.

Last but not least, please read the following draft agenda carefully and make notes on the issues that you would like to address during each workshop. If you wish to bring up topics that are not included in the agenda, please note them down, and we will discuss them during the last session. Should you need any clarifications, please do not hesitate to contact the Vice President in charge of Seminars and Conferences of the International Board at seminarsconferences@elsa.org.

To access most of the documents above, you require a username and password.
**Username:** officer
**Password:** 7zXZZNq

Lastly, do not forget to bring your national/local sweets and/or drinks to share with the Workshop.

**It is our pleasure to welcome you to the S&C Workshops!**



**Adamantia Lora**
Vice President in charge of Seminars & Conferences
International Board of ELSA 2026/2027

## Draft Timetable

| | 28th October Wednesday | 29th October Thursday | 30th October Friday | 31st October Saturday | 1st November Sunday |
|---|---|---|---|---|---|
| 8:00-8:30 | Arrivals | Breakfast | Breakfast | | |
| 8:30-9:00 | | It's Nice to S&C You! | | | |
| 9:00-9:30 | | Freshers' & Officers' Workshop | Mid Plenary | A SeCret AAffair (Joint with AA) | Final Plenary |
| 9:30-10:00 | | Behind the S&Cenes | | | |
| 10:00-10:30 | | On a Global S&Cale: Suits On, Passports Ready | | | |
| 10:30-11:00 | | | | How to Get Away with (Not) Confusing Projects | |
| 11:00-11:30 | | Worth Every Cent (Joint With FM) | | | |
| 11:30-12:00 | | | | Key Area, but make it Supporting Edition | |
| 12:00-12:30 | | Save the Date(s) (Proposal Workshop) | | I Don't Have Dreams, I Have Goals (Joint With MKT) | |
| 12:30-13:00 | | | | | |
| 13:00-13:30 | | Let's Meet Halfway | Lunch | | |
| 13:30-14:00 | | Lunch | | | |
| 14:00-14:30 | | | | | |
| 14:30-15:00 | Letter of Authorisation | Speak Up If You Dare (Joint with AA & S&C) | Mid Plenary | See You at the Next S&Cene! | Final Plenary |
| 15:00-15:30 | Opening Plenary | | | | |
| 15:30-16:00 | | | | Sightseeing | |
| 16:00-16:30 | | From Sunscreen to Snow Boots | | | |
| 16:30-17:00 | | | | | |
| 17:00-17:30 | | Reporting Time | | | Departures |
| 17:30-18:00 | | | | | |
| 18:00-18:30 | Dinner | Dinner | Preparation | Dinner | |
| 18:30-19:00 | | | | | |
| 19:00-19:30 | | | | | |
| 19:30-20:00 | | | | | |
| 20:00-20:30 | Socials | Socials | Gala Ball | Reporting Time | |
| 20:30-21:00 | | | | | |
| 21:00-21:30 | | | | Socials | |
| 21:30-22:00 | | | | | |
| 22:00-22:30 | | | | | |

## Draft Agenda

**Thursday, 29th of October 2026**

*08:30 – 09:00*

**NICE TO S&C YOU!**

**Description**
During the Opening Workshop, we will elect the Workshop Officers, namely the Chair, Vice Chair and the Secretaries. We will also present and approve the agenda as well as set the rules for our Workshop. Our Internal Meetings have been strongly connected to icebreakers and games with the hope of ensuring that we have the chance to get to know each other better.

**Outcome**
Election of Workshop Officers, approval of the Agenda and drafting of Workshop Rules.

**Preparation**
None.

*09:00 – 09:30*

**FRESHERS' AND OFFICERS' WORKSHOP**

**Description**
During this Workshop, participants elected to be the Officers will be prepared for their tasks during the week. At the same time, people who attend the ICM for the first time will have the chance to get to know the customs and atmosphere of the event.

**Outcome**
Enable Workshop Officers to undertake their task. Presenting to new members the content of the meeting.

**Preparation**
None.

*09:30 – 10:00*

**BEHIND THE S&CENES**

**Description**
You have all seen the famous blue door, but have you ever wondered what really happens behind it? Time to find out! In this Workshop, we open the door to the S&C office of the ELSA House

to see what Adamantia has been up to this term. Then we step out into the Network and see what the State of the Network tells us!

**Outcome**
Participants will have the full picture: what the VP S&C and her Team have been up to so far, and the key takeaways from the 41st State of the Network.

**Preparation**
None.

*10:00 – 11:00*

**On a Global S&Cale: Suits On, Passports Ready**

**Description**
ELSA Delegations open the doors of leading international institutions to our members, and it's no wonder they are one of ELSA's proudest projects! In this Workshop, we will look back at the past term's Calls and celebrate what went well, while spotting new ways to evolve. We will then look ahead: how the project could evolve, what ELSA International has in store and, most importantly, your feedback, insights and suggestions from your Groups!

**Outcome**
Participants will have a clear picture of ELSA Delegations, from its numbers to its challenges. They will know where to focus, how National Groups can expand the project and which tools can support their members, while helping shape its future with their ideas.

**Preparation**
Think about how your National Group engages with ELSA Delegations and bring your feedback and ideas. For extra points: explore the Officers' Portal and see which tools could be improved.

*11:00 - 12:00*

**Worth Every Cent (Joint With FM)**

**Description**
ELSA Law Schools bring together participants from across the Network, and keeping them sustainable and accessible takes careful financial planning. In this Joint Workshop, we will take a closer look at the financial side of organising ELSA Law Schools, from participation fees and budgeting to the factors that shape the overall cost of participation. Together, we will exchange experiences, discuss current challenges and expectations, and explore how the financial framework can support both quality and accessibility.

**Outcome**
Participants will gain a better understanding of the financial considerations behind ELSA Law

Schools and what influences participation fees. They will also have shared their experiences and ideas on how to keep future ELSA Law Schools sustainable and accessible.

**Preparation**
Go through the ELSA Law Schools Handbook and the International Council Meeting Decision Book provisions on participation fees and categories for ELSA Law Schools.

*12:00 – 13:00*

**SAVE THE DATE(S) (PROPOSAL WORKSHOP)**

**Description**
Grab your calendars; it's time to Save the Date(s)! This Workshop is dedicated to discussing and voting on the recommendations of the Proposals for the Area of Seminars & Conferences.

**Outcome**
Workshop recommendations regarding the S&C Proposals.

**Preparation**
Read through Proposals No. 14, No. 15 and No. 16 related to S&C carefully prior to the Workshop.

*13:00 – 13:30*

**LET'S MEET HALFWAY**

**Description**
They may not Flagship projects, but they are some of the most frequent across the Network! Light on resources but rich in opportunities, ELSA Webinars and Study Visits are among the easiest ways for any Group to work together across borders. In this Workshop, we will explore the many shapes these projects can take and get creative with new ideas for international collaboration.

**Outcome**
Participants will know the different formats of ELSA Webinars and Study Visits and leave inspired to try new ones with Groups from across the Network.

**Preparation**
Think about the ELSA Webinars and Study Visits your Group has organised or joined, and come ready to share!

*14:30 – 16:00*

**SPEAK UP IF YOU DARE (JOINT WITH AA & S&C)**

**Description**
Advocacy is our way of influencing change in the world around us, but creating real impact requires us to approach it strategically. In this Workshop, BEE, AA and S&C Officers will come together to explore how we can strengthen advocacy across the Network and increase ELSA's impact. Using the Advocacy Guidelines as a guide, we will work with practical examples and discuss how Advocacy can become a stronger and more continuous part of our activities, both within our National/Local Groups for ELSA as a whole.

**Outcome**
Participants will gain practical ideas on how to strengthen advocacy within their National/Local Groups and contribute to developing ELSA International's advocacy efforts.

**Preparation**
Read the Advocacy Guidelines and reflect on how your Group has engaged in advocacy so far, what worked, what didn't, and what could come next.

*16:00 – 17:00*

**FROM SUNSCREEN TO SNOW BOOTS**

**Description**
SELS are officially over, and WELS are just around the corner! In this Workshop, we will review the statistics of the recently concluded SELS Cycle and see what they tell us about where we can grow. We will then turn our eyes to the upcoming WELS, discuss the current needs of the project and explore ways to help it thrive.

**Outcome**
Participants will have a clear picture of where ELSA Law Schools stand and will have helped shape the next steps of the project.

**Preparation**
Think about your Group's experience with the ELSA Law Schools and come ready to share your ideas.

**Saturday, 31st of October 2026**

*09:00 – 10:30*

**A SeCret AAffair (Joint with AA)**

AA and S&C have been meeting in secret for quite some time, so it is time to make it official. From the IFP to the AHRC, our projects cross paths far more often than our agendas suggest. In the first part of this Workshop, we will look at where AA and S&C already come together and how we can make this collaboration easier and more intentional. We will then turn to coaching. Both Areas offer coaching for their projects, from ROLE and the AHRC to ELS and ICE. What works, what does not, and what should change? We want to hear it from you.

**Outcome**
Participants will have identified opportunities for closer collaboration between AA and S&C projects and shared feedback on the coaching systems of both Areas, helping shape how they develop in the future.

**Preparation**
Think about the projects where AA and S&C already work together in your Group and, if you have been coached by ELSA International, what worked well and what could be improved.

*10:30 - 11:30*

**How to Get Away with (Not) Confusing Projects**

**Description**
International Conferences of ELSA might look similar to ELSA Law Schools at first glance, but they have a character all of their own. In this Workshop, we will look at what an ICE really is and how it stands out within the Network, before putting it into practice ourselves.

**Outcome**
Participants will know what an ICE is and how to explain it with confidence.

**Preparation**
Read the International Conferences of ELSA provisions in the Decision Book to get familiar with what an ICE is and its requirements.

*11:30 – 12:00*

**The S&Curity Blanket**

**Description**
Behind every successful project there is a good support system! In this Workshop, we will take a

look at the Mentorship Programme, explore what kind of support could help our other projects and discuss what the Area needs to keep growing.

**Outcome**
Participants will be familiar with the Mentorship Programme and will have helped identify the Area's needs for the rest of the term.

**Preparation**
Think about the challenges your Group faces when organising S&C events and what could help you overcome them.

*12:00 – 13:00*

**I Don't Have Dreams, I Have Goals (Joint With MKT)**

**Description**
Great projects deserve great promotion! Webinars, ELSA Delegations and International Conferences of ELSA offer plenty of opportunities for creative and engaging promotion. In this hands-on Workshop, we will explore different approaches to promoting these projects, reaching the right audience and creating content that gets people to stop scrolling.

**Outcome**
Participants will have developed concrete promotional ideas and approaches for Webinars, ELSA Delegations and International Conferences of ELSA that they can adapt and use in their own Groups.

**Preparation**
Think about which of these projects you would like to promote more in your Group, and bring one example of a post that made you stop scrolling!

*14:30 – 15:30*

**See You at the Next S&Cene**

**Description**
The XC ICM is coming to an end, and this last Workshop is dedicated to us. We will share our takeaways from the week in Budapest, what we will bring back to our Groups and our highs and lows of the term so far, and look at how we move forward together for the months ahead.

**Outcome**
A proper goodbye and a stronger S&C community, ready for the next S&Cenes.

**Preparation**
Think about one thing you learnt this week, and bring your national drinks and/or sweets. Let's find out who we should collaborate with next!

# PROPOSALS

## THE INTERNATIONAL BOARD

### No. 1. International Council Meeting Decision Book amendment concerning Part 2. Board Management, External Relations and Expansion, Chapter 3. External Relations

The International Board is proposing the following to the International Council:

## CHAPTER 3. EXTERNAL RELATIONS

**Article 3. Procedure to Contact**

[...]

3.6 The permission given under Article 3 shall be forfeited if:

a. the requesting party made no attempt to contact the third party within three months of receiving the permission;
b. an attempt to contact the third party was made, but the third party did not respond, or subsequently ceased responding, for three consecutive months;
c. the third party was not interested in cooperating.

3.~~6~~7 The above procedures do not apply:

[...]

**Comment:**
Before the amendments to the External Relations Regulations adopted at the LXXXVII ICM in Malta, the Decision Book expressly established circumstances in which permission to contact would be forfeited as part of a monthly reporting procedure. This provision was removed as part of an effort to ease the reporting requirements, while the consequences of removing the part concerning forfeiture of permission were not specifically addressed. As a result, the current regulations do not specify how long a permission to contact remains valid or when it is considered forfeited. The proposed change aims to establish a clear point at which a permission to contact ceases to be valid and, consequently, when a new CAF should be submitted if the requesting party wishes to contact the same entity again. The three-month period seeks to distinguish inactive contact from ongoing efforts to establish or maintain contact. It gives the requesting party a reasonable period to initiate contact and the third party sufficient time to respond, while preventing permissions from remaining valid indefinitely where contact has not been initiated or communication has ceased. Three months also aligns with the timeframe already used in the current reporting procedure. Furthermore, the third party not being interested in cooperating constitutes a natural point at which the permission should be forfeited.

The proposed change therefore establishes clearer circumstances as to when a permission to contact remains valid and when it is considered forfeited.

## No. 2 International Council Meeting Decision Book amendment concerning Part 3. Internal Management, Chapter 6. Human Resources.

The International Board is proposing the following to the International Council:

# PART 3. INTERNAL MANAGEMENT (IM)

# CHAPTER 6. HUMAN RESOURCES

### Article 4. Human Resources Strategy

4.1 The aim of the Human Resources Strategy of ELSA International is to align ~~our~~its Human Resources ~~practises~~practices with ~~our~~its strategic objectives and to ensure sustainable Human Resources Management within ELSA International.

4.2 The Human Resources Strategy shall be implemented over the duration of three years. The fulfilment of the Human Resources Strategy shall be evaluated in the second year of the strategy by means of ~~a Human Resources Strategy Progress Report~~updates provided to the Network on its implementation and by means of a Human Resources Strategy Final Report after the end of the implementation period.

4.3 ELSA International shall:

a. be responsible for the implementation of the Human Resources Strategy;
b. ~~regularly~~update the Network on the implementation of the Human Resources Strategy at each International Council Meeting;
c. ~~present the progress of the Strategy at the second regular International Council Meeting of each term;~~
d. c. be responsible for the writing and publication of the Human Resources ~~Strategy Progress and~~ Final Reports.

**Comment:**
The current wording of Article 4.1 uses first-person plural possessive pronouns to refer to ELSA International. This phrasing is inconsistent with the rest of the Decision Book, which otherwise refers to ELSA International in the third person, and it creates ambiguity as to whom the possessive pronouns are meant to refer. The proposed amendment to Article 4.1 does not change the substantive meaning or intent of the Article. Furthermore, the proposal corrects a grammatical error in Article 4.1.

Articles 4.2 and 4.3 require ELSA International to draft and present a Human Resources Strategy Progress Report in the second year of implementation of the Human Resources Strategy, in addition to the Human Resources Final Report at the end of the implementation period. The proposed change does not remove the evaluation of the Strategy in its second year. However, it will continue to be communicated to the Network without the need for a dedicated report. This would allow ELSA International to focus on implementing the Human Resources Strategy effectively, while the Final Report would remain in place to ensure evaluation of the implementation cycle. As the first Human Resources Strategy is ending this year, this is an

appropriate moment to reassess the reporting requirements before the next implementation cycle begins, allowing ELSA International to focus its efforts on the effective implementation of the Strategy itself, and the Final Report remains in place to ensure evaluation at the end of the implementation period.

## No. 3 International Council Meeting Decision Book amendment concerning Annex 4. Brand Book

The International Board is proposing the following to the International Council:




### FONT

Lato (all weights)

### COLOURS

RGB: 0 0 0
CMYK: 0 0 0 100
HEX: #000000

RGB: 255 255 255
CMYK: 0 0 0 0
HEX: #ffffff

RGB: 240 47 127
CMYK: 0 80 47 6
HEX: #f02f7f

*All colours found in the wavy AHRC element may be used.*

### KEY SELLING POINTS

1. Commitment to Human Rights;
2. Extracurricular knowledge;
3. Collaboration with the Council of Europe.

### ELEMENTS

1. Wavy AHRC element;
2. Gradient lines;
3. Black transparent overlay or gradients.

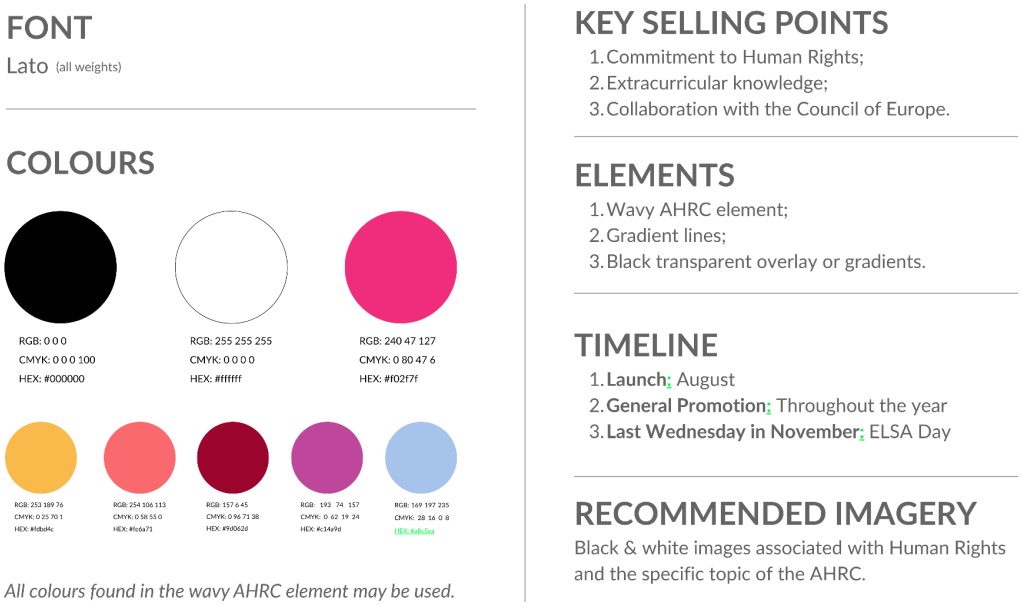
### TIMELINE

1. **Launch** - August
2. **General Promotion** - Throughout the year
3. **Last Wednesday in November** - ELSA Day

### RECOMMENDED IMAGERY

Black & white images associated with Human Rights and the specific topic of the AHRC.

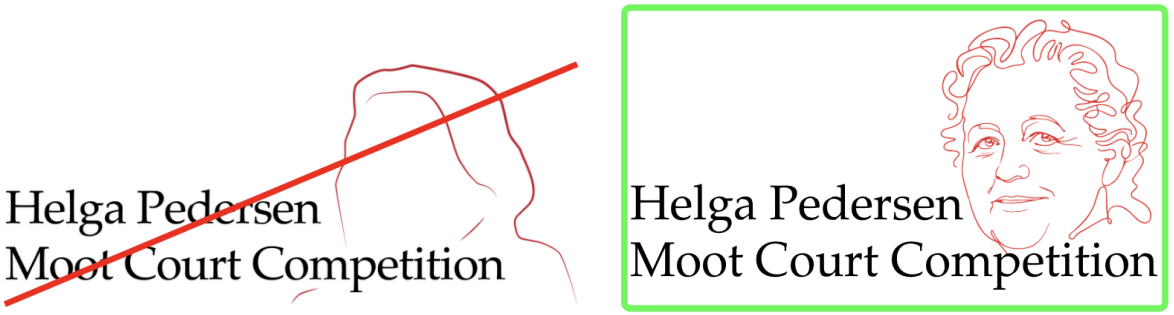
30




**Comments:**
The Annual Human Rights Campaign brand was updated at the 89th ICM in Brno. During this update, one of the colour codes was entered incorrectly on the Brand page in the Brand Book. This Proposal aims to correct the colour code to accurately reflect the intended colour of the existing brand.

## No. 4 International Council Meeting Decision Book amendment concerning Annex 4. Brand Book

The International Board is proposing the following to the International Council:




**Comment:**
The proposal introduces a new Helga Pedersen Moot Court Competition logo featuring a more detailed illustration of Judge Helga Pedersen, adapted from the artwork created by the European Court of Human Rights for its newly introduced Helga Pedersen exhibition. The European Court of Human Rights has granted us permission to use this artwork for the Competition's logo. The use of the artwork will create a stronger visual connection between the Competition and the Court, while giving greater prominence to Helga Pedersen herself within the Competition's visual identity.

As the Competition celebrates its 15th Edition this year, the introduction of a new logo also provides a meaningful opportunity to mark this milestone and celebrate the continued legacy of the Helga Pedersen Moot Court Competition.

## No. 5 International Council Meeting Decision Book amendment concerning Annex 4. Brand Book




### FONT

Palatino
Syne

### COLOURS

RGB: 194 31 49
~~CMYK: 16 98 78 6~~
HEX: #c21f31

RGB: 186 186 186
~~CMYK: 30 22 24 3~~
HEX: #bababa

### RECOMMENDED IMAGERY

~~*Images from previous editions, from the European Court of Human Rights*~~

### KEY SELLING POINTS

1. Possibility of winning a traineeship at the European Court of Human Rights;
2. The ~~only~~ Moot Court Competition in English on the European Convention on Human Rights;
3. Collaboration with the Council of Europe.

### ELEMENTS

1. ~~Square speech bubbles;~~
2. Red transparent overlay or gradient.

### TIMELINE

1. **Launch** - September
2. **General Promotion** - ca. two months
3. **Registration Deadline** - ~~November~~
4. **Final Round** - ~~April~~

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## FONT

Palatino

Syne

## COLOURS

RGB: 232 34 37
CMYK: 0 85 84 9
HEX: #e82225

RGB: 162 17 32
CMYK: 0 90 80 36
HEX: #a21120

RGB: 194 31 49
CMYK: 0 84 75 24
HEX: #c21f31

RGB: 186 186 186
CMYK: 0 0 0 27
HEX: #bababa

## RECOMMENDED IMAGERY

Competition-related images

1. Images from previous Editions;
2. Images from the European Court of Human Rights;
3. Cities where Regional Rounds are held.

## KEY SELLING POINTS

1. Possibility of winning a Study Visit at the European Court of Human Rights;
2. The largest Moot Court Competition in English on the European Convention on Human Rights;
3. Collaboration with the Council of Europe.

## ELEMENTS

1. Red transparent overlay or gradient.

## TIMELINE

1. **Launch:** September
2. **General Promotion:** ca. two months
3. **Registration Deadline:** October - November
4. **Final Round:** May - June

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**Comment:**
The Helga Pedersen brand has remained largely unchanged since it was introduced on the occasion of the 10th Edition of the Competition. After five years, trends and the way we interact with brands have evolved. The Proposal therefore recommends updating the colour palette to create a more modern and cohesive visual identity, while maintaining the recognisable red character of the project.

The proposed colour palette has been refreshed to better align with the visual direction of the European Court of Human Rights and its newly developed Helga Pedersen exhibition. The updated palette introduces several more contemporary shades of red, while retaining the original Helga red for continued use, giving the brand a fresher and more modern look. The CMYK codes of the existing colours have also been corrected.

Additionally, the Proposal updates several elements of the Brand Book to reflect the current positioning and structure of the Competition. The key selling points have been revised to highlight the possibility of a Study Visit at the European Court of Human Rights and the scale of the Competition. The recommended imagery has also been adjusted to focus more directly on the Competition and its Regional Rounds, which is in line with how we currently interact with the brand. Finally, the timeline has been updated to reflect the current times of the registration period and Final Round.

## No. 6 International Council Meeting Decision Book amendment concerning Annex 4. Brand Book

The International Board is proposing the following to the International Council:




### FONT

Lato (all weights)

### COLOURS

~~RGB: 7 33 95~~
~~CMYK: 100 91 36 27~~
~~HEX: #07215f~~

RGB: 255 255 255
CMYK: 0 0 0 0
HEX: #ffffff

RGB: 255 116 0
~~CMYK: 0 64 94 0~~
HEX: #ff7400

### RECOMMENDED IMAGERY

~~*Images associated with the global aspect and photos from previous editions*~~

1. ~~World~~

### KEY SELLING POINTS

1. Organised globally;
2. ~~Biggest~~ Moot Court Competition on Trade Law;
3. Collaboration with the World Trade Organi~~s~~ation.

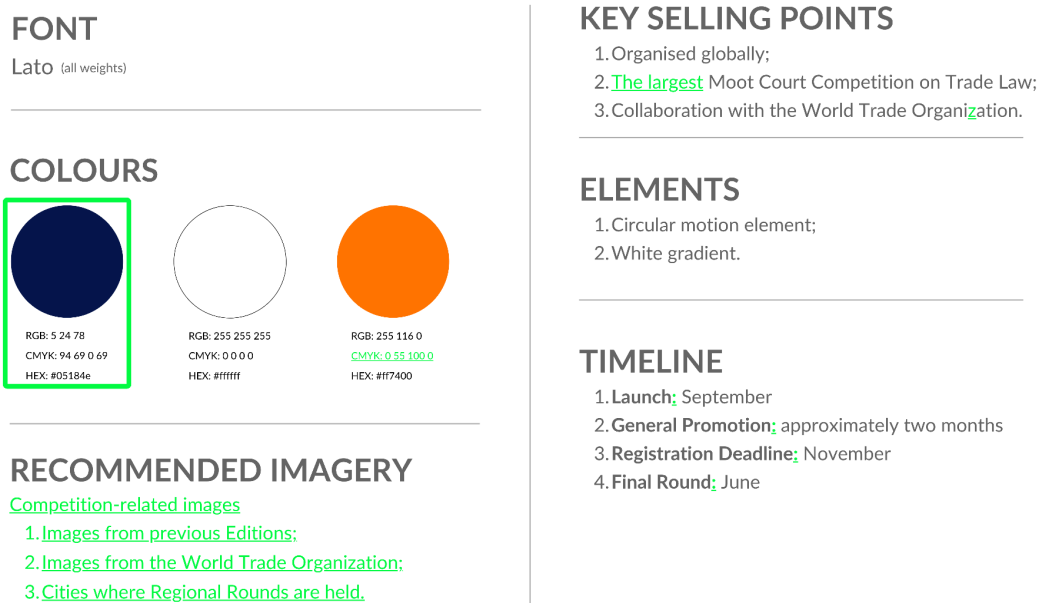
### ELEMENTS

1. Circular motion element;
2. White gradient.

### TIMELINE

1. **Launch** - September
2. **General Promotion** - approx. two months
3. **Registration Deadline** - November
4. **Final Round** - June

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**Comment:**
The John H. Jackson Moot Court Competition brand is well-established; however, the use of multiple shades of blue across the existing Brand Book has resulted in an unnecessarily complex and inconsistent colour palette of the brand within the Brand Book. This Proposal therefore recommends simplifying the blue colour palette by introducing the main blue used in the swoosh element as the primary blue of the brand.

The same blue will also be introduced for the blue version of the JHJMCC logo, replacing the different shade of blue currently used. This will create greater consistency between the logo, the swoosh element, and the wider visual identity. In addition, a black version of the JHJMCC logo is being introduced. This follows the developments made at the 88th and 89th ICM and the introduction of the black ELSA Logo, allowing the JHJMCC logo to be used more seamlessly alongside the black ELSA Logo.

The recommended imagery has also been updated to focus more specifically on the Competition and its international character. The Proposal introduces more specific recommendations, including images from previous editions, the World Trade Organization, and cities hosting the Regional Rounds.

## No. 7 International Council Meeting Decision Book amendment concerning Annex 4. Brand Book




### FONT
Roboto (all weights)

### COLOURS

RGB: 0 0 0
CMYK: 0 0 0 100
HEX: #000000

~~RGB: 103 172 95~~
~~CMYK: 64 8 77 0~~
~~HEX: #67ac5f~~

~~RGB: 48 96 51~~
~~CMYK: 82 38 91 32~~
~~HEX: #306033~~

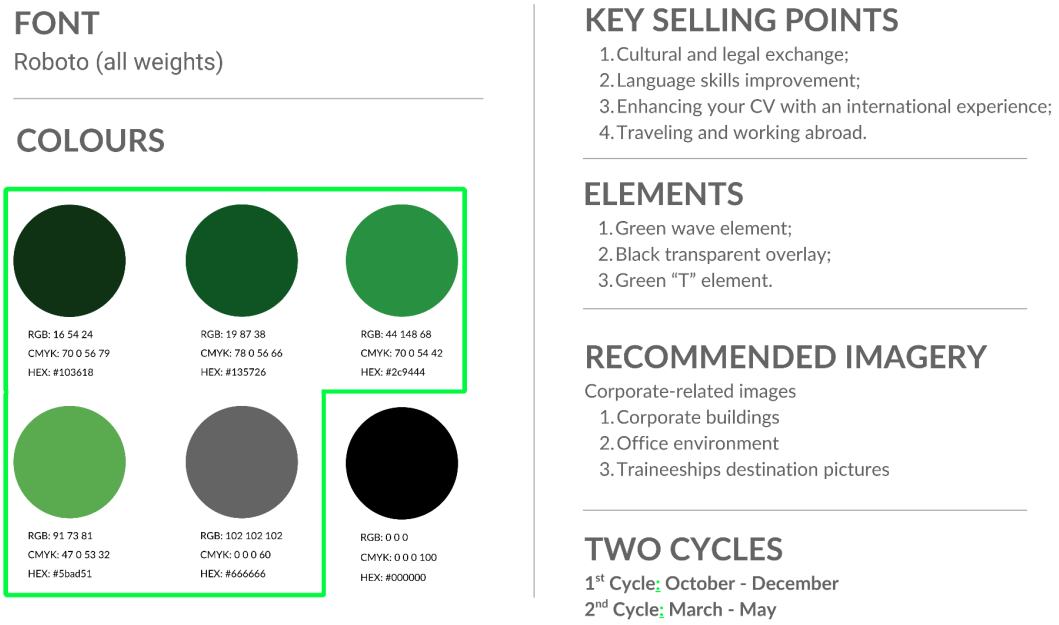
### KEY SELLING POINTS
1. Cultural and legal exchange;
2. Language skills improvement;
3. Enhancing your CV with an international experience;
4. Traveling and working abroad.

### ELEMENTS
1. Green wave element;
2. Black transparent overlay;
3. Green "T" element.

### RECOMMENDED IMAGERY
Corporate-related images
1. Corporate buildings
2. Office environment
3. Traineeships destination pictures

### TWO CYCLES
1st Cycle October- December
2nd Cycle March - May

38




**Comment:**
The ELSA Traineeships brand has maintained the same colour palette since the project officially changed its name from STEP to ELSA Traineeships during the 2021-2022 term. While green shades have become a recognisable and established part of the ELSA Traineeships identity, the wider visual landscape and design trends have evolved during this time.

This Proposal therefore recommends refreshing the colour palette to introduce more modern and contemporary shades of green, giving the ELSA Traineeships brand a fresher and more dynamic visual expression. The updated colours are intended to modernise the overall look of the brand while maintaining the distinctive green profile that has become synonymous with ELSA Traineeships.

## No. 8 International Council Meeting Decision Book amendment concerning Part 6. Academic Activities, Chapter 2. Responsibilities

The International Board is proposing the following to the International Council:

# PART 6. ACADEMIC ACTIVITIES (AA)

# CHAPTER 2. RESPONSIBILITIES

### Article 1. Responsibilities

1.1 ELSA International shall:

a. be responsible for the coordination of the ELSA Law Review, the Annual Human Rights Campaign, and the Rule of Law Education ~~Programme~~ and support all other Academic Activities projects;
b. produce and make available to National Groups tools necessary for the area of Academic Activities, annually revise them, and, if necessary, update them;
c. annually evaluate the Flagship Projects of ELSA falling under the area of Academic Activities and share the outcome with National Groups.

[…]

**Comment:**
The name of the project is no longer "Rule of Law Education Programme", but "Rule of Law Education". The name was changed at ICM Antalya in 2024. This amendment corrects the only remaining outdated reference to the former name.

## No. 9 International Council Meeting Decision Book amendment concerning Part 6. Academic Activities, Chapter 3. Annual Human Rights Campaign

The International Board is proposing the following to the International Council:

# PART 6. ACADEMIC ACTIVITIES (AA)

# CHAPTER 3. ANNUAL HUMAN RIGHTS CAMPAIGN

### Article 3. Responsibilities

3.1 ELSA International shall:

a. launch a call for Annual Human Rights Campaign topics no later than four weeks before the opening of the second regular International Council Meeting of the term;
b. publish an Annual Human Rights Campaign Outline for the respective edition, no later than the 1st of September. This Outline should include an explanation of the topic, the criteria of the Competition and a timeline of the Campaign;
c. publish Supporting Materials for the Annual Human Rights Campaign every four months, starting from the 1st of September. The materials should include the international days of each month as well as important dates that are affiliated with the chosen topic of the Campaign;
d. launch a call for National Coordinators of the Annual Human Rights Campaign;
e. share the Specification Form no later than the 1st of ~~October~~ September and the Evaluation Form no later than the 28th of February of the following year;
f. coordinate the Annual Human Rights Campaign Competition;
g. provide necessary information and other assistance to National and Local Groups.

[…]

**Comment:**
In previous editions of the Annual Human Rights Campaign, the Specification Form has consistently been shared before the current deadline of the 1st of October. In 2023/2024, it was shared on the 12th of September; in 2024/2025, on the 5th of August; and in 2025/2026, on the 1st of September. For the 2026/2027 edition, the Specification Form was likewise shared on the 1st of September.

The Decision Book should reflect the actual implementation and timeline of the project. In practice, the Specification Form is closed in early October in order to collect the necessary information from Organising Groups and prepare the Campaign's visibility materials. Therefore, retaining the 1st of October as the deadline for sharing the Form does not correspond to the way the Annual Human Rights Campaign is implemented.

## No. 10 International Council Meeting Decision Book amendment concerning Part 6. Academic Activities, Chapter 4. Rule of Law Education

The International Board is proposing the following to the International Council:

# PART 6. ACADEMIC ACTIVITIES (AA)

# CHAPTER 4. RULE OF LAW EDUCATION

### Article 2. Requirements

[…]

2.3 ELSA International shall:

a. coordinate the implementation of the Rule of Law Education and support National Groups in implementing Rule of Law Education projects;
b. create, annually revise, and update tools facilitating the organisational process of the Rule of Law Education;
c. share the ROLE Specification Form, no later than the 1st of October;
d. share the ROLE Evaluation Form, no later than the ~~31st~~ 30th of June and publish the information submitted into this Form in the ROLE Final Report;
e. publish annually an updated version of the Curriculum Localisation Guidelines;
f. provide support and necessary information to the National Groups through a coaching system.

[…]

### Article 3. Compliance and Quality Control of National Projects

3.1 ELSA International shall have the power to:

a. check whether the Facilitators of a National Project have received any form of training, prior to conducting any ROLE session;
b. check academic and/or institutional partner involvement in a National Project;
c. check the Curriculum Derivatives used for a National Project;
d. check any additional aspects of a National Project that ELSA International ~~seems~~deems necessary to guarantee the quality of the Rule of Law Education as a whole;
e. request any further information and/or clarifications about the National Project from the organisers.

[…]

**Comment:**
The proposed amendment corrects two technical errors in the current wording. The deadline is corrected from the 31st of June to the 30th of June, as June has only 30 days. Additionally,

"seems necessary" is corrected to "deems necessary" to reflect the intended meaning of the provision.

## No. 11 International Council Meeting Decision Book amendment concerning Part 7. Competitions, Chapter 2. Responsibilities

The International Board is proposing the following to the International Council:

# PART 7. COMPETITIONS (C)

# CHAPTER 2. RESPONSIBILITIES

### Article 1. Responsibilities

1.1 ELSA International shall:

[…]

e. continuously enhance the development of the Flagship Projects of ELSA falling under the area of Competitions by ~~regularly creating Development Strategies for both Projects~~implementing and regularly reviewing the Development Strategies for both Projects, updating them where appropriate, and sharing the progress with National Groups;

[…]

**Comment:**
ELSA International currently has Development Strategies in place for both Flagship Projects falling under the area of Competitions, the John H. Jackson Moot Court Competition and the Helga Pedersen Moot Court Competition. However, Article 1.1.e. currently focuses on regularly creating Development Strategies. While creating a Development Strategy is an important first step, its purpose is to provide a framework for the continuous development of the respective Flagship Project. Therefore, this proposal shifts the focus of the provision from creating Development Strategies to actively working with them. The Development Strategies should be implemented, regularly reviewed and updated where appropriate, while the progress made under them should continue to be shared with the National Groups. This ensures that the Development Strategies remain relevant and serve as an ongoing tool for the development of both Flagship Projects, rather than being documents that are created periodically.

## No 12. International Council Meeting Decision Book amendment concerning Part 7. Competitions, Chapter 3. Academic Competitions

The International Board is proposing the following to the International Council:

# PART 7. COMPETITIONS (C)

# CHAPTER 3. ACADEMIC COMPETITIONS

### Article 2. ELSA Negotiation Competition

[…]

2.7 ELSA International shall:

[…]

b. collect and compile the information submitted by National Groups through the Competitions Specification Form and the Competitions Event Report Form and, by the 31st of July, publish a statistical report and relevant information on the ELSA Negotiation Competition held, with the aim to assess and monitor the development of the project within the Network;

[…]

2.8 Organising National Groups shall:

[…]

d. contribute to the development of the ELSA Negotiation Competition by submitting case materials and/or simulations to the ENC Cease Database;
e. submit the Competitions Event Report Form at the latest 30 days after the last day of the respective ELSA Negotiation Competition.

**Comment:**
At ICM Brno, a proposal was adopted requiring ELSA International to publish, by 31 July, a statistical report and relevant information on the ELSA Negotiation Competitions held, with the aim of assessing and monitoring the development of the Project within the Network. However, the Decision Book currently does not provide for the information from Groups organising an ELSA Negotiation Competition to be collected after the Competition. As a result, the statistical report could only draw on two Competitions Event Report Forms out of all ELSA Negotiation Competitions organised, limiting the extent to which it could provide a comprehensive overview of the Project within the Network.

This proposal therefore completes the reporting process that was introduced by clarifying that the Competitions Event Report Form should be submitted following the organisation of an ELSA Negotiation Competition, no later than 30 days after its last day. It also clarifies that ELSA International shall collect and compile the information submitted through both the Competitions Specification Form and the Competitions Event Report Form when preparing the annual statistical report.

Additionally, a linguistic amendment is made to Article 2.8.d, capitalising "Case Database", as it refers to the specific, established database of the ELSA Negotiation Competition, with the punctuation adjusted to accommodate the new point e.

The aim of these amendments is to establish a clear and consistent reporting cycle, ensuring that the information already collected throughout the organisation of Competitions can also be followed up after their completion. This will provide ELSA International with the information necessary to monitor the development of the ELSA Negotiation Competition and prepare a more comprehensive statistical report reflecting the activities of the Network and the progress of the Project.

## No. 13 International Council Meeting Decision Book amendment concerning Part 8. Professional Development, Chapter 3. ELSA Traineeships

The International Board of ELSA is proposing the following to the International Council:

# PART 8. PROFESSIONAL DEVELOPMENT (PD)

# CHAPTER 3. ELSA TRAINEESHIPS

**Article 3. Responsibilities**

3.1 ELSA International shall:
[…]

g. during the Matching period:

i. coordinate the process of shortlisting the approved Traineeship Application Forms for the consideration of Traineeship Providers;

ii. ~~submit the matched Traineeship Application Forms to hosting National Groups and, where necessary, Traineeship Providers directly~~ make available the matched Traineeship Application Forms to the Traineeship Providers;

[…]

**Comment:**
The proposed amendment aims to align the provision with the established matching procedure and clarify the respective responsibilities of ELSA International in the Matching process. It ensures that the responsibilities accurately reflect the existing communication flow following the matching of applicants, while maintaining a clear and consistent division of responsibilities.

## No. 14 International Council Meeting Decision Book amendment concerning Part 9. Seminars and Conferences, Chapter 5. International Conferences of ELSA

The International Board of ELSA is proposing the following to the International Council:

# PART 9. SEMINARS AND CONFERENCES (S&C)

# CHAPTER 5. INTERNATIONAL CONFERENCES OF ELSA

### Article 3. International Conference of ELSA Cycle

3.1 The International Conference of ELSA Calendars specify deadlines and periods binding for the Organising Committees of International Conferences of ELSA.

3.2 There shall be two International Conferences of ELSA Cycles during one term: the Autumn International Conferences of ELSA Cycle and the Spring International Conferences of ELSA Cycle.

a. To qualify for the Autumn International Conference of ELSA Cycle, the International Conference of ELSA shall take place between ~~the last Sunday of September and the second Sunday of December.~~second Sunday of October and the last Sunday of December.
b. To qualify for the Spring International Conferences of ELSA Cycle, the International Conference of ELSA shall take place between the ~~third Sunday of February~~first Saturday of March and the ~~last Sunday of May.~~ third Sunday of June.

[…]

**Comment:**
The International Conference Cycles of ELSA were introduced at ICM Brno, and we are currently in the first term of their implementation. As the Network is still getting familiar with the new system and how it works, we are also experiencing its implementation for the first time and identifying areas where small adjustments can be made to improve the organisation of the project and ensure the best possible experience for both participants and organisers.
Therefore, adjusting the dates to allow for more time between the selection and the event period would make the process more feasible for participants, while also giving organisers additional time for preparation. We believe that this adjustment would contribute to the smoother implementation and overall improvement of the project.

## No. 15 International Council Meeting Decision Book amendment concerning Part 9. Seminars and Conferences, Chapter 5. International Conferences of ELSA

The International Board of ELSA is proposing the following to the International Council:

# PART 9. SEMINARS AND CONFERENCES (S&C)

# CHAPTER 5. INTERNATIONAL CONFERENCES OF ELSA

### Article 4. Responsibilities

4.1 ELSA International shall:

a. coordinate and control the quality of International Conferences of ELSA;
b. during the specification period, send the International Conference of ELSA Specification Form and the respective International Conferences of ELSA Calendar by:
    i. ~~11~~10th of July for the Autumn International Conferences of ELSA Cycle; and
    ii. ~~12th of December~~23rd of November for the Spring International Conferences of ELSA Cycle;
c. end the specification period by:
    i. ~~15th~~9th of August for the Autumn International Conferences of ELSA Cycle; and
    ii. ~~10th of January~~21st of December for the Spring International Conferences of ELSA Cycle;

[…]

**Comment:**
In order to ensure a smoother and more efficient cycle, and to improve the overall organisational and participation experience, we believe that small adjustments to the specification period are necessary. Allowing adequate time at this stage would facilitate better preparation for both participants and organisers and contribute to a more smoothly coordinated and successful cycle.

## No. 16 International Council Meeting Decision Book amendment concerning Part 9. Seminars and Conferences, Chapter 7. Study Visits

The International Board is proposing the following to the International Council:

# PART 9. SEMINARS AND CONFERENCES (S&C)

# CHAPTER 7. STUDY VISITS

### Article 5. Study Visits

5.1 A Study Visit is an event organised by one Local or National Group and at least one other Local or National Group of ELSA or the partner associations of ELSA aiming for an academic, social and cultural exchange through means of sharing cultural experiences and exchange of legal knowledge.

[…]

5.5 ~~Twice per year,~~ Upon request from National and Local Groups, ELSA International shall:

~~a. release the Study Visits Specification Form;~~

~~b.~~ a. update the Study Visits Portal with the information provided by the respective National or Local Group; ~~collected from the in question group Study Visits Specification Form.~~

b. Inform the Officers about the National and Local Groups interested in organising Study Visits;

c. Send reminders that these opportunities are available to the respective mailing list.

5.6 ~~Twice per year,~~ National Groups shall:

a. distribute information to the Local Groups about ~~the opening of~~ the Study Visits Portal and available opportunities.

**Comment:**
The Study Visits Portal is a valuable tool that connects Groups looking for potential Study Visit partners. The proposed changes aim to remove the current cycles and transform the Portal into an open and continuously available platform, allowing Groups to post opportunities throughout the term and providing continuous updates and new opportunities. This would make the Portal more accessible, flexible and effective, helping Groups to find Study Visit partners, without being limited to two periods per year.

# OTHER MATERIALS

## ACTIVITY REPORT OF ELSA INTERNATIONAL 2026/2027

The Activity Report of the International Board of ELSA and the ELSA International Team 2026/2027 can be accessed here.

# HUMAN RESOURCES STRATEGY 2024-2026 FINAL REPORT

The Human Resources Strategy 2024-2026 Final Report can be accessed here.

# ANNEXES

## ANNEX 1 – ANNUAL REPORT OF THE INTERNATIONAL BOARD OF ELSA 2025/2026

The Annual Report of the International Board of ELSA 2025/2026 can be accessed here.

## ANNEX 2 – FINAL ACCOUNTS OF ELSA 2025/2026

The Final Accounts of ELSA 2025/2026 can be accessed here.

# ANNEX 3 – FINAL ACCOUNTS OF THE ELSA DEVELOPMENT FOUNDATION 2025/2026

The Final Accounts of the ELSA Development Foundation 2025/2026 can be accessed here.

# ANNEX 4 – INTERNAL AUDITORS' REPORT ON THE FINAL ACCOUNTS OF ELSA 2025/2026

The Internal Auditors' Report on the Final Accounts of ELSA 2025/2026 can be accessed here.

# ANNEX 5 – INTERNAL AUDITORS' REPORT ON THE FINAL ACCOUNTS OF THE ELSA DEVELOPMENT FOUNDATION 2025/2026

The Internal Auditors' Report on the Final Accounts of the ELSA Development Foundation 2025/2026 can be accessed here.

# ANNEX 6 – PROPOSED REVISION OF THE BUDGET OF ELSA 2026/2027 AND OF THE ELSA DEVELOPMENT FOUNDATION 2026/2027

The proposed revision of the Budget of ELSA 2026/2027 can be found here.

The proposed revision of the Budget of the ELSA Development Foundation 2026/2027 can be found here.

# ANNEX 7 – DEBTORS OF ELSA AND THE ELSA DEVELOPMENT FOUNDATION AS OF THE 7TH OF OCTOBER 2026

The List of Debtors of ELSA and the ELSA Development Foundation as of the 7th of October 2026 can be found here.

# ANNEX 8 – LETTER OF AUTHORISATION

The template for the Letter of Authorisation can be found here.

## ANNEX 9 – PROXY

The template for the Proxy can be found here.

# ANNEX 10 – NOMINATION MATERIALS

The template for the Nomination, Seconding and Confirmation Sheets can be found here.




The European Law Students' Association