

SEMINARS & CONFERENCES 2023/2024







These Guidelines are based on the previous editions of ELSA International Delegation's Handbook. The current edition of the Guidelines for ELSA Delegations to UNCITRAL is a result of a joint collaborative work of:

Horiana Secară

Coordinator for UNCITRAL ELSA International 2012/2013

Updated by (2016/2017):

Evgenia Podgorbunskikh

Director for ELSA Delegations ELSA International 2016/2017

Updated by (2020):

Anna Wojciechowska

Director for ELSA Delegations ELSA International 2019/2020

Updated by (2022):

Lodovica Bellora

Director for ELSA Delegations ELSA International 2021/2022

Updated by (2024):

Alice Eraclei

Director for ELSA Delegations ELSA International 2023/2024 Milan Fric

Coordinator for UNCITRAL ELSA International 2012/2013

Rowena Palijama

Coordinator for UNCITRAL ELSA International 2015/16/17

Tanya Gaertner

Coordinator for UNCITRAL ELSA International 2019/2020

Yoana Ivanova

Coordinator for UNCITRAL ELSA International 2021/2022

Eylül Erdoğan

Coordinator for UNCITRAL ELSA International 2023/2024



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Ana Roce	Nigel Micallef	Aleksandra Żuchowska
Vice President in charge of	Vice President in charge of	Vice President in charge of
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Valentin Badert Vice President in charge of	Xanthi Agoraki Vice President in charge of	
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Vice President in charge of	Vice President in charge of	

And all the former ELSA Delegates for providing their invaluable and much-appreciated outputs.



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Introduction

These guidelines aim to provide appointed ELSA Delegates with all the information necessary to prepare for attending a respective UNCITRAL session. Any relevant feedback or questions are encouraged, to improve this Guide for future ELSA Delegates.

About the European Law Students' Association

The European Law Students' Association (ELSA) is an international, independent, non-political, not-for-profit organisation run by and for students. It comprises students and recent graduates interested in academic and personal excellence in addition to their studies at their universities. ELSA offers law students a perfect platform to develop their existing skills, acquire new skills and meet fellow students and legal professionals throughout Europe.

Five law students from Austria, Hungary, Poland and West Germany founded ELSA in 1981. Today ELSA is the world's largest independent law student association and it is represented at nearly 432 law faculties in 43 countries across Europe with a membership of over 60,000 students and young lawyers.

ELSA's activities comprise a large variety of academic and professional events and projects organised to fulfil the vision of ELSA and to provide our members with opportunities to enhance their skills and interact with each other. Furthermore, ELSA provides law students with opportunities to develop their skills through our traineeship program and publications. Finally working in the ELSA Network prepares active members of ELSA for their professional life through international experience gained through the association.

Vision

"A just world in which there is respect for human dignity and cultural diversity"

Purpose

The purpose is to contribute to legal education, to foster mutual understanding and to promote social responsibility of law students and young lawyers by:

• providing opportunities for law students and young lawyers to learn about other cultures and legal systems in a spirit of critical dialogue and scientific cooperation;



- assisting law students and young lawyers in being internationally minded and professionally skilled;
- encouraging law students and young lawyers to act for the good of society.

To read more about ELSA, please visit our website.

ELSA and International Organisations

ELSA has gained a notable name and reputation in the international community. For many years now, thanks to having a special status within a number of different international organisations and institutions, allows for its members and alumni to participate in the events organised by those institutions.

ELSA has a special status and cooperation with:

- UN Educational, Scientific and Cultural Organization (UNESCO)(since 1994);
- UN Economic and Social Council (UN ECOSOC) (since 1997);
- UN Commission on International Trade Law (UNCITRAL) (since 1997);
- UN Office on Drugs and Crime (UNODC);
- Council of Europe (CoE) (since 2000);
- Office of the United Nations High Commissioner for Human Rights (OHCHR);
- World Intellectual Property Organization (WIPO)(since 2005);
- Organisation for Economic Co-operation and Development (OECD)(since 2016);
- Coalition for the International Criminal Court (CICC);
- United Nations Framework Convention on Climate Change (UNFCCC)(since 2022).

ELSA Delegations

ELSA Delegations are regulated in the <u>International Council Meeting Decision Book</u> under decisions relating to Seminars and Conferences (S&C). The relationship between ELSA and ELSA Delegates is regulated by the <u>ELSA Delegations Terms and Conditions</u>.

To participate in ELSA Delegations, ELSA Members of ELSA Alumni need to fuflil the following requirements:

• the application form shall be submitted before the deadline;



- the application form shall be written in English;
- all of the fields of the application form shall be filled.

Following the submission of an eligible application, ELSA Delegates are appointed by the International Board of ELSA based on a series of requirements <u>Selection Criteria</u>. The Selection Criteria are:

- the quality of the Curriculum Vitae of the Applicant;
- the quality of the motivation letter of the Applicant;
- the level of ELSA knowledge of the Applicant and their contribution to ELSA's activities; and
- the Appreciation of ELSA International.

According to the Terms and Conditions of ELSA Delegations, the Applicant for ELSA Delegations:

- shall be a member of ELSA or its alumni organisation;
- should have a solid ELSA background and an active participation in ELSA's activities;
- should have an academic competence in the field of law connected to the work of the institution and the topic of the event;
- should show the interest in the topic of the respective session and strong motivation to participate in the session.

It is up to the discretion of ELSA International to appoint the members of the Delegation, using the principles of: *objectivity, neutrality and equality*.

Responsibilities of ELSA Delegates

Having a status at UNCITRAL is a great honour for ELSA and as such, it comes with great opportunities and responsibilities for ELSA Delegates. Therefore, while attending an ELSA Delegation, it is of utmost importance for all ELSA Delegated to comply with the responsibilities as set in the Terms and Conditions.

According to the Terms and Conditions, ELSA Delegates shall:



- Represent ELSA International diligently in a professional manner;
- respect ELSA International's vision: "A just world in which there is respect for human dignity and cultural diversity";
- be aware that ELSA is a non-political and independent organisation and thus, not express any political or partisan views on behalf of ELSA, or any other opinions that could be assimilated into the position of ELSA, during an ELSA Delegation;
- be ready to answer questions about ELSA that may occur from other delegates or representatives during the session;
- be academically well-prepared and familiar with the main points of the respective session and related documents that may be sent to them by ELSA International or be available on the respective session's website;
- attend briefings and meetings regarding the relevant ELSA Delegation, as well as briefings and meetings organised by ELSA International or the Head of Delegation;
- collaborate effectively with fellow ELSA Delegates and, especially, the Head of Delegation;
- report all activities carried out to ELSA International in the Evaluation Form;
- forward all the contacts made during the event to ELSA International;
- request ELSA International in advance for any official positions or statements they wish to make, attaching a summary of the scientific background. The positions or statements can be announced only after the approval of ELSA International;
- fill in a comprehensive survey, which will represent the ELSA Delegation report on the objectives achieved and the means used, including the activities of every member of the delegation and submit it within two (2) weeks after the end of the event to ELSA International. The report shall include the contacts made with individuals and institutions;
- ensure before departing for ELSA Delegations, that he/she is covered by an insurance that protects them from any kind of harm that could result from their travel, stay and attendance to the ELSA Delegation.



The role of the Head of Delegation

The Head of Delegation (HoD) is an ELSA Delegate, who due to an outstanding application, has been appointed by ELSA International to participate in an ELSA Delegation and to coordinate the respective ELSA Delegation during the event.

As the person responsible for the coordination of the ELSA Delegation during the event, it is important for the Head of Delegation to:

- trust their fellow ELSA Delegates as they are carefully chosen by the International Board based on both their academic and ELSA background;
- ensure high quality of work and appearance during the event;
- familiarise other ELSA Delegates with the agenda of the respective meeting for the following day;
- inform ELSA International in case of any problems occurring during the duration of an ELSA Delegation and keep in touch with the Coordinator from ELSA International;
- be the social link between ELSA Delegates since they do not know each other and, in most cases, they are alone in a foreign city;
- be ready to come up with solutions in case the logistics of an ELSA Delegation don't go as expected;
- think and plan activities outside the ELSA Delegation. ELSA Delegations can be a great opportunity for networking and meeting new places;
- ensure that the Evaluation Form and the HoD Report are submitted on time to ELSA International.

The Head of Delegation Report

The Head of Delegation Report is prepared by the HoD after the delegation has finished. The report is a detailed summary of the events of the delegation. Using the template as a guide, the HoD is required to write about: the sessions; any academic preparation undertaken by the delegation; side events; and networking (if the delegation is attended remotely, there may not be anything to write in the networking section). Please refer to the template for more details, and contact your Coordinator if you are unsure about the content of the report.



The report must be 1-3 pages long. The HoD can use any of the notes taken by any of the ELSA delegates during the delegation, and it is often a good idea to do this so that everyone can contribute to the final report in some way. However, it must be the HoD who writes and submits the report.

The HoD has 15 days from the end of the delegation to complete the report. You can confirm the exact deadline with your Coordinator if necessary.

Please email a copy of the completed report to your Coordinator. Make sure to cc in the Director for Delegations (delegations@elsa.org)

Important: to receive the Letters of Participation, the HoD must complete both the report and the ELSA Evaluation Form.

Documents and Procedures

Letter of Confirmation - After their appointment, confirmation, and registration, ELSA Delegates receive the Letters of Confirmation from ELSA International. These letters confirm their appointment as ELSA Delegates and may assist ELSA Delegates in their fundraising efforts. The Letter of Confirmation contains the ELSA Delegate's Name and National Group.

Evaluation Form - After the end of the respective ELSA Delegation, ELSA Delegates are obliged to fill in an online Evaluation Form. The Evaluation Form aims to collect the ELSA Delegates' feedback regarding the course of the meeting attended, topics discussed, and general experience of participating in the project. The collection of ELSA Delegates' feedback helps ELSA International to improve ELSA Delegations and to prepare future ELSA Delegates better.

Letter of Participation - After the Evaluation Form has been filled out by ELSA Delegates, they receive their Letters of Participation. These constitute the official document confirming their attendance to the ELSA Delegation. The Letter of Participation confirms that ELSA Delegates fulfilled their duties related to the participation in the ELSA Delegation and completed the Evaluation Form. The Letter of Participation is individual and contains only the name of the ELSA Delegate.



Making a Statement - The official position or statement of the ELSA Delegation can be announced only after earlier approval by ELSA International. Thus, the willingness to make a statement should be communicated to ELSA International well in advance, before the meeting takes place by sending the statement with a summary of its scientific background. The statement should present a strictly academic point of view, touching the legal aspects of the topic, containing objective and neutral legal inputs or legal opinions on a certain matter discussed during the session. Any statement delivered by ELSA Delegates is seen as the official point of view of the 43 National Groups of ELSA. Therefore, such a statement should stand in line with ELSA's non-political status.

Fundraising - Since participation in an ELSA Delegation can be pricey, ELSA Delegates may consider searching for some funds from:

- foundations. To do this, we highly encourage you to consult your Local/National ELSA officers);
- Government Public Administration;
- NGOs;
- Law firms;
- Universities;
- the ELSA Network, and more specifically, your National/Local Group.

Some of the **key selling points** of an ELSA Delegation are:

- Provision of information and legislative updates:
 - Personal Report/Summary;
 - o Article;
- Distribution of university materials;
- Appearance in materials issued by your Group;
- Promotion, e.g. during events organised by your Group;
- Contacts Speakers, e.g. participation in the events organised by your Group.



Before approaching any institution, remember to follow the External Relations Procedure set in the International Council Meeting Decision Book and the regulations of your National Group. If you manage to get a sponsor, remember to thank them afterwards and send a professional report with pictures.

General Rules of Conduct

Attendance

It is extremely important for ELSA Delegates to attend all the sessions, in order to show a professional and serious image towards the institutions and organisations. Skipping sessions does not leave a good impression among the other Delegates and it is harmful for the reputation of ELSA. The attendance of ELSA Delegates to the event is monitored by the Head of Delegation each day of the session.

Business Cards

When attending ELSA Delegations, ELSA Delegates have a chance to meet the representatives of Member States or another NGOs. Thus, it is recommended that ELSA Delegates bring business cards with them, as there is a custom of exchanging business cards between the participants of the meeting.

Each ELSA Delegate is responsible for printing their business cards. A template for the ELSA Business Card will be provided to every ELSA Delegate by the respective ELSA Delegations Team Member. The applications such as Canva, or Adobe Acrobat can be used to customise the Business Card.



Dress Code¹

The clothes that the ELSA Delegates wear during the sessions should be formal. The primary objective of the dress code is to show a professional image outwardly by wearing a unified outfit. This will also create a team atmosphere among the ELSA Delegates.

- Suits A suit always looks professional and is the best option. Be sure to keep suits clean and wrinkle-free.
- Shirts & Tops Males should wear a collared button-down shirt. Females may wear a blouse, sweater or button-down shirt. Dresses are also appropriate as long as they are adequate in length. No T-shirts.
- Pants & Bottoms Slacks and suit pants are acceptable, preferably in dark colours. Females may wear skirts but should also wear pantyhose or stockings. Skirts should not be more than two inches above the knee. No jeans or shorts.
- Shoes Females may wear high heels, but they may prove uncomfortable after some time or they can wear oxford-style shoes. Open-toe shoes are not recommended. Males should wear dress shoes. No sneakers or flip-flops.
- **Hair** The hair should be kept professional at all times; hairstyle should not detract from the overall appearance.

United Nations Commission on International Trade Law (UNCITRAL)

The United Nations Commission on International Trade Law (UNCITRAL) was established by the General Assembly in 1966 (Resolution 2205(XXI) of 17 December 1966). In establishing the Commission, the General Assembly recognized that disparities in national laws governing international trade created obstacles to the flow of trade, and it regarded the Commission as the vehicle by which the United Nations could play a more active role in reducing or removing these obstacles.

https://www.google.com/url?q=https://www.nmun.org/nmun-conduct-expectations.html&sa=D&source=docs&ust=1722324903745425&usg=AOvVaw1L_cU41PPnFSr8Zi3iM5em.

¹ For further information, you can visit:



UNCITRAL is the core legal body of the United Nations system in the field of international trade law. A legal body with universal membership specializing in commercial law reform worldwide for over 40 years. UNCITRAL's business is the modernization and harmonization of rules on international business².

Trade means faster growth, higher living standards, and new opportunities through commerce. In order to increase these opportunities worldwide, UNCITRAL is formulating modern, fair, and harmonized rules on commercial transactions. These include:

- Conventions, model laws and rules which are acceptable worldwide
- Legal and legislative guides and recommendations of great practical value
- Updated information on case law and enactments of uniform commercial law
- Technical assistance in law reform projects
- Regional and national seminars on uniform commercial law

Location

UNCITRAL Working Group Sessions are held at either the United Nations Headquarters in New York (UNITAR Building, 801 1st Avenue, New York, NY) or at the Vienna International Centre (VIC) in Vienna (Wagramer Str. 5, 1400 Wien, Austria).

Membership

The Commission comprises 60 member States elected by the United Nations General Assembly for a term of six years (the term of half the members expires every three years). Membership is structured to ensure representation of the world's various geographic regions and its principal economic and legal systems.

Work methods

Texts designed to simplify trade transactions and reduce associated costs are developed by working groups comprising all member States of UNCITRAL, which meet once or twice per

² Facts about UNCITRAL, available at: http://www.uncitral.org/pdf/english/uncitral-leaflet-e.pdf (last accessed 9/04/2020).



year at United Nations Headquarters in New York and at the Vienna International Centre at Vienna. Non-member States and interested international organisations (as ELSA International) are also invited and can actively contribute to the work since decisions are taken by consensus, not by vote. Observers are permitted to participate in discussions at sessions of the Commission and its working groups to the same extent as members. Draft texts completed by these working groups are submitted to UNCITRAL for finalization and adoption at its annual session.

Trade law texts

UNCITRAL develops different types of texts to modernize and harmonize the law of international trade. These texts are generally legislative in nature, such as conventions, model laws and legislative guides, or non-legislative texts such as contractual rules that can be incorporated into commercial contracts and legal guides.

- Convention an agreement among States establishing obligations binding upon those States that ratify or accede to it. Model law: a set of model legislative provisions that States can adopt by enacting it into national law.
- Legislative guide a text that provides guidance for the development of laws, discussing relevant policy issues and choices and recommending appropriate legislative solutions.
- Contractual rules standard clauses or rules designed to be included in commercial contracts.
- **Legal guide** a text that provides guidance for the drafting of contracts, discussing relevant issues and recommending solutions appropriate to particular circumstances.

Technical legislative assistance

One of UNCITRAL's priorities is providing technical legislative assistance for modernization of trade laws and commercial practices. In addition to promoting understanding of international trade law texts and the benefits they can bring to the expansion of international trade, UNCITRAL assists States to develop the laws required to implement these legislative texts and commercial associations to promote the use of non-legislative rules.



Clout

The Case Law on UNCITRAL Texts system is a collection of court decisions and arbitral awards interpreting UNCITRAL texts. Currently, CLOUT includes case abstracts in the six United Nations languages on the United Nations Convention on Contracts for the International Sale of Goods (CISG) (Vienna, 1980) and the UNCITRAL Model Law on International Commercial Arbitration (1985). Other texts will be added as case law becomes available.

Achievements

Over the last decades, UNCITRAL has completed major international texts on the sale of goods, transport, dispute resolution, procurement and infrastructure development, international payments, electronic commerce and insolvency. International arbitration, transport law, electronic commerce, insolvency law, security interests and public procurement are the focus of current work.

Sale of goods

- United Nations Convention on Contracts for the International Sale of Goods (Vienna, 1980);
- o UNCITRAL Legal Guide on International Countertrade Transactions (1992).

• Transport of goods

• United Nations Convention on the Carriage of Goods by Sea (Hamburg, 1978).

• Dispute Resolution

- UNCITRAL Arbitration Rules (1976);
- UNCITRAL Conciliation Rules (1980);
- Recommendations to assist arbitral tribunals and other interested bodies with regard to arbitrations under the UNCITRAL Arbitration Rules (1982);
- UNCITRAL Model Law on International Commercial Arbitration (1985);
- UNCITRAL Notes on Organizing Arbitral Proceedings (1996);



• UNCITRAL Model Law on International Commercial Conciliation (2002).

General Rules of Procedures for Observers in UNCITRAL

Observers at UNCITRAL have to respect different Rules of Procedures for Observers when they are participating in the sessions. In the following chapter the most important rules will be clarified by printing the important extractions.

Conduct of Business

- Observers may attend international conferences and events;
- Make written and oral statements at these events;
- Organise side events and take part in side events upon invitation;
- Enter United Nations premises;
- Have opportunities to network and lobby. Observers may not vote at all.

Practical Information for Participation in an ELSA Delegation

Logistical Arrangements and Estimated Costs

While preparing for an ELSA Delegation you will have to book the accommodation and find places for your meals as well as information on how to move around the city. The ELSA Delegations Team, with the help of former ELSA Delegates, has prepared <u>a document</u> where you can find **recommendations** as well as a **guide on estimated costs** to assist you in the arrangement of your travels and also, your financial planning.

The estimated costs take into account: Accommodation, Meals, and Public Transport within the relevant city. The given data are only examples of the wide spectrum of Accommodation, Meals, and Public Transportation options and are used to illustrate the costs linked to the living expenses in a specific city.

Please note that all prices are relevant for the end of the year 2024.



Participation Online

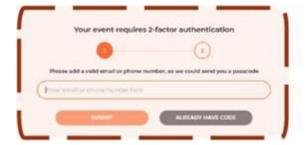
Where there is an option for online participation, ELSA Delegates can attend the sessions of UNCITRAL online. Online participation, when available, is done via the UN platform, "Interprefy".

General information and preparation (prior to the meeting):

- Please use the Google Chrome or Mozilla Firefox browser to access Interprefy and use a stable internet connection. Preferably connect your device to the internet via a cable (instead of Wi- Fi).
- You may not be able to connect with a mobile phone or tablet. Even if you manage to connect with a mobile phone or tablet, the quality of transmission may be low.
- Please set up your audio and video devices.

Joining the meeting on Interprefy (on the day of the meeting):

- 15 minutes prior to the start of the meeting, please click on the meeting link above as there is an authentication phase.
- When you click on the meeting link, you will first be asked to insert your e-mail address.
- Please enter the email address you registered with.
- You will then receive an email with a 4-digit code (sent by noreply@interpret.world).
- Please check your spam folder if you do not get a code.
- Enter the code and join the meeting.







- When joining, you will be asked to choose a username for the meeting. It is important that you use the following format: "Country/Organization_First name_Last name". If several participants are joining with the same connection, please indicate whether you are at the permanent mission or at capital.
- Please select your preferred language to activate the respective interpretation channel.

Besides formal sessions, Delegates usually have the opportunity to join informal briefing sessions that are scheduled during the breaks or after the end of the formal meetings every day. The informal sessions usually take place on Zoom. Delegates will receive the info and meeting link to participate in these sessions via email by thw UNCITRAL Secretariat closer to the date of the delegation.

Experiences and Tips of Former ELSA Delegates

General Preparation

Whilst attending an ELSA Delegation, you will be networking with other delegates. Therefore, make sure you can describe what ELSA is in a few sentences, what is the Association's approach to trade law, what are the flagship projects organised by ELSA whether it has previously sent ELSA Delegates to the institution. In order to access this information, visit elsa.org or contact your Local or National Group.

Understand the whole context of your session, what came before, and what the targets are for future sessions. Go to UNCITRAL's webpage, and search for the session to which you are going (they are presented on the right side of the page).

It is strongly recommended to take some photos with other ELSA Delegates, delegates, officials or near signboards of important institutions in order to share your experiences with ELSA International and submit your testimonial via the ELSA Delegations Evaluation Form you will have to fill out after your ELSA Delegation, which could be used for the promotion of future ELSA Delegations.



Registration on the First Day

Registration might take some time depending on the number of delegates. Plan at least 60 minutes to register. Fill in the registration form carefully. In the field in which you are asked to write your official position, write 'delegate' or 'head of delegation'. Registration lasts until lunchtime. If you are late and there is no one at the registry be confident and explain the purpose of your security visit. Usually, they treat you with understanding and you will be allowed to enter the UNCITRAL premises.

The registration for Working Group Sessions held in Vienna includes an individual email sent out to each delegate in advance. It contains a link to upload a personal photograph for the ground pass. If you do not receive such an email, please inform your Coordinator. This does not (yet) apply to sessions held in New York.

Upon collection of your ground passes, UNCITRAL requires proof that your registration has been requested in the form of a letter from ELSA. This will be done in advance by your Coordinator, who will supply you with the necessary letter. Please make sure that at least one delegate prints out the letter to present to UNCITRAL.

Remember to bring your valid ID card or passport and the documents confirming your appointment and registration to the session provided to you by ELSA International and the hosting international organisation!

In New York, the grounds pass will be available for collection at the lobby of the UNCITRAL Building located at 801 1st Avenue, New York, NY. The entrance to the building is located on 45th Street approximately 30 meters east from 1st Avenue and opposite the US Mission to the UN.

In Vienna, the VIC is located in Vienna's Donaustadt area across the Danube, just seven minutes from the City Centre by the U-Bahn. The street address is Wagramer Straße 5, 1220 Vienna, Austria, with the Visitors' Entrance located right next to the "Kaisermühlen / Vienna International Centre" U-Bahn Stop.



Plenaries

Remember to arrive at the meeting on time. The working day usually starts around 10 a.m. and ends by 6 p.m., however, the last day of the event can get longer and finish later than that. In the plenary room, every delegation has assigned seats, do not take the seat of another delegation, even if it is empty.

If you are attending the ELSA Delegation for the first time, you may notice that people around speak with different accents and at the very beginning it can be a bit difficult to understand everything. It could take you some time to get used to it, so try to stay tuned and understand. Be careful with the earplugs, they might be quite uncomfortable, in case they do not fit your ear perfectly you can also bring your own headset.

There should be no problem leaving the plenary to take a breath of some fresh air, however, do it discreetly. Ensure your cell phone is silent, and never play with it in plenary.

Make sure you have all the relevant materials with you to be able to follow the discussion. All the session materials published on the UNCITRAL website are available for free at the reception desk near the entrance to the Session hall.

On the second day of the session ask for the list of participants at the reception. Make sure that the title of our organisation and the names of its delegates are spelt correctly. Later, this list will be included in the draft report of the session prepared by the Secretariat and published on the official webpage of UNCITRAL.

For the schedules of the session and side and parallel events refer to the handouts. Sometimes additional events or schedule changes will be posted on the notice boards. Attend the NGO briefings in the morning to update the schedule and have the possibility to ask questions concerning timetable matters as well as questions on substance. Attend the linkage caucus in the evenings after the official plenaries in order to connect with other NGOs and have the possibility to ask questions in an informal environment.

Being Academically Well-Prepared

Make sure to prepare for the meeting in advance. Visit the Organisation's homepage and find out what will be discussed at the session you are going to attend. Get an idea of the structure and



work of the Organisation. Go to the recommended websites to get an overview of the general topic. Moreover, take a look at the materials provided to you by the respective ELSA Delegations Team Member, as well as materials sent out by the organisation of which meeting you are going to attend.

The work needs to be divided between the ELSA Delegates before coming to the session. In order to be sure that a session will be entirely covered by notes of the ELSA Delegates it is recommended to take notes by turns (for example one ELSA Delegate covering the morning session, another the afternoon). Such a system increases the responsibility of the ELSA Delegates for their part of the work and, eventually, the quality of the covered material. Long presentations made by the authors of studies (papers) should preferably be covered by different ELSA Delegates.

Approaching Other Delegates

When you plan on approaching other delegates, it is suggested to do it with no more than 2 people. While doing so, smile, make visual contact with the person and introduce yourself as a representative of ELSA International. Remember to stay positive, you don't have to be afraid of the people, moreover, ELSA has gained a good reputation throughout the years, thus a lot of delegates are familiar with our organisation and you can expect a positive response from them.

Final Remarks

We hope that this information will be useful for a productive ELSA Delegation. Should you have any questions, do not hesitate to contact the Coordinator for UNCITRAL or the Director for ELSA Delegations, who can assist you and give you any additional information.

Useful Contacts

- Vice President in charge of Seminars and Conferences of the International Board of ELSA - <u>seminarsconferences@elsa.org</u>
- Director for ELSA Delegations: <u>delegations@elsa.org</u>
- Coordinator for UNCITRAL: <u>duncitral@elsa.org</u>